80TH ANNUAL REPORT

FY 2025 - 26

M M FORGINGS LIMITED

M M FORGINGS LIMITED
(CIN L51102TN1946PLC001473)
Registered Office: SVK Towers, 8th Floor, A25, Industrial Estate, Guindy, Chennai – 600 032
Email: corporate@mmforgings.com; Web: www.mmforgings.com
Phone: 044-7160 1000, Fax: 044-7160 1010

Notice is hereby given that the Eightieth Annual General Meeting of M M Forgings Limited will be held on **Saturday, 08 August 2026 at 03:00 P.M. (IST),** through video conference [VC] / other audio-visual means [OAVM]. The company will conduct the meeting from its Registered Office i.e., 'SVK Towers', A25, Industrial Estate, Guindy, Chennai - 600032, which will be deemed to be the venue of the meeting to transact the following businesses.

ORDINARY BUSINESS:

1. To receive, consider and adopt the audited standalone and consolidated financial statements of the Company for the financial year ended 31 March 2026, together with the reports of the Board of Directors and Auditors thereon.

   To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED THAT the audited standalone and consolidated financial statements of the Company for the financial year ended 31 March 2026 and the reports of the Board of Directors and the Auditors thereon, as circulated to the members, are hereby considered and adopted."

2. To appoint a director in place of Smt. Sumita Vidyashankar, (holding DIN 00059062) who retires by rotation and being eligible offers herself for re-appointment.

   To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED THAT Smt. Sumita Vidyashankar, (DIN: 00059062), who retires by rotation being eligible and willing for re-appointment is hereby re-appointed as a Director of the Company, subject to retirement by rotation on such remuneration as may be fixed by the Board of Directors."

3. To appoint a director in place of Shri. Ramnath Nagarajan, (holding DIN 00081516) who retires by rotation and being eligible offers himself for re-appointment.

   To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED THAT Shri. Ramnath Nagarajan, (DIN: 00081516), who retires by rotation being eligible and willing for re-appointment is hereby re-appointed as a Director of the Company, subject to retirement by rotation on such remuneration as may be fixed by the Board of Directors."

SPECIAL BUSINESS:

4. **Ratification of Remuneration paid to the Cost Auditor:**

To consider and if thought fit, to pass, with or without modification, the following resolution as **ORDINARY RESOLUTION**

"RESOLVED THAT, subject to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and Companies (Audit and Auditors) Rules 2014 (including any amendment therein) the re-appointment of Shri. S. Hariharan, (CP No. 20864) Cost Accountant, Tiruchirappalli, as Cost Auditor to audit the cost records maintained by the Company for the Financial Year 2026-27 on a remuneration of ₹60,000 plus out of pocket expenses of ₹15,000, totalling ₹75,000 and future remuneration as may be decided by the Board is hereby ratified."

RESOLVED FURTHER THAT the Board of Directors are hereby authorized to do all acts and take such steps as may be necessary, proper or expedient to give effect to this resolution."

BY ORDER OF THE BOARD
For MM FORGINGS LIMITED

Place: Chennai
Date: 27 May 2026

CHANDRASEKAR S
Company Secretary
Membership No. A34736

IMPORTANT NOTES:

<u>Instructions for Shareholders attending the AGM through VC/OAVM are as under</u>:

1. Pursuant to General Circulars No.14/2020 dated 08 April 2020, No.17/2020 dated 13 April 2020, No.20/2020 dated 05 May 2020, No. 02/2021 dated 13 January 2021, No. 21/2021 dated 14 December 2021, No. 2/2022 dated 05 May 2022, No. 10/2022 dated 28 December 2022, No. 09/2023 dated 25 September 2023, Circular No. 09/2024 dated 19 September 2024 and the latest Circular No. 03/2025 dated 22 September 2025, issued by the Ministry of Corporate Affairs (collectively referred to as 'MCA Circulars'), the Company is convening the 80th Annual General Meeting (AGM) through Video Conferencing (VC)/Other Audio Visual Means (OAVM), without the physical presence of the Members at a common venue. Hence, Shareholders can attend and participate in the AGM through VC/OAVM only.

2. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (Listing Regulations) and MCA Circulars dated 08 April 2020, 13 April 2020, 05 May 2020, 05 May 2022, 28 December 2022, 25 September 2023, 19 September 2024 and 22 September 2025, the Company is providing facility of remote

e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with the Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting agency. The facility of casting votes by a member using remote e-Voting as well as the e-Voting system on the date of the AGM will be provided by CDSL.

3. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc., who are allowed to attend the AGM without restriction on account of first come first served basis.

4. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.

5. Pursuant to MCA Circular No. 14/2020 dated 08 April 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or a body corporate can attend the AGM through VC/OAVM and cast their votes through e-Voting.

6. In terms of Listing Regulations, relevant MCA Circulars and the SEBI Circulars, the Company is sending this AGM Notice along with the Annual Report for FY26 in electronic form only to those Members whose email addresses are registered with the Company/ RTA/ NSDL and/or Central Depository Services (India) Limited (CDSL), (NSDL and CDSL collectively 'Depositories'). A letter is also being sent to the shareholders whose email addresses are not registered, stating the web-link where the Annual Report is uploaded on website. The Company shall send the physical copy of the Annual Report for FY26 only to those Members who specifically request for the same at corporate@mmforgings.com mentioning their Folio numbers/DP ID and Client ID.

7. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at www.mmforgings.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e., BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. The AGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-Voting system during the AGM) i.e., www.evotingindia.com.

8. Shareholders seeking any information with regard to accounts are requested to send their queries through mail, at least 5 days before the meeting so as to enable the Company to keep the information ready.

9. **The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, which sets out details relating to Special Business at the meeting, is annexed hereto.**

10. Additional information pursuant to Regulation 36(3) of the Listing Regulations in respect of the Director's seeking appointment / re-appointment is appended. Further, the Company has received relevant disclosure/consent from the Director seeking appointment / re-appointment.

11. Pursuant to SEBI (ICDR) Regulations and Listing Regulations, the bonus shares issued and allotted during July 2024 were credited to the respective beneficiary accounts of the Members with their respective Depository Participant(s) and in the case of Members who hold equity shares in physical form, the bonus equity shares were transferred to the MMF Unclaimed Suspense Account opened in this regard, as per stipulation. The holders of securities who still hold shares in physical form are kindly requested to update their demat details by submitting KYC forms with RTA to have their bonus shares transferred to their respective demat account. The shares are being transferred from unclaimed suspense account to the respective shareholders' account upon submission of demat particulars.

12. Under Section 124 of the Companies Act, 2013 and the Rules therein, the amount of dividend remaining unpaid or unclaimed for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund (IEPF), constituted by the Central Government. The Company had, accordingly, transferred ₹4,12,620/- during August 2025 and ₹3,85,940 during April 2026, pertaining to the interim dividends declared for the year 2018-19, to the IEPF of the Central Government. Those shareholders who have not claimed, can claim from the Government. The Company has uploaded the information in respect of the Unclaimed Dividends in respect of the financial years from 2018 to 2025, as on the date of the 79th Annual General Meeting (AGM) held on 06 August 2025 on the website of the IEPF viz., www.iepf.gov.in and on the Website of the Company, www.mmforgings.com. Members who have not claimed their dividend are advised to write to the Company to claim their dividend.

13. Shares transferred under IEPF account of the government (taken on the basis of 2019 dividend unclaimed). The Shares of the shareholders who have not encashed the Dividend for seven consecutive years were transferred to IEPF account. The details are available in the Company's website at www.mmforgings.com

14. With effect from 02 April 2026, SEBI has dispensed with the requirement of issuance of a Letter of Confirmation (LOC) by the Company/RTA while processing service request for Issue of duplicate securities certificate, claim from unclaimed suspense account, renewal/ exchange of securities certificate, endorsement, sub-division/splitting of securities certificate, consolidation of securities certificates/folios, transmission and transposition. Accordingly, securities will be credited directly to the shareholder's demat account upon submission of valid demat account details along with the latest Client

Master List (not older than 2 months), Demat Conversion Request Form for NSDL/ Demat Request for CDSL and Latest Client Master List, both attested by Depository Participant, beside mandatory documents for the subject service requests subject to folio being KYC Compliant. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR-4, the format of which is available on the Company's website at www.mmforgings.com.

Further, all requests for transfer of securities, including transmission and transposition requests shall be processed only in dematerialised form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form. Members can contact the Company or the RTA for assistance in this regard. Members are also advised not to leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified.

15. Norms for Updating KYC, Bank details and Nomination:
It is mandatory for holders of physical securities in a listed company to furnish PAN, full KYC details (address proof, bank details, e-mail address, mobile number) and Nomination (for all the eligible folios). Pursuant to SEBI Master Circular dated 7 May 2024 issued to the Registrar and Transfer Agents and SEBI circular dated 17 November 2023, and as amended, all payment of dividend in respect of physical folios will be only through electronic mode effective April 01, 2024 and accordingly, the dividend payment for the KYC non-compliant shareholders will be kept in unclaimed dividend account. Upon receipt or updation of bank details, the RTA will update the KYC and automatically, pay electronically, all the moneys of / payments to the holder that were previous unclaimed / unsuccessful.

Further, the KYC non-compliant shareholders shall be eligible to lodge any grievance or avail of any services, only after furnishing the complete documents / details. The forms for updating the PAN, KYC Bank details and Nomination viz., Forms ISR-1, ISR-2, ISR-3, SH-13 and the said SEBI circular are available in the general Shareholders Information section in the Company's website www.mmforgings.com. Members who are holding shares in physical form are requested to submit the required forms along with the supporting documents at the earliest.

Members holding shares in electronic form are hereby informed that bank particulars registered against their respective depository accounts will be used by the Company for payment of dividend. The Company or its Registrars cannot act on any request received directly from the Members holding shares in electronic form for any change of bank particulars or bank mandates. Such changes are to be advised only to the Depository Participant of the Members.

As specified in the above SEBI circular, the Company had sent letters to the Members who holds shares in physical form, intimating them to update their KYC documents. Members who hold shares in dematerialised form and wish to update their PAN, KYC, Bank details and Nomination, are requested to contact their respective DPs.

16. As per SEBI Circular, Members may note that in case of any dispute against the Company and/or its RTA, can file dispute resolution through the Online Dispute Resolution Portal for disputes arising out of Indian Securities Market (https://smartodr.in/login). Members can use this mechanism only after they have lodged their grievance with the Company and SCORES and are not satisfied with the outcome of the redressal.

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THE INTRUCTIONS TO SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

1. The voting period begins on **Wednesday, 05 August 2026 at 9.00 A.M. and ends on Friday, 07 August 2026 at 5.00 P.M.** During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date, **Saturday, 01 August 2026,** may cast their vote electronically. The e-Voting module shall be disabled by CDSL for voting thereafter.

2. Details of Scrutinizer: Shri. M. Damodaran, Practicing Company Secretary, Managing Partner of M Damodaran & Associates LLP (Membership No. 5837, C P No. 5081).

3. Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

4. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020**,** under Regulation 44 of the Listing Regulations, listed entities are required to provide remote e-Voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholder's /retail shareholders is at a negligible level.

   Currently, there are multiple e-Voting service providers (ESPs) providing e-Voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders. In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-Voting to **all the demat account holders**, **by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-Voting process.

<u>Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode</u>.

(i) In terms of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

(ii) Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:

Type of shareholders	**Login Method**
Individual Shareholders holding securities in Demat mode with **CDSL**	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URLs for users to login to Easi / Easiest are https://web.cdslindia.com/myeasitoken/Home/Login or visit CDSL website www.cdslindia.com and click on login icon and New System Myeasi Tab. 1. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-Voting is in progress as per the information provided by the company. On clicking the e-Voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 2. If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasitoken/Registration/EasiRegistration Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page or click or click on https://evoting.cdslindia.com/Evoting/EvotingLogin The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-Voting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with NSDL	If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service

	provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section. A new screen will open. You will have to enter your User ID (i.e., your sixteen-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on Company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	1. You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/ CDSL for e-Voting facility. 2. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/ CDSL Depository site after successful authentication, wherein you can see e-Voting feature. 3. Click on Company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting and voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e., CDSL and NSDL.

Login Type	**Helpdesk details**
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.e-voting@cdslindia.com or contact at toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at e-voting@nsdl.co.in or call at.: 022 - 4886 7000 and 022 - 2499 7000

Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form:**

The shareholders should log on to the e-Voting website www.e-Votingindia.com.

Click on "Shareholders" module.

Now enter your User ID

1.1. For CDSL: 16 digits beneficiary ID,
1.2. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
1.3. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.

Next enter the Image Verification (CAPTCHA) as displayed and Click on Login.
If you are holding shares in demat form and had logged on to www.e-Votingindia.com and voted on an earlier e-Voting of any company, then your existing password is to be used.
If you are a first-time user follow the steps given below:

Particulars	**For Physical shareholders and other than individual shareholders holding shares in Demat.**
PAN	Enter your 10-digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details **OR** Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

2. After entering these details appropriately, click on "SUBMIT" tab.

3. Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-Voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

4. For shareholders holding shares in physical form, the details can be used only for e-Voting on the resolutions contained in this Notice.

5. Click on the EVSN for the relevant <Company Name> on which you choose to vote. Choose <M M Forgings Limited>.

6. On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

7. Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.

8. After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

9. Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

10. You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.

11. If a demat account holder has forgotten the login password, then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

12. There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only:

Non-Individual shareholders (i.e., other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.e-Votingindia.com and register themselves in the "Corporates" module. A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.

1. After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.

2. The list of accounts linked in the login will be mapped automatically & can be delinked in case of any wrong mapping.

3. It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format onto the system for the scrutinizer to verify the same.

Alternatively, Non Individual shareholders are required mandatorily to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz., corporate@mmforgings.com, if they have voted from individual tab & not uploaded same in the CDSL e-Voting system for the scrutinizer to verify the same.

Instructions for Shareholders attending the AGM through VC / OAVM and e-Voting during meeting are as under:

1. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for e-Voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-Voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
5. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
6. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance at least **7 days prior to the meeting** mentioning their name, demat account number/folio number, email id, mobile number to corporate@mmforgings.com. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **5 days prior to the meeting** mentioning their name, demat account number/folio number, email id, mobile number at corporate@mmforgings.com. These queries will be replied to by the company suitably by email.
7. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
8. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
9. If any Votes are cast by the shareholders through the e-Voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-Voting during the meeting is available only to the shareholders attending the meeting.

Process for those Shareholder whose e-mail / Mobile No. are not registered with the Company / Depositories:

1. For Physical shareholders - please provide necessary details like Folio No., Name of the shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to Company/RTA email id.

2. For Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP)

3. For Individual Demat shareholders - Please update your e-mail id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911.

All grievances connected with the facility for voting by electronic means may be addressed to Shri. Rakesh Dalvi, Assistant Vice President, (CDSL) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.

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EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT 2013:

The following Explanatory Statement sets out all material facts relating to the Ordinary Business and Special Business, as required, of the accompanying Notice dated 27 May 2026.

Item No. 2:

Appointment of Smt. Sumita Vidyashankar, who retires by rotation and being eligible, offers herself for re-appointment:

In accordance with the provisions of Section 152(6) of the Companies Act, 2013, Smt. Sumita Vidyashankar, Director, holding DIN: 00059062, who is liable to retire by rotation in the ensuing Annual General Meeting, being eligible, offers herself for re-appointment. Smt. Sumita Vidyashankar is not debarred from holding the office of Director pursuant to any order issued by the SEBI or any other authority.

The Board recommends the Resolution as set out as an Ordinary Business in Item no. 2 of the Notice for the approval of members as an Ordinary Resolution.

Pursuant to Regulations 36(3) of Listing Regulations and Secretarial Standard 2 issued by Institute of Company Secretaries of India, the following information is furnished:

Brief resume and nature of expertise	Smt. Sumita Vidyashankar, aged 58 years, holding DIN 00059062 is a qualified Chartered Accountant. She was appointed as Non-Executive Non-Independent Director in the Company on 13 August 2021. She has vast and varied experience in the field of Finance and Accounts. Her expertise, integrity and relevant proficiency brings value addition and further strengthens the Board. She holds directorship in five other companies.
Relationship with other Directors, Manager and KMP of the Company	Smt. Sumita Vidyashankar is the wife of Shri. Vidyashankar Krishnan, Chairman and Managing Director.
Other Directorships and committee Membership of listed entities	She does not hold Directorship or Member in any Committee in any of the other listed entities during the last three years
No. of shares held in the Company	65,600 shares

Item No. 3:

Appointment of Shri. Ramnath Nagarajan, who retires by rotation and being eligible, offers himself for re-appointment:

In accordance with the provisions of Section 152(6) of the Companies Act, 2013, Shri. Ramnath Nagarajan, Director, holding DIN: 00081516, who is liable to retire by rotation in the ensuing Annual General Meeting, being eligible, offers himself for re-appointment. Shri. Ramnath Nagarajan is not debarred from holding the office of Director pursuant to any order issued by the SEBI or any other authority.

The Board recommends the Resolution as set out as an Ordinary Business in Item no. 3 of the Notice for the approval of members as an Ordinary Resolution.

Pursuant to Regulations 36(3) of Listing Regulations and Secretarial Standard 2 issued by Institute of Company Secretaries of India, the following information is furnished:

Brief resume and nature of expertise	Shri. Ramnath Nagarajan, aged 59 years, holding DIN 00081516, is a Chartered Accountant and Cost Accountant by profession, has been associated with the Company for 24 years. He is responsible for the overall marketing function and has been playing a vital role towards the growth of the Company in export markets. He was appointed as Director - Commercial of the Company for a period of five years effective 01 April 2024.
Relationship with other Directors, Manager and KMP of the Company	NIL
Other Directorships and committee Membership of listed entities	He does not hold Directorship or Member in any Committee in any of the other listed entities during the last three years.
No. of shares held in the Company	NIL

Item No. 4:
Ratification of remuneration paid to the Cost Auditor:
Pursuant to the provisions contained in Rule 14 of the Companies (Audit and Auditors) Rules 2014, the appointment and remuneration paid to Shri. S. Hariharan, cost auditor appointed at the Board meeting held on 27 May 2026, is required to be ratified by the shareholders subsequently. Accordingly, consent of the members is sought for passing the resolution as set out in the Notice for ratification of remuneration for the financial year ending 31 March 2027.

The Board recommends the Resolution as set out in Item no. 4 of the Notice for approval of the Members as an Ordinary Resolution. None of the Directors and Key Managerial Personnel of the Company and their relatives is concerned or interested, financially or otherwise, in the resolution set out at Item no. 4. The above resolution does not affect any other company.

BY ORDER OF THE BOARD
For MM FORGINGS LIMITED

Place: Chennai
Date: 27 May 2026

CHANDRASEKAR S
Company Secretary
Membership No. A34736

TABLE OF CONTENTS

Board of Directors as on 1 April 2026

Chairman and Managing Director
Shri. Vidyashankar Krishnan

Directors
Smt. Sumita Vidyashankar
Shri. Shankar Athreya
Shri. S. Krishnakumar
Shri. R. Subramanian
Shri. Hari Sankaran
Smt. Rama Sivaraman

Chief Financial Officer
Shri. R. Raghunathan *(effective 1 April 2026)*

Company Secretary
Shri. Chandrasekar S

Registered Office
'SVK Towers', A25, 8th Floor, Industrial Estate,
Guindy, Chennai - 600 032
Phone: 044 -71601000
Fax No. 044- 71601010
E-mail: corporate@mmforgings.com

Factories
Plant 1 - Singampunari – 630 502, TN
Plant 2 - Viralimalai – 621 316, TN
Plant 4 - Mathur Post – 602 105, TN
Plant 7 - Industrial Automation Division -600058, TN
Plant 8 - Rudrapur - 263 153, Uttarkand
(DVS Industries Pvt. Ltd., Subsidiary)
Plant 9 - A4 Industrial Area, Kursi Road,
Barabanki, District, UP 225001
Plant 10 - Ranipet - 632 403, TN
Plant 11 – Voyalanallur – 600072, TN
(Suvarchas Vidyut Pvt. Ltd., Subsidiary)
(Abhinava Rizel Pvt. Ltd., Subsidiary)

Plant 5 - Windfarms
W1 - Panakudi - 627 109, TN
W2 - Theni District - 625 531, TN
W3 - Tenkasi - 627 811, TN
W4 - Kallapalayam - 641 201, TN
Plant 6 - Solar sites
S1 - Aruppukottai – 626105, TN
S2 - Viralimalai - 621 316, TN

Share Transfer Agents
Cameo Corporate Services Limited
'Subramanian Building', Fifth Floor
No. 1, Club House Road, Chennai – 600 002
Phone: 044 - 40020700

Joint Managing Director
Shri. K. Venkatramanan

Director – Commercial
Shri. Ramnath Nagarajan

Director – Operations
Shri. Krishnakumar Raman

Statutory Auditors
Shri. G. Ramesh Kumar,
G Ramesh Kumar & Co.,
28, Akila Lands, Ganapathy Colony (South)
Thiruvanaikoil Post, Tiruchirapalli – 620005
Phone No. 0431 2432931, 2433140

Internal Auditor
Shri. Balaji Gopal

Cost Auditor
Shri. S. Hariharan
Sri Sapthagiri Homes, S.S. II[nd] Floor,
Pulimandapam Road, Srirangam, Trichy - 620006

Secretarial Auditor
Shri. V Shankar
2-1-2 B Block I[st] Floor, Greata Pearl Apartments,
174/206, Choolaimedu High Road, Chennai-600094
Ph: 044 23728925 C P No. 12974

Bankers
State Bank of India
2 Harrington Road, Chennai – 600031
DBS Bank of India
806 Anna Salai, Chennai - 600002
HDFC Bank Ltd
115 Dr. Radhakrishnan Salai,
Mylapore, Chennai – 600 004
RBL Bank Ltd.
G.N. Chetty Road, T. Nagar, Chennai - 600017
Federal Bank
62, Anna Salai, Chennai - 600002
ICICI Bank
1, Cenotaph Road, Chennai – 600018
Standard Chartered Bank
19 Rajaji Salai, Chennai – 600001
Export-Import Bank of India
World Trade Center Complex, Mumbai – 400005
YES Bank Limited
108, Dr. Radhakrishnan Salai, Chennai - 600004
South Indian Bank
110, Raheja Towers, Anna Salai, Chennai-600002

PERFORMANCE HISTORY

(₹ In lakhs)

DESCRIPTION / YEAR	FY 26	FY 25	FY 24	FY 23	FY 22	FY 21	FY 20	FY 19	FY 18	FY 17
INCOME										
Sales - Domestic	98,585	90,023	94,806	90,565	54,745	35,658	32,854	42,382	24,532	16,728
Exports	54,274	56,249	56,308	48,946	54,053	35,489	38,237	46,355	35,559	29,314
Total	**1,52,859**	**1,46,271**	**1,51,114**	**1,39,511**	**1,08,798**	**71,147**	**71,090**	**88,737**	**60,091**	**46,043**
Other Operating Income	1,657	1,425	1,595	1,417	1,666	1,418	1,639	1,655	1,971	1,797
Other Income	2,434	2,955	2,609	1,640	1,857	2,159	1,851	1,587	1,229	1,127
TOTAL INCOME	**1,56,950**	**1,50,651**	**1,55,317**	**1,42,568**	**1,12,322**	**74,724**	**74,580**	**91,979**	**63,291**	**48,966**
Operating Profit	30,037	32,372	31,448	27,486	22,031	14,289	14,370	18,912	13,673	10,402
Profit After Tax	11,386	13,630	14,546	12,969	9,176	4,661	4,624	8,135	6,851	4,342
Earnings per share	23.58	28.23	60.26	53.72	38.01	19.31	19.15	33.70	56.76	35.97
Dividend	40%	40%	80%	60%	60%	50%	50%	50%	100%	60%
Dividend including tax paid	1,931.26	1,931.26	1,931.26	1,448.45	1,448.45	1,455.09	1,417.93	1,410.40	1,402.86	841.72
Dividend as a % to PAT	17.0%	14.2%	13.3%	11.2%	15.8%	31.2%	30.7%	17.3%	20.5%	19.4%
Working Capital	47,748	44,654	41,802	37,297	24,528	23,502	15,664	23,429	17,259	7,444
W C as a % to sales	30%	30%	23%	26.2%	21.8%	31.5%	21.0%	25.5%	27.3%	15.2%
Return on Capital Employed	12.7%	12.2%	14.8%	14.8%	13.1%	7.8%	8.2%	14.1%	14.4%	12.3%
Return on Net Worth	12.2%	15.6%	19.3%	20.5%	17.0%	9.6%	10.2%	20.2%	20.0%	14.6%
Current Ratio	**1.41**	**1.47**	**1.78**	**1.51**	**1.84**	**1.79**	**2.05**	**1.85**	**1.74**	**2.36**
TOL / NW	**1.20**	**1.26**	**1.13**	**1.10**	**1.18**	**1.23**	**1.21**	**1.58**	**1.03**	**0.71**
Debt / Equity	**0.53**	**0.63**	**0.46**	**0.39**	**0.75**	**0.76**	**0.87**	**1.04**	**0.57**	**0.47**

DIRECTORS' REPORT

The Directors are pleased to present the 80th Annual Report and the audited accounts of the Company for the year ended 31 March 2026.

1. FINANCIAL RESULTS FOR THE YEAR ENDED 31 MARCH 2026

(₹ in lakhs)

S. No.	Particulars	2025-26		2024-25	
1.1	Forging sales		1,52,859.07		1,46,271.25
1.2	Other Operative Income		1,657.27		1,424.69
1.3	Other Income		2,434.05		2,954.83
1.4	**Total Income**		**1,56,950.39**		**1,50,650.77**
1.5	Profit before Depreciation, Finance Costs and Tax Expense (EBITDA)		30,037.26		32,372.33
1.6	Profit before tax		12,997.31		17,998.01
1.7	Tax				
	For current year	2,550.00		3,500.00	
	Relating to previous years	(254.94)		18.08	
	Deferred Tax / MAT credit	(684.05)	1,611.01	850.00	4,368.08
1.8	**Profit after Tax**		**11,386.30**		**13,629.93**

2. DIVIDEND AND FINANCIAL RESULTS

(₹ in lakhs)

S. No.	Particulars	2025-26	2024-25
2.1	Profit after Tax	11,386.30	13,629.93
2.2	Balance in P & L Account	118.40	419.73
2.3	Profit available for appropriation	11,504.70	14,049.66
2.4	Transfer to General Reserve	9,200.00	12,000.00
2.5	Proposed Dividend	1,931.26	1,931.26
2.6	Balance carried forward	373.44	118.40

The Directors, at their meeting held on 27 May 2026, have approved an interim dividend of ₹4/- per equity share (40%) on 4,82,81,600 equity shares of face value of ₹10 each, absorbing a sum of ₹19.32 crore with the same dividend payout as on 31 March 2025. The dividend pay-out is in accordance with the Company's Dividend Distribution Policy.

For the financial year 2024–25, the Directors, at their meeting held on 24 May 2025, had recommended a final dividend of ₹4 per equity share (40%) on 4,82,81,600 equity shares of face value of ₹10 each, aggregating to ₹19.32 crore, which was subsequently approved by the shareholders at the Annual General Meeting held on 6 August 2025 and paid on 29 August 2025.

3. SHARE CAPITAL

As on 31 March 2026, there was no change in the authorised and paid-up share capital of the Company. At the Board Meeting held on 25 March 2026, the Board of Directors approved and recommended, subject to the approval of the shareholders, the increase in the authorised share capital of the Company from ₹51,00,00,000 (Rupees Fifty-One Crores only) divided into 5,10,00,000 equity shares of ₹10 each to ₹61,00,00,000 (Rupees Sixty-One Crores only) divided into 6,10,00,000 equity shares of ₹10 each, to enable the Company to raise funds, if and when required, and to meet future business requirements. The said increase was approved by the shareholders through postal ballot on 29 April 2026.

FUND RAISING

The Board of Directors, at its meeting held on 25 March 2026, approved an enabling resolution for raising of funds in one or more tranches, up to an aggregate amount of ₹600 crores, by way of issuance of equity shares and/or other eligible securities through Qualified Institutional Placement or any other permissible modes, subject to necessary approvals and market conditions. The said enabling resolution was approved by the shareholders through postal ballot on 29 April 2026. The Company may evaluate such fund-raising opportunities, as and when considered appropriate.

4. HIGHLIGHTS OF THE COMPANY'S OPERATIONAL PERFORMANCE

4.1. The Company's total revenue exceeded ₹1,500 crore for the third consecutive year, reaching an all-time high of ₹1,570 crore, the highest total revenue in its history.

4.2. Operating EBITDA has crossed ₹300 crores for the third time and stands at ₹300.37 crores as against ₹324 crores.

4.3. Domestic sales for FY26 grew by 9.5% to ₹986 Cr contributing 64% to the Company's overall revenue.

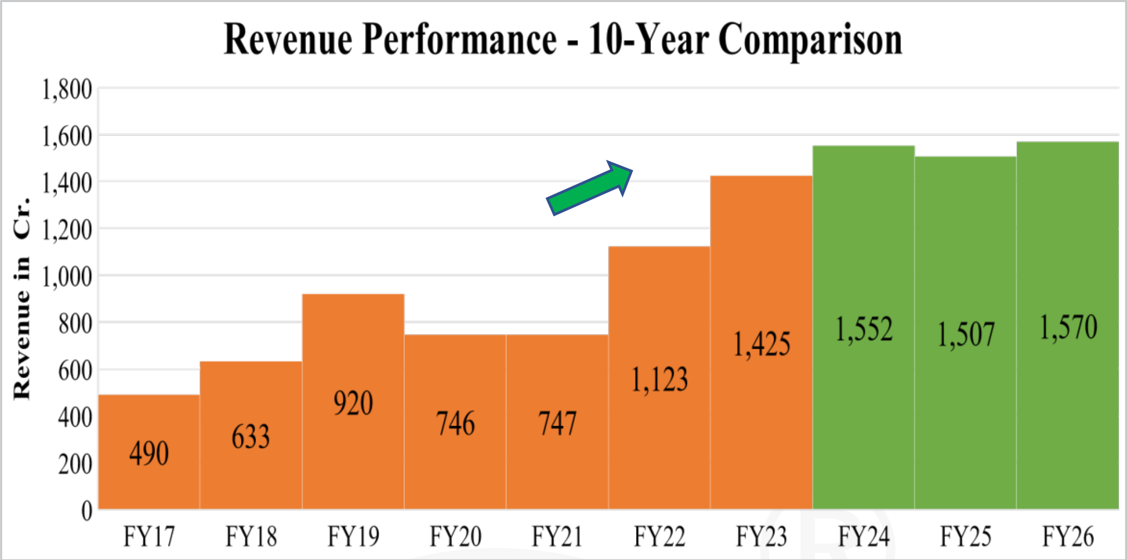
4.4. Export sales for FY26 stood at ₹543 crore, contributing 36% of overall sales, compared with ₹563 crore achieved in FY25.

4.5. The Company remains a net earner of foreign exchange. The net foreign exchange earnings for the current year amounted to ₹451.08 crores.

4.6. The Company has maintained its continuity regarding ISO 9001 and IATF 16949 Certification for its Quality Management System.

4.7. The Company is currently in the process of obtaining certification for ISO 14001 (Environmental Management System) and ISO 45001 (Occupational Health & Safety Management System), reaffirming its commitment towards environmental sustainability, workplace safety and continual improvement in operational standards.

4.8. The Board has approved an interim dividend of ₹4 per share with the same dividend pay-out as in FY25.



5. **SCHEME OF AMALGAMATION OF WHOLLY OWNED SUBSIDIARY WITH THE COMPANY**

Amalgamation of DVS Industries Private Limited with the Company:
The Board of Directors of the Company at their meeting held on 3 February 2025 had approved the Scheme of Amalgamation of DVS Industries Private Limited (DVS), a wholly owned subsidiary of the Company, with the Company. The appointed date of the amalgamation is 01 April 2024.

In accordance with Regulation 37(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has duly intimated the Stock Exchanges regarding the approval of the Scheme by the Board. The Company has filed the necessary application with the Hon'ble National Company Law Tribunal (NCLT), Chennai. The matter has been heard and is awaiting pronouncement of the order.

Upon the Scheme becoming effective, all assets, liabilities, employees, contracts and other obligations of DVS (except its paid-up share capital) will be transferred to and vested in the Company, and DVS shall stand dissolved without winding up. The investment held by the Company in DVS shall stand cancelled.

Further, upon the Scheme becoming effective, the authorized share capital of DVS will be combined with that of the Company, resulting in an increase in the authorized share capital of the Company by ₹2,50,00,000.

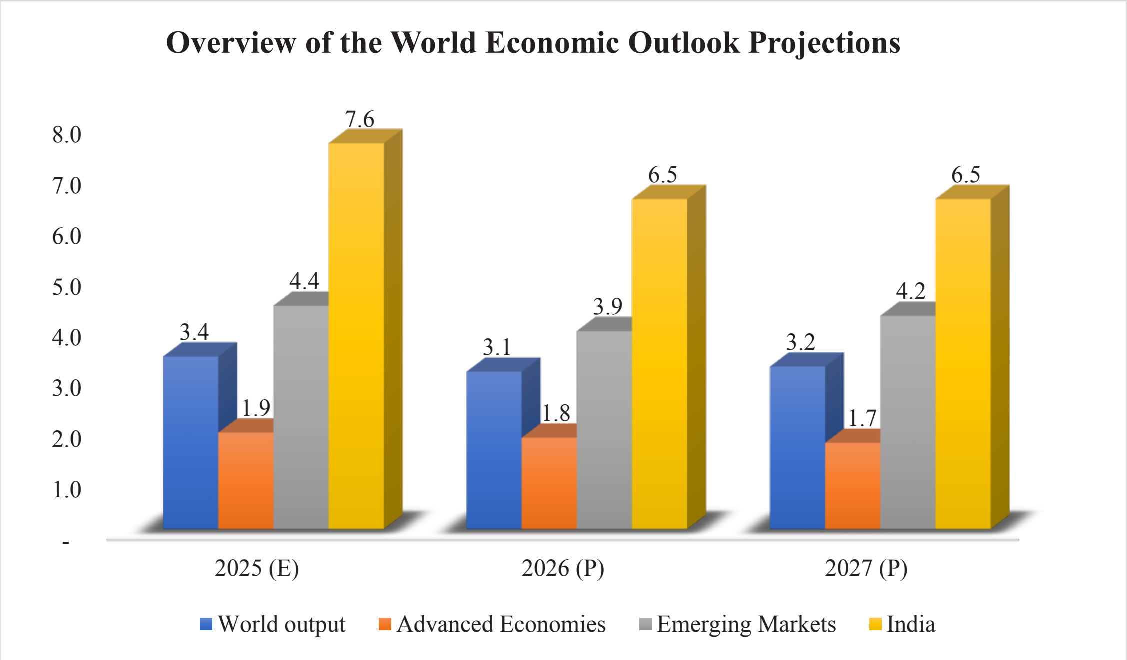
Upon the Scheme becoming effective, the Company will account for the amalgamation in accordance with the applicable accounting standards and restate the comparative financial information from the appointed date of 01 April 2024 in the financial statements of the subsequent period.

6. **MANAGEMENT DISCUSSION AND ANALYSIS:**

Economic Overview – Global:

FY26 was characterised by heightened geopolitical tensions, global trade policies, tariff-related uncertainties and volatility in commodity markets. The global economy faced challenges arising from trade disruptions, inflationary pressures and the escalation of geopolitical conflicts, particularly in West Asia. The conflict involving Iran and Israel, coupled with concerns regarding the security of the Strait of Hormuz, a key global energy transit route, led to periods of volatility in crude oil prices, logistics costs and global supply chains. These developments increased uncertainty across international markets and affected business sentiment worldwide.

Despite these challenges, global economic activity remained resilient, supported by easing inflation in several advanced economies, gradual stabilisation of supply chains, and continued investments in technology and infrastructure. Businesses across the world increasingly focused on supply-chain diversification, regional manufacturing strategies, and risk mitigation measures to reduce dependence on concentrated sourcing locations and improve operational resilience. Under the assumption of a limited conflict, global growth is projected at 3.1% in 2026 and 3.2% in 2027.



** Projection || Source, World Economic Outlook || IMF*

While tariff-related concerns and trade restrictions among major economies continued to influence global trade flows during FY26, the gradual easing of certain trade barriers and ongoing negotiations helped moderate some of the downside risks. Nevertheless, geopolitical tensions, protectionist trade policies, energy price volatility and slower growth in certain developed economies remain key challenges for the global economy.

Economic Overview - India:

Against this backdrop, India continued to demonstrate strong economic resilience and remained one of the fastest-growing major economies globally during FY26. Growth was supported by robust domestic consumption, government-led infrastructure investments, resilient services sector performance, expanding manufacturing activity, and healthy financial sector fundamentals. Public capital expenditure continued to drive economic activity across infrastructure, transportation, logistics, energy and urban development sectors.

The International Monetary Fund (IMF) projects India's real GDP growth at approximately 6.5% in 2026 and 2027, reinforcing confidence in the country's macroeconomic fundamentals and long-term growth trajectory despite global economic uncertainties and geopolitical challenges. Strong domestic demand, rising income levels, increasing urbanisation, digital adoption and continued policy support are expected to remain key growth drivers. Continued urbanisation, increasing consumer confidence and rising discretionary spending are expected to further strengthen domestic demand.

Inflationary pressures moderated during FY26 due to improved agricultural output, better supply-chain management and policy interventions. However, the economic outlook remains subject to risks arising from geopolitical developments, crude oil price volatility, global trade uncertainties and climate-related disruptions. Given India's dependence on imported crude oil, prolonged instability in West Asia could lead to higher energy costs, increased logistics expenses, inflationary pressures and potential impacts on industrial profitability.

At the same time, the ongoing realignment of global supply chains and increasing efforts by multinational companies to diversify sourcing and manufacturing locations present significant opportunities for India. The country's large domestic market, competitive manufacturing capabilities, improving infrastructure, and supportive policy framework position it favourably to attract investments and expand its role in global value chains.

Outlook for Automotive Industry:

The automotive landscape stands out as a highly resilient industrial sector during FY26, displaying strong demand elasticity despite global uncertainties and macro cost pressures. The industry remained a significant contributor to manufacturing output, exports, employment generation and economic growth. Demand across commercial vehicles, passenger vehicles, utility vehicles, tractors and automotive components remained supported by economic growth, infrastructure development and rising mobility requirements.

FY26 witnessed continued investments in product innovation, localization, advanced manufacturing technologies, digitalization, safety enhancements and export market development. Vehicle manufacturers increasingly focused on operational efficiency, localization of supply chains and technology adoption to improve competitiveness and mitigate external risks.

Looking ahead to FY27, the automotive industry is expected to benefit from favourable demographics, increasing disposable incomes, rising vehicle penetration, improved financing availability and continued infrastructure investments. Demand for passenger vehicles, particularly utility vehicles and premium segments are expected to remain healthy, while export opportunities are expected to improve as global manufacturers diversify sourcing strategies and increase procurement from India.

The transition toward electric mobility continues to reshape the automotive landscape. Government incentives, investments in charging infrastructure, advancements in battery technologies and increasing environmental awareness are expected to support gradual growth in electric vehicle adoption. While internal combustion engine vehicles are expected to remain dominant in the near term, new opportunities are emerging across electric powertrain systems, lightweight structures and advanced engineering applications.

Forging Industry Outlook:

The forging industry remains a critical part of India's manufacturing ecosystem, supplying high-strength and precision-engineered components to automotive, commercial vehicle, construction equipment, railways, defence, mining, agriculture, energy and industrial sectors. During FY26, the industry benefited from increasing localisation initiatives, domestic manufacturing growth, infrastructure investments, and rising demand from industrial sectors.

Global supply-chain diversification trends have created new opportunities for Indian forging manufacturers as international customers increasingly seek reliable and cost-competitive sourcing alternatives. India's established engineering capabilities, skilled workforce, improving quality standards and competitive manufacturing base position the domestic forging industry favourably in global markets.

Looking ahead, growth in automotive production, infrastructure development, defence manufacturing, railways, renewable energy projects, industrial capital expenditure and export opportunities is expected to support sustained demand for forged components. Government initiatives promoting self-reliance, import substitution and domestic manufacturing are expected to create additional opportunities for component manufacturers.

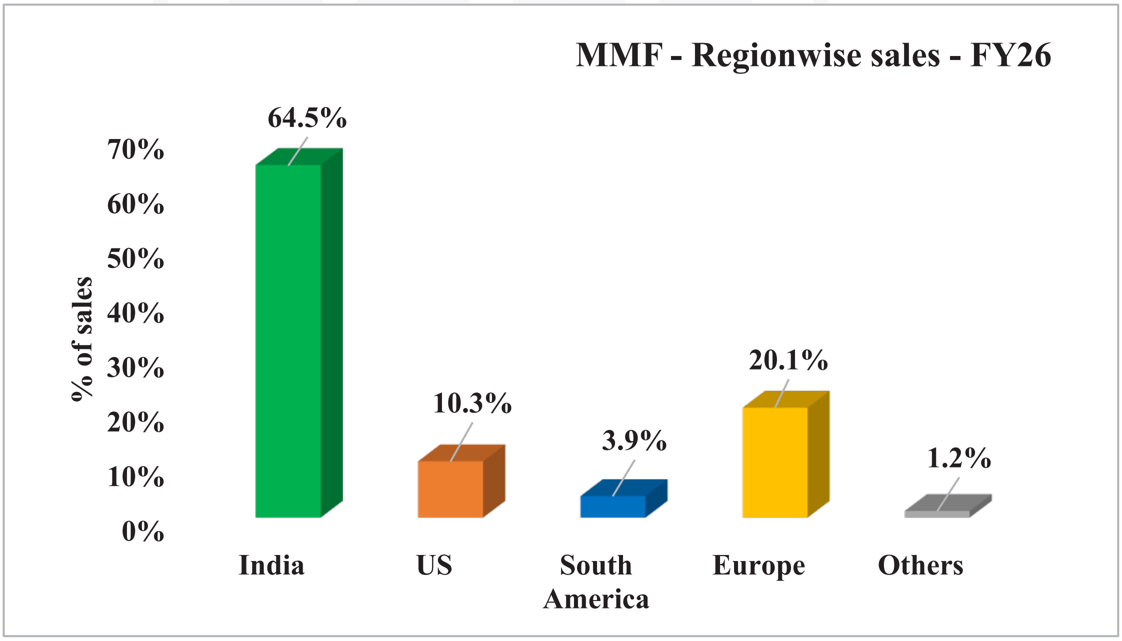
Although geopolitical uncertainties and fluctuations in steel, energy and logistics costs may create short-term challenges, companies focusing on technology upgrades, automation, operational efficiency, product diversification, and value-added engineering solutions are expected to strengthen their competitive position and benefit from evolving market opportunities.

Overall, supported by India's favourable economic outlook, rising industrial activity, robust infrastructure investments, supportive government policies and increasing global manufacturing integration, the forging and automotive component industry remains well-positioned to achieve sustainable growth over the medium to long term.

Market segments outlook

Key segment analysis: Commercial Vehicles (CV)

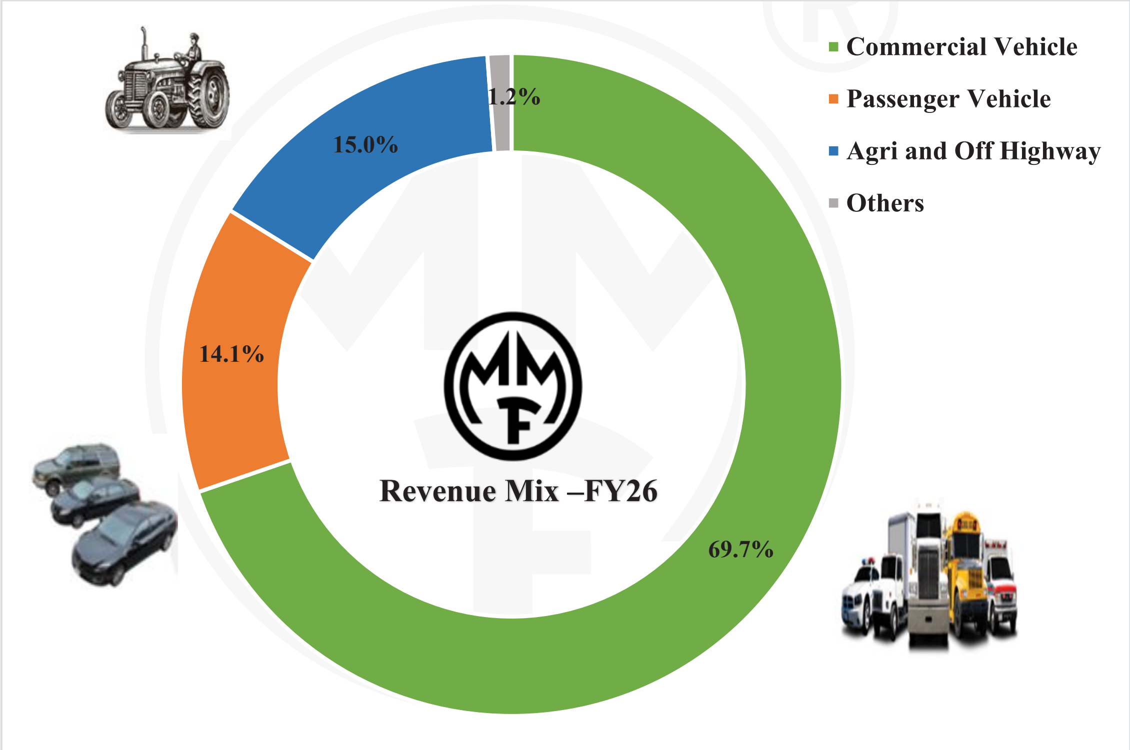
The commercial vehicle industry remained resilient during FY26, supported by strong infrastructure activity, increased freight movement, mining and construction sector growth, government investments in transportation infrastructure, and improving economic activity. Fleet utilization levels remained healthy across several segments, supported by higher logistics demand and replacement requirements.



Government spending on roads, highways, industrial corridors, logistics parks, railways, ports, urban infrastructure and rural connectivity continued to support demand for medium and heavy commercial vehicles. Growth in e-commerce, warehousing, organized logistics and industrial production further contributed to freight demand and fleet expansion.

The rollout of GST 2.0 reforms has provided a strong impetus to domestic CV sales, with consumption demand driving new vehicle purchases by fleet operators. Additionally, the RBI's repo-rate cuts have significantly lowered the Total Cost of Ownership easing financing for consumers and strengthening overall market sentiment. Increased Capital Expenditure has further spurred economic activity in the country, providing a boost to the Commercial Vehicle segment.

Industry is optimistic and expecting growth to continue in all the Vehicle Categories in FY27, continuing strong domestic momentum from the latter half of FY26. However, uncertainties arising from the West Asia conflict, particularly prices of Crude Oil and Commodities, higher operating costs, higher exchange rates and disruptions in Shipping Routes, remains a concern for the Auto Sector. Stable geopolitical environment will help build confidence of the industry, which can, in-turn, drive further growth in the Auto Industry's performance in FY27.



The Indian Commercial Vehicle (CV) industry recorded its highest-ever sales volume in FY26, with 10.80 lakh units sold, registering a year-on-year growth of 12.6% over FY25. The PV segment achieved a record-high sales volume of 46.43 lakh units in FY26, registering a year-on-year growth of 7.9%. The surge was driven in part by strong growth in electric passenger vehicle adoption, with registrations increasing by over 80% during the year.

The CV segment played a significant role in MMF's performance in FY26, contributing 70% of total revenue. The PV segment accounted for 14% of sales, while the Agriculture and Off-Highway segment also contributed 15%. Other segments made up the remaining 1% of total sales. During FY26, export market conditions remained weak, impacted by geopolitical tensions, trade tariff pressures, a decline in business share in Europe and a subdued Class 8 truck market in North America. These factors continued to weigh on export demand and overall market performance.

In India, the MHCV and LCV truck segments are projected to grow by approximately 5–7% and 3–5%, respectively, supported by continued expansion of highways and expressways, enhanced regional connectivity, and a sustained shift toward higher Gross Vehicle Weight (GVW) vehicles that improve freight efficiency and lower logistics costs. While financing costs and global trade uncertainties may remain near-term challenges, the overall commercial vehicle market outlook remains positive. Similarly, in the United States, the Class 8 truck market is expected to show reasonable improvement in CY2027, supported by replacement demand, a gradual recovery in freight markets, and pre-buy activity ahead of stricter emissions regulations.

Currency movement: [USD vs INR]

During FY26, the Indian Rupee (INR) witnessed depreciation amid evolving geopolitical and global economic conditions, closing at ₹93.49 against the US Dollar as of 31 March 2026. The currency movement was influenced by heightened global uncertainties, volatility in capital flows, inflationary trends, and fluctuations in crude oil prices.

Looking ahead, the INR is expected to remain under pressure during FY27 due to continuing geopolitical tensions, evolving monetary policies across major economies, and persistent global market volatility. The Company continues to closely monitor macroeconomic developments and assess their potential impact on its operations and financial performance.

M M FORGINGS – Achievements in FY26

Despite various geopolitical tensions, the following were achieved during FY26:

Particulars	**₹ in crores**
Domestic sales	986
Export Sales	543
Total Sales	1,529
Overall sales around	1,570
Production tonnage (in tons)	75,362

The Company has embarked on a strategic transition towards 100% green energy during FY26, reinforcing its commitment to environmentally responsible and sustainable operations. Towards this initiative, the Company has entered into a long-term arrangement with captive power generating units and has started consuming green power from Q4FY26 onwards. This initiative is expected to deliver significant optimization in power consumption, improving overall operational efficiency across manufacturing facilities. The transition to renewable energy is projected to enhance profitability margins, with visible improvements in operating performance from the upcoming FY onwards.

Vidyashankar Krishnan
Chairman and Managing Director

The Company continues to focus on expanding its product portfolio by leveraging its established forging capabilities and engineering expertise. During FY26, the Company strengthened its presence in core product segments while pursuing opportunities in emerging mobility solutions. The Company also continued to enhance its market reach through new product development, increased localization initiatives and deeper engagement with domestic and international customers. The sustained demand from the commercial vehicle, passenger vehicle, and industrial sectors, presents significant opportunities for long-term growth.

Raw material prices, particularly steel, remained largely aligned with global market trends during the year. In line with prevailing industry practices, variations in steel prices were substantially passed through to customers. While steel prices witnessed relative stability compared to the previous year, the Company's focus on operational efficiency, value-added products and improved product mix supported overall business performance and profitability during FY26.

Key Financial Ratios:

Liquidity Ratio	Current Ratio	1.41
	Debtors Turnover – days	105
	Inventory Turnover	4.86
Solvency Ratio	Debt Equity Ratio	0.53
	Interest Coverage Ratio	2.66
Operating Ratio	Operating Profit Margin (%)	17.83
	Fixed Asset Turnover Ratio	1.64
Profitability Ratio	Return on Capital Employed (%)	12.66
	Return on Net worth (%)	12.20
	Net Profit Margin (%)	7.25

Health, Safety and Environment

1. The Company is committed to providing a safe and healthy workplace through a strong focus on accident prevention, risk management and continuous safety awareness. Regular training, safety communications and periodic reviews help reinforce a culture of safety across all operations.

2. The Company complies with all applicable environmental, health and safety regulations. Its manufacturing facilities are equipped with adequate pollution control and effluent treatment systems to minimise environmental impact and support sustainable operations.

3. The organisation is implementing ISO 14001 (Environmental Management System) and ISO 45001 (Occupational Health & Safety Management System) to strengthen regulatory compliance, reduce environmental and safety risks, enhance governance and align with ESG expectations.

Human Resources and Industrial Relations

1. The Company continues to uphold its commitment to being a people-centric organisation, recognizing employees as its most valuable asset. Strengthening human capital remains a key strategic priority, with sustained focus on capability enhancement and employee development to drive organisational excellence. The dedication and contribution of the workforce have been instrumental in reinforcing the Company's strong position within the industry. As on 31 March 2026, the Company employed 4,816 personnel.

2. During the year, the Company further strengthened its talent management framework by implementing structured career progression pathways aligned with organisational goals and individual aspirations. Comprehensive onboarding practices, continuous learning initiatives, and focused skill development programs have been designed to foster agility, innovation, and adaptability across the workforce.

3. The Company's human resource development initiatives continue to emphasize employee well-being, workplace safety, transparent communication, and continuous learning. The Company also remains committed to strengthening its recognition and reward mechanisms while equipping employees with the skills and competencies required to effectively meet evolving customer and business requirements.

4. The Company continues its tradition of celebrating Founder's Day annually across all its plants, fostering a sense of belonging and togetherness among employees and their families. During FY26, Founder's Day was celebrated with great enthusiasm, reflecting the Company's enduring culture of appreciation and recognition, including honouring long-serving employees for their valuable contribution and commitment.

Risk Management

1. The Company is a leading manufacturer of automotive components. The automotive components industry is cyclical in nature and remains sensitive to economic conditions, industry demand, and regulatory changes.
2. Intense market competition and fluctuations in raw material prices continue to exert pressure on operating margins.
3. A significant portion of the Company's revenue is derived from exports, making demand susceptible to global economic conditions and international market trends.
4. Geopolitical uncertainties, including ongoing regional conflicts and trade disruptions, may impact supply chains, costs and business sentiment.
5. Volatility in raw material prices, changes in interest rates and potential moderation in demand remain key business risks.
6. Maintaining consistent product quality and delivery performance is critical to sustaining customer confidence and long-term business relationships.
7. The Company mitigates these risks through diversification of its customer base across geographies, continuous focus on operational efficiency, improved capacity utilisation and prudent working capital management.
8. Risk Management Committee (RMC) has been formed effective 21 June 2021 and was reconstituted twice in FY26 inducting additional Independent Directors.
9. RMC shall meet a minimum of twice a year.
10. The responsibilities of RMC include formulating risk management policy, implementation of the policy, monitor and evaluate risks, devise appropriate methodology, processes and systems.

M M FORGINGS – forging ahead with Manufacturing Excellence

Our goals in the coming months:

1. Drive aggressive sales growth by capturing emerging market opportunities, strengthening customer relationships and improving market penetration across key segments.
2. Utilising the production capacity of 1,45,000 Tons
3. Accelerate business expansion by actively pursuing new products, high-growth customers and strategic market opportunities while relentlessly focusing on cost leadership, productivity enhancement and operational excellence.
4. Diversify the product portfolio to expand the Company's Target Addressable Market and strengthen revenue streams.
5. Implement robust cost transformation initiatives through process optimisation, automation, robotics, energy efficiency measures and continuous productivity improvement programmes to enhance competitiveness.
6. Strengthen managerial and operational capabilities through talent development and leadership enhancement initiatives.
7. Accelerate the adoption of green energy solutions to reduce power costs, improve sustainability and lower the Company's environmental footprint.
8. Undertake initiatives to minimise environmental impact through efficient resource utilisation and sustainable manufacturing practices.

9. Proactively manage foreign exchange exposures and cash flows to minimise risks and optimise financial performance.
10. Focus on reducing finance costs through prudent treasury management, increased use of green energy initiatives and ongoing engagement with banks to secure competitive financing terms and optimise interest costs.

Sources:
IMF World Economic Output, Global Trade Outlook and India GDP Growth Outlook, UNCTAD, Organisation for Economic Co-operation and Development (OECD), ICRA Limited, CRISIL Limited, NITI Aayog, World Bank, Association of Indian Forging Industry, Autocar Professional, SIAM data, Act Research, Automotive Component Manufacturers Association of India.

7. INDIAN ACCOUNTING STANDARD (IND AS) IFRS CONVERGED STANDARDS

Pursuant to the notification of the Companies (Indian Accounting Standard) Rules, 2015 by the Ministry of Corporate Affairs (MCA) on 16 February 2015, the Company has adopted Indian Accounting standards (IND AS).

8. EXPENSES EXCEEDING 10 % OF THE TURNOVER:

Raw Material - ₹632.47 crores (40.3%)

9. TRANSFER TO RESERVE

A sum of ₹92.00 crores has been transferred to General Reserve.

10. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The Company has made advance to its Subsidiary Companies with outstanding as on 31 March 2026:

Particulars	**₹ in cr.**
DVS Industries Private Limited (wholly-owned subsidiary)	118.65
Suvarchas Vidyut Private Limited (wholly-owned subsidiary)	19.89
Abhinava Rizel Private Limited (subsidiary)	63.50

The loans were utilized by the subsidiaries for their principal business activities, repayable at prevailing rates. The details of the investments made by the Company are given in the notes to the financial statements.

11. DIRECTORS & KEY MANAGERIAL PERSONNEL

11.1. Directors' Appointment / Re-appointment:

Smt. Rama Sivaraman, holding DIN 07425519 was appointed as an Additional Director (Non-Executive Independent Director) by the Board at their meeting through circular resolution held on 21 March 2025 for a period of five years effective 31 March 2025.

The shareholders at their meeting through postal ballot dated 8 May 2025, had approved the appointment of Smt. Rama Sivaraman as a Non-Executive Independent Director (woman Independent Director) for a period of five years effective 31 March 2025.

There were no cessation or resignations of Directors during the year under review.

11.2. **Resignation / Appointment of Chief Financial Officer (CFO):**

Shri R. Venkatakrishnan, CFO of the Company, attained superannuation in May 2022 after serving as CFO since 01 April 2014. Considering his vast experience and continued contribution, the Company continued to avail his services, as CFO, post his superannuation. Due to age and health considerations and to devote more time to his personal and family commitments, he has resigned from the position of CFO and Key Managerial Personnel ("KMP") of the Company effective 01 April 2026.

The Board at its meeting held on 01 April 2026 places on record its deep appreciation for the valuable services rendered and significant contributions made by him during his association with the Company.

Based on the recommendation of the Nomination and Remuneration Committee, the Board at its meeting held on 01 April 2026 has appointed Shri. R. Raghunathan, a Chartered Accountant and Cost Accountant, with strong expertise in financial planning and analysis, treasury management, capital structuring, budgeting and corporate governance as the CFO and KMP of the Company effective 01 April 2026.

11.3. **Retirement by Rotation**

Smt. Sumita Vidyashankar, holding DIN 00059062 and Shri. Ramnath Nagarajan, holding DIN 00081516 liable to retire by rotation, will retire by rotation and being eligible for the appointment as a director, has offered themselves for re-appointment. The subject is placed in the Notice of 80^{th} AGM for the approval of shareholders.

11.4. **Independent Directors**

In the AGM held on 11 August 2023, Shri. Shankar Athreya (DIN: 10153304) and Shri. Hari Sankaran (DIN: 01734801) were appointed for the first term of five years as Independent Director effective 11 August 2023 and 1 April 2024 respectively. Shri. S. Krishnakumar (DIN: 09203779) and Shri. R. Subramanian (10480862) were appointed by the Board of Directors at their meeting held on 10 February 2024, effective 8 March 2024 for a period of five years. The appointment was approved by the Shareholders at the meeting held through Postal Ballot dated 21 March 2024.

Smt. Rama Sivaraman (DIN: 07425519) was appointed as an additional director (non-executive Independent Director) by the Board of Directors for a period of five years, effective 31 March 2025. The appointment was approved by the Shareholders at their meeting held through Postal Ballot dated 8 May 2025. She was regularized as NEID, effective 31 March 2025.

All Independent Directors hold office for a fixed term of five years and are not liable to retire by rotation. As required under sub section (7) of Section 149 of the Companies Act, 2013, all the Independent Directors have declared that they meet the criteria of independence as provided under Section 149(6) of the Companies Act, 2013 and Regulation 25 of the Listing Regulations.

During FY26, a separate meeting of Independent Directors was held on 06 August 2025, without the participation of non-Independent Director for evaluating the performance of non-Independent Director, the Chairman of the Board and the Board as a whole. Independent Directors had expressed their satisfaction on the evaluation process and the results thereof.

11.5. **Change in Key Managerial Personnel (KMP)**

As on 31 March 2026, Shri. Vidyashankar Krishnan, Chairman and Managing Director, Shri. K. Venkatramanan, Joint Managing Director, Shri. R. Venkatakrishnan, Chief Financial Officer (CFO) and Shri. Chandrasekar S, Company Secretary are KMPs of the Company in terms of Section 2(51) of the Companies Act, 2013. There were no changes in the KMP during the year under review.

Shri. R. Venkatakrishnan has resigned from the position of CFO effective 01 April 2026. Shri. R. Raghunathan was appointed as a CFO effective 01 April 2026. The Board of Directors at their meeting held on 01 April 2026 placed on record their appreciation for the valuable and long service rendered by Shri. R. Venkatakrishnan as a CFO of the Company.

12. NOMINATION AND REMUNERATION POLICY

In terms of provision of section 178 of the Companies Act, 2013 read with Rules prescribed, a policy for the Directors, KMP and other employees has been adopted by the Board of Directors of the Company, which analyses the criteria for determining qualifications, positive attributes and independence of a Director.

The said policy is provided in Company's website as below:

https://www.mmforgings.com/uploads/policies/NOMINATION_AND_REMUNERATION_POLICY.pdf

13. BOARD AND COMMITTEE MEETING DATES

During the Financial Year 2025-26, the Board met five times on 24 May 2025, 6 August 2025, 14 November 2025, 13 February 2026 and 25 March 2026. The details of the meetings of Board and Committee Meetings are provided as part of Corporate Governance Report prepared in terms of Listing Regulation in Annexure III of this Report.

14. DETAILS OF RECOMMENDATIONS OF AUDIT COMMITTEE WHICH WERE NOT ACCEPTED BY THE BOARD ALONG WITH REASONS

None

15. RISK MANAGEMENT

The Company has established a robust and integrated risk management framework, which is periodically reviewed by the Risk Management Committee comprising primarily of members of the Board. The framework enables the identification, assessment, monitoring and mitigation of key risks that may impact the achievement of the Company's strategic and operational objectives.

The Risk Management Committee oversees major risks faced by the Company, including strategic, financial, operational, market, information technology, legal, regulatory and reputational risks and recommends appropriate mitigation measures wherever necessary. The Board is of the opinion that adequate systems and processes are in place for effective identification, evaluation, monitoring, and management of risks. The Audit Committee is also regularly apprised of the Company's risk assessment and mitigation initiatives.

16. RELATED PARTY TRANSACTION

The Company has formulated a policy on related party transactions and the same is uploaded on the Company's website:
https://www.mmforgings.com/uploads/policies/Policy_on_Related_Party_Transactions2.pdf
There are no 'Material' contracts or arrangements or transactions at arm's length basis. There are no materially significant Related Party transactions made by the Company with Promoters, Directors and Key Managerial Personnel which may have a potential conflict with the interest of the Company at large. For related party transactions as per Accounting Standards, refer Notes on Accounts.

17. CORPORATE SOCIAL RESPONSIBILITY

A Board Level Committee of Corporate Social Responsibility (CSR) has been constituted and the Board has adopted a CSR Policy as recommended by the CSR Committee. The thrust areas of CSR Policy are Eradicating Hunger and Poverty, socio-economic development, relief and welfare, Women Empowerment, Education, Combating Diseases and Social Business Projects. Annual report on CSR has been provided as a part of Corporate Governance Report in Annexure III of this Report.

₹ in Lakhs

Amount to be spent under CSR for FY26	369.54
Amount spent in FY26	507.41
Excess spent in FY26	137.87
Carried forward from FY25	29.91
Overall carry forwarded to FY27	167.78

18. **PARTICULARS OF EMPLOYEES**

The information required under the rules prescribed, has been given in the annexure appended hereto and forms part of this report.

19. **PARTICULARS PURSUANT TO SECTION 197(12) AND THE RELEVANT RULES**

19.1. The ratio of remuneration of each Director to the median remuneration of the employees and percentage of increase in remuneration of each Director in the financial year:

Sl. No.	Name of the Director / KMP	Ratio	% increase / (decrease) in the Remuneration
1	Smt. Sumita Vidyashankar	2.26:1	3.93%
2	Shri. Shankar Athreya	4.53:1	(0.69) %
3	Shri. S. Krishnakumar	2.26:1	0.85%
4	Shri. Subramanian Radhakrishnan	1.36:1	2.67%
5	Shri. Hari Sankaran	1.36:1	1.35%
6	Smt. Rama Sivaraman *	1.62:1	-
7	Shri. Vidyashankar Krishnan	286.24:1	(32.41) %
8	Shri. K. Venkataramanan	286.24:1	(32.41) %
9	Shri. Ramnath Nagarajan	36.25:1	-
10	Shri. Krishnakumar Raman	36.25:1	-

Note: For this purpose, sitting fees paid to the Directors have not been considered as remuneration.

* Appointed effective 1 April 2025 as an Independent Director

19.2. Percentage increase in median remuneration of employees in the FY 2025-26 – 14.30%.

19.3. The number of permanent employees on the rolls of Company – 2,327.

19.4. Comparison of remuneration of each KMP against performance of Company.

Name of the KMP (Shri.)	Designation (*)	CTC (₹ in cr.)	% of increase / (decrease)	PAT (₹ in cr.)	% Increase / (decrease) in PAT
Vidyashankar Krishnan	CMD (CEO)	6.32	(32.4)	113.86	(16.46)
K. Venkatramanan	JMD (WTD)	6.32	(32.4)		
R. Venkatakrishnan	CFO	0.30	-		
Chandrasekar S	CS	0.17	6.25		

* CMD – Chairman and Managing Director, CEO – Chief Executive Officer,
JMD – Joint Managing Director, WTD – Whole-Time Director
CFO – Chief Financial Officer; CS – Company Secretary

19.5. Average Increase in Remuneration for employees other than Directors and KMP is 27.43% and average Increase in Remuneration for KMP and Senior Management is (29.33) %.

The revision in managerial remuneration is determined not solely on the Company's performance but is based on a combination of factors, including individual performance, experience, skill sets, academic background, prevailing industry trends, macroeconomic conditions, and future growth prospects. There are no exceptional circumstances for increase in the managerial remuneration.

19.6. Key parameters for any variable remuneration of Directors:
Directors are being paid Commission. However, the overall managerial remuneration payable is subject to the provisions of the Companies Act, 2013.

19.7. Variation in market cap/ net worth of Company:

Date	Paid-up Capital (Shares)	Closing market price per share	EPS	PE Ratio	Market Capitalisation (₹ in cr.)
31 March 2026	48281600	371.55	23.58	15.75	1,793.90
31 March 2025	48281600	340.25	28.23	12.05	1,642.78

19.8. Ratio of remuneration of highest paid Director to other employees who get remuneration more than highest paid Director – NOT APPLICABLE.

19.9. Affirmation that the remuneration is as per the remuneration policy of the company:
It is hereby affirmed that the Remuneration paid is as per the remuneration policy of the Company.

20. SIGNIFICANT MATERIAL ORDERS PASSED BY THE REGULATIONS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATIONS IN FUTURE

There are no significant and material orders passed by the Regulators or Courts or Tribunals, which would impact the going concern status of the Company and its future operations.

21. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAS OCCURRED SINCE 31.03.2026 TILL THE DATE OF THE REPORT

NIL

22. DIRECTORS RESPONSIBILITY STATEMENT

In accordance with the provisions of Section 134(5) of the Companies Act, 2013 with respect to Directors' Responsibility Statement, it is hereby stated that:

22.1. In the preparation of the annual accounts, the applicable accounting standards have been followed, along with proper explanation relating to material departures;

22.2. The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31 March 2026 and of the profit or loss of the Company for that period ended on that date;

22.3. The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

22.4. The Directors have prepared the annual accounts on a going concern basis;

22.5. The Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively;

22.6. The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

23. ESTABLISHMENT OF VIGIL MECHANISM

The Company has in place a vigil mechanism pursuant to which a Whistle Blower Policy has been in vogue. The Whistle Blower Policy covering all employees and Directors is hosted on the Company's website at

https://www.mmforgings.com/uploads/policies/Policy_-_Whistle_Blower.pdf

A high-level Committee has been constituted to look into the complaints. The Committee reports to the Audit Committee and the Board.

24. ADEQUACY OF INTERNAL FINANCIAL CONTROLS

The Company has established adequate Internal Financial Controls with reference to the Financial Statements, which were operating effectively during the year. The Board is responsible for evaluating and ensuring the effectiveness of internal controls, including financial, operational and compliance controls.

These controls facilitate the efficient and systematic conduct of operations, including adherence to Company policies, safeguarding of assets, prevention and detection of fraud and errors, accuracy and completeness of accounting records and timely preparation of reliable financial information. During the year, the controls were reviewed and no material weaknesses were observed.

The internal audit plan is aligned with the Company's business objectives and is periodically reviewed, overseen and approved by the Audit Committee.

25. CORPORATE GOVERNANCE REPORT

The guidelines evolved by SEBI were applicable to the Company. The Company is committed to ethical management and excellence in performance. Details are provided in Annexure III.

26. BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT (BRSR)

Pursuant to Regulation 34(2)(f) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the top 1,000 listed entities based on market Capitalisation, as on 31 March of every financial year, are required to include the Business Responsibility and Sustainability Report (BRSR) as part of their Annual Report.

As per SEBI requirement applicable upon initial applicability, it continues to provide the BRSR disclosures for the financial year 2025–26, in accordance with the applicable regulatory requirement to continue such reporting for a period of three years from the date of initial applicability.

Accordingly, the BRSR, covering disclosures on the Company's performance across Environmental, Social and Governance (ESG) parameters for FY 2025–26, forms part of this Annual Report as Annexure V. The Report includes disclosures aligned with the nine principles of the National Guidelines on Responsible Business Conduct (NGRBC) issued by the Ministry of Corporate Affairs.

27. ANNUAL RETURN

In terms of the requirement of Section 92(3) read with Section 134(3) of the Companies Act, 2013, the Annual Return of the Company for the year ended 31 March 2025 and the draft Annual Return of the Company for the year ended 31 March 2026 is available on the Company's website at the following link.

https://www.mmforgings.com/Investors/annual_return

28. A STATEMENT INDICATING THE MANNER IN WHICH FORMAL ANNUAL EVALUATION HAS BEEN MADE BY THE BOARD OF ITS OWN PERFORMANCE AND THAT OF ITS COMMITTEES AND INDIVIDUAL DIRECTORS

28.1. Nomination and Remuneration Committee had laid down the criteria and prescribed a peer evaluation methodology by way of set of questionnaires to evaluate the performance of individual Directors, Committee(s) of the Board, Chairman of the Board and the Board as a whole. The Board subsequently carried out the performance evaluation as per the methodology.

1. The evaluation of the Board's performance as a collective entity was conducted based on various criteria, including the adequacy of the Board's composition and that of its committees, the culture within the Board, execution capabilities, the diversity of skills and experience, the sequence of meetings, decision-making processes, the quality of information provided, the performance of specific duties, obligations, and governance practices.

2. The assessment of the performance of each individual Director, including the Chairman of the Board, was executed based on their commitment to their roles and responsibilities, the degree of engagement and contribution, independence of judgment, strategic and lateral thinking abilities, and their efforts in safeguarding the interests of the Company and its minority shareholders, among other factors.

3. The performance evaluation of Senior Managerial Personnel was determined based on their performance and achievement of business plans as approved by the Board and management, their commitment towards roles and responsibility, leadership quality, productivity, team management, etc.

28.2. Further, Independent Directors, at their meeting held on 14 November 2025 (without the participation of non-Independent Director and personnel from management), had considered and evaluated the Board's performance on the whole, the performance of the Chairman and other non-independent Directors.

28.3. There are no observations or pending actions on the Board evaluation. The Board expressed its satisfaction with the evaluation process and results thereof.

29. FAMILIARISATION OF PROGRAMME ARRANGED FOR INDEPENDENT DIRECTORS

29.1. The Company has put in place a structured Familiarisation Programme for Independent Directors with an aim to familiarise them with the Company, its business operations, industry environment, products, manufacturing facilities, business model and significant developments relating to the Company.

29.2. At the time of appointment / re-appointment, Independent Directors are issued a formal letter of appointment setting out, inter alia, their roles, duties, responsibilities, rights, obligations and expected standards of conduct in accordance with the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

29.3. Independent Directors are also familiarised with the Company's governance framework, Board and Committee structure, internal policies, codes, compliance framework and various business processes and procedures.

29.4. Periodic presentations are made before the Board and its Committees on the Company's business performance, operational and financial performance, business strategies, industry trends, opportunities, risks and other significant matters concerning the Company.

29.5. The Directors are regularly updated on important developments concerning the Company, including key business initiatives, press releases, statutory and regulatory amendments, notifications, circulars and changes in applicable laws affecting the Company's operations and governance.

29.6. The Independent Directors are provided opportunities to interact with the Senior Management Personnel during Board / Committee meetings and otherwise, enabling them to gain deeper insights into the Company's strategy, operations, manufacturing processes, product and service offerings, markets, financial performance, human resources, technology initiatives, quality systems, internal controls, risk management framework and sustainability practices.

29.7. The Board members, including Independent Directors, have unrestricted access to all information relating to the Company and are encouraged to seek clarifications and obtain such information and explanations from the Management and Company Secretary as may be necessary for the effective discharge of their duties.

29.8. The Familiarisation Programme also includes updates on corporate governance practices, regulatory developments, emerging business risks, cyber security, ESG initiatives and changes in the economic and industry landscape relevant to the Company's business.

29.9. The details of familiarisation programme are available on the Company's website at the link given below:

https://www.mmforgings.com/uploads/Familiarisation_programme/Familiarisation_Programme_for_ID2.pdf

30. AUDITORS

30.1. Statutory Auditors

The Company at its 76th Annual General Meeting (AGM) held on 4 July 2022 has appointed M/s. G Ramesh Kumar & Co., Chartered Accountants, as Statutory Auditors of the Company to hold office for the first term of 5 years from the conclusion of 76th AGM till the conclusion of 81st AGM, at such remuneration in addition to applicable taxes, out of pocket expenses, travelling and other expenses as may be mutually agreed between the Board of Directors of the Company and the Auditors.

The Statutory Auditors will continue to hold office for the fifth year in their first term of five consecutive years, from the conclusion of this AGM. The Auditors' Report for the financial year 2025-26 does not contain any qualification, reservation or adverse remark and the same is attached with the annual financial statements.

30.2. **Secretarial Auditor**

Pursuant to provisions of Section 204 of the Companies Act, 2013 read with Rules, and as per amended Regulation 24A of Listing Regulation, Shri. V. Shankar, Practicing Company Secretary (C.P. No. 12974) was appointed as the Secretarial Auditor of the Company for a period of five years effective FY26 at the AGM held on 6 August 2025.

The Secretarial Audit of your Company is conducted annually in accordance with the provisions of the Companies Act, 2013 and applicable SEBI regulations. The Secretarial Auditor provides an independent assessment of compliance with corporate laws, governance standards and regulatory requirements. The Secretarial Audit Report for the Financial Year 2025-26 given by Shri. V. Shankar is attached to this Report.

The Secretarial Audit Report does not contain any qualification, reservations or adverse remarks. The Company had received required declarations/ consents from the Secretarial Auditor confirming that they have been Peer Reviewed and are eligible to continue as a Secretarial Auditors for the FY27.

30.3. **Cost Auditor**

Pursuant to the provisions contained in Rule 14 of the Companies (Audit and Auditors) Rules, 2014, Shri. S. Hariharan (CP No. 20864) has been appointed as Cost Auditor for the financial year 2026-27.

The Company has also received a certificate from the Cost Auditor certifying his independence and arm's length relationship with the Company. The report of the Cost Auditor shall be filed with the Central Government in accordance with the rules framed thereunder.

31. **EXPLANATION TO AUDITOR'S REMARK**

There are no qualifications, reservations or adverse remarks or disclaimers made by the Statutory Auditors and Company Secretary in practice in their reports respectively. The Statutory Auditors have not reported any incident of fraud to the Audit Committee of the Company in the year under review.

32. **SAFETY**

Employees have been encouraged to adhere to safety in all their activities in and out of the Company premises. Safety training at all levels have been provided by the Company.

33. **PERFORMANCE OF SUBSIDIARIES**

33.1. **D V S Industries Private Limited**

The Company has fully acquired D V S Industries Private Limited (D V S) in the year 2018. D V S becomes a wholly-owned subsidiary of the Company. It has its factory located in Pantnagar, Uttarakhand. D V S Industries is well equipped with precision equipment, in-house tool room inspection facilities, well trained personnel, etc., during the financial year under review. During the year under review, D V S has achieved a turnover of ₹101.47 crores and the EBITDA stood at ₹5.50 crores.

The Company has filed the necessary application with the Hon'ble National Company Law Tribunal (NCLT), Chennai for amalgamation of DVS Industries with the Company. The matter has been heard and is awaiting pronouncement of the order with NCLT.

33.2. **Suvarchas Vidyut Private Limited**

Suvarchas Vidyut Private Limited (SVPL) was incorporated as a wholly owned subsidiary of the Company on 31 March 2022. SVPL is engaged in the manufacturing of electrical and electronic components and subassemblies for industrial, consumer and automotive applications. During the year under review, SVPL have registered sales of ₹2.75 crores with a loss of ₹(0.96) crores.

33.3. **Abhinava Rizel Private Limited**

Abhinava Rizel Private Limited (ARPL) was incorporated on 11 May 2022. As a part of a transformation strategy, with an intention to develop and to become a leading player in the growing electric vehicle (EV) segment, M M Forgings Limited (MMF) had acquired a 88% stake in ARPL on 1 September 2022 by investing ₹15.84 crores in its equity, thereby becomes a holding Company of ARPL.

APRL is engaged in the business of design, manufacturing of parts / components for EV electric power train, electric motors and electric controllers' / drives gearbox etc., used in automotive, industrial, marine, aerospace etc., The Company is in the process of completing sampling and testing of motors intended for two-wheelers and three-wheelers, and anticipates commencement of production in FY 2026-27.

34. DEPOSITS

The Company does not have any deposits nor accepts any fresh deposits.

35. ENERGY, TECHNOLOGY & FOREIGN EXCHANGE

Disclosures as per requirements of Section 134 (3) of the Companies Act, 2013, read with the Companies (Accounts) Rules, 2014 with respect to Energy Conservation, Technology Absorption, Research & Development and Foreign Exchange Earnings / Outgo are given in Annexure I.

36. PROHIBITION AND REDRESSAL OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

During the year under review, pursuant to the new legislation, "Prevention, Prohibition and Redressal of Sexual Harassment of Women at Workplace Act, 2013" introduced by the Government of India, which came into effect from 9 December 2013, the Company has framed a Policy on Prevention of Sexual Harassment at workplace. There were no cases reported during the year under review under the said Policy.

Disclosures in relation to the Sexual Harassment of Women in workplace:

No. of complaints filed during the year	Nil
No of complaints disposed of during the year	Nil
No of complaints pending as on the end of the financial year	Nil

37. INSOLVENCY AND BANKRUPTCY CODE

There was no application made or any proceedings pending during the year under the Insolvency and Bankruptcy code. There were no instances during the year, which required the banks and the financial institutions to deal with the Company for the one-time settlement for the loans, if any provided.

38. ACKNOWLEDGEMENT

Your directors would like to express their gratitude for the cooperation and continued assistance received from DBS Bank, State Bank of India, HDFC Bank, Federal Bank, ICICI Bank, RBL Bank Limited, Export-Import Bank of India, Standard Chartered Bank, City Union Bank, YES Bank Limited and South Indian Bank. The directors would like to express their appreciation for the exceptional services provided by the Company's employees. The accomplishments attained would not have been feasible without their remarkable dedication and divine grace. Most importantly, the Directors extend their thanks to the shareholders for their unwavering trust in the management.

For and on behalf of the Board

VIDYASHANKAR KRISHNAN
Chairman and Managing Director
(DIN: 00081441)

Place: Chennai
Date: 27 May 2026

ANNEXURE I – TO THE DIRECTORS' REPORT:

Information in accordance with Section 134 of the Companies Act, 2013 and as per (requirement of Rule 8(3) of The Companies (Accounts) Rules, 2014) and forming part of the report of the Directors for the year ended 31 March 2026.

(A) CONSERVATION OF ENERGY

1. Energy conservation methods undertaken:

1.1 Conservation of energy is a continuous process. We have spent around ₹60 lakhs to improve efficiency and save on power consumption.

1.2 Buildings are designed or modified to maximize the use of natural lighting and energy-efficient LED lighting system.

1.3 Consumption of Light Diesel Oil, Furnace Oil, LPG are closely monitored to conserve energy.

1.4 Waste heat is extracted to reduce energy consumption in Heat Treatment.

2. Additional investment and proposals, if any, being implemented for the reduction in consumption of energy: Optimising energy consumption, close monitoring of Power Consumption of Induction Billet Heaters to reduce power consumption.

3. Green Power:
   The Company has generated 259.70 lakh units from its wind and 18.30 lakh units from solar farms equivalent to approximately 24075 tons of CO_2 from wind and 1690 tons of CO_2 from solar, totalling a saving of 25765 tons of CO_2 in the year.

4. Impact of measures at 1, 2 & 3 for reduction of energy consumption and consequent impact on the cost of production of goods: It is not possible to determine the figure.

PARTICULARS	2025-26	2024-25
1. ELECTRICITY		
a. Purchased:		
Units	12,24,04,090	11,10,22,645
Total Amount	1,19,57,25,151	1,08,71,82,516
Rate / Unit	9.77	9.79
b. Own Generation:		
Units	1,19,963	97,991
Units per ltr.	3.40	2.20
Cost / Unit	27.52	41.58
2. FUEL OIL		
Quantity (in ltrs.)	14,89,097	17,43,600
Total amount	24,31,03,542	25,36,51,502
Average Rate (/ltr.)	163.26	145.48
3. CONSUMPTION PER UNIT OF PRODUCTION		
a. Electricity Units	1246	1599
b. Fuel Oil liters	20	25

Note: No standards are available for comparison.

(B) TECHNOLOGY ABSORPTION:
RESEARCH AND DEVELOPMENT (R&D)

Specific areas in which R&D are carried out by the Company:

1. R&D efforts in a manufacturing industry like ours, is an ongoing process. Continuous efforts have been taken in various areas of the manufacturing activity.
2. Benefits derived as a result of the above R&D: It has not been possible to determine the figure.
3. Future plan of action: Continuous efforts are being put in by way of Research & Development in all the areas of manufacturing to reduce the cost of major inputs such as steel, fuel, power, gas etc.
4. Expenditure on R&D: Not less than ₹59 lakhs though indirectly.

TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION:

1. Efforts, in brief, made towards technology absorption, adaptation and innovation:

1.1. Continuous efforts are made on conservation of raw material by improving design and layout of dies.

1.2. The Company has upgraded its Quality Management Systems to TS 16949

2. Benefits derived as a result of the above efforts:

2.1. Reduction in raw material consumption.

2.2. With the accreditation to TS 16949 many new export customers are being developed.

2.3. Technology imported during the last 5 years: Nil

(C) FOREIGN EXCHANGE EARNINGS AND OUTGO

1	Activities relating	Exports at ₹54,274.18 lakhs form a significant part of the Company's turnover (₹56,248.72 Lakhs in 2024-25)
2	Initiatives taken to increase development of new export markets for products and services and export plan	a. Vigorous efforts are taken by marketing department to locate new multinational customers in addition to the existing multinationals. b. The Company has been consistently retaining the TS 16949 certification for its Quality Management system.
3	Total Foreign Exchange	Earned: ₹5,32,57,28,876 ₹5,48,86,92,281 in 2024-25)
		Used: ₹ 81,48,49,232 (₹2,24,03,02,620 in 2024-25)

For and on behalf of the Board

VIDYASHANKAR KRISHNAN
Chairman and Managing Director
(DIN: 00081441)

Place: Chennai
Date: 27 May 2026

ANNEXURE II FORMING PART OF THE REPORT OF THE DIRECTORS

Information as required under Section 197 read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 for the year ended 31 March 2026.

Sl. No.	Name	Designation	Remuneration	Qualification	Experience	Date of Joining	Age	Last Employment	% of shares held in the Company
(a) Employed throughout the year and were in receipt of remuneration at a rate of not less than ₹102 lakhs per annum									
1	Shri. Vidyashankar Krishnan DIN: 00081441	Chairman and Managing Director	6,32,30,094	B.E., M.S.	36	25 June 1990	60	Nil	11.27%
2	Shri. K. Venkataramanan DIN: 00823317	Joint Managing Director	6,32,30,094	B.E.	34	24 January 1992	56	Nil	10.71%
(b) Employed for a part of the year and were in receipt of remuneration at a rate of not less than ₹8.5 lakhs per month									
NIL									

Note: Remuneration as shown above includes salary, commission, employer's contribution to Provident Fund and value of perquisites together.

For and on behalf of the Board

VIDYASHANKAR KRISHNAN
Chairman and Managing Director
(DIN: 00081441)

Place: Chennai
Date: 27 May 2026

ANNEXURE III - CORPORATE GOVERNANCE REPORT

1. Company's Philosophy on Code of Governance:

The Company is firmly committed to upholding the highest standards of corporate governance while driving sustainable growth and delivering superior performance. It adheres to the core principles of fairness, transparency, professionalism, accountability and integrity across all its operations. The Company places strong emphasis on protecting shareholders' rights, enhancing long-term shareholder value and ensuring equitable treatment of all stakeholders, including customers, employees, suppliers and the broader community. Its governance framework is designed to foster ethical business practices, sound decision-making, and regulatory compliance.

A balanced approach that combines empowerment with accountability underpins the Company's management philosophy. By cultivating a culture of trust, responsibility and performance excellence, the Company continues to strengthen its foundation for long-term success and stakeholder confidence.

2. Board of Directors:

The Board of Directors (the Board), which consists of eminent persons with considerable professional expertise and experience, provides leadership and guidance to the management, thereby enhancing Stakeholders' value.

2.1. **Composition and category of Directors as on 31 March 2026 is as follows:**

Category	No. of Directors	% Of total strength
Executive Directors	4	40%
Non-Executive Independent Directors	5	50%
Non-Executive Non-Independent Director	1	10%
Total	**10**	**100**

2.2. **Attendance and other Directorships:**

2.2.1. The details of attendance of the Directors at the board meetings held during the year and at the last Annual General Meeting (AGM) held on 06 August 2025 are as follows:

Name of the Director	Category (*)	Attendance Particulars		
		No. of Board meeting entitled to attend	No. of Board meetings attended	Last AGM
Shri. Vidyashankar Krishnan	ED	5	5	Yes
Shri. K. Venkatramanan	ED	5	3	Yes
Smt. Sumita Vidyashankar	NENID	5	5	Yes
Shri. Shankar Athreya	NEID	5	4	Yes
Shri. R. Subramanian	NEID	5	5	Yes
Shri. S. Krishnakumar	NEID	5	5	Yes
Shri. Hari Sankaran	NEID	5	5	Yes
Shri. Ramnath Nagarajan	ED	5	3	Yes
Shri. Krishnakumar Raman	ED	5	5	Yes
Smt. Rama Sivaraman	NEID	5	3	Yes

*NEID – Non-Executive Independent Director; ED – Executive Director;
NENID - Non-Executive Non-Independent Director

2.2.2. The details of other directorships and committee memberships / chairmanships as on 31 March 2026:

Name of the Director	Number of other Directorships Committee Memberships / Chairmanships		
	Other Directorship *	Committee Membership *	Committee Chairmanship *
Shri. Vidyashankar Krishnan	8	2	-
Shri. K. Venkatramanan	3	1	-
Smt. Sumita Vidyashankar	5	2	-
Shri. Shankar Athreya	-	2	1
Shri. R. Subramanian	-	1	-
Shri. S. Krishnakumar	3	2	1
Shri. Hari Sankaran	12	1	-
Shri. Ramnath Nagarajan	3	-	-
Shri. Krishnakumar Raman	3	-	-
Smt. Rama Sivaraman	1	2	-

* For the Membership and Chairpersonship in Committees, only Audit Committee and Stakeholders' Relationship Committee have been considered as per Regulation 26 of the Listing Regulations. Also, all public limited companies, whether listed or not, have been included and all other companies including private limited companies, foreign companies and companies under Section 8 of the Companies Act, 2013 have been excluded.

2.2.3. None of the Directors on the Board is a member of more than ten committees or chairman of more than five committees across all the companies in which they are Directors.

2.2.4. The number of Directorships, Committee Memberships / Chairmanships of all Directors are within the respective limits prescribed under the Companies Act, 2013 and the Listing Regulations.

2.2.5. None of the Directors of the Company hold Directorships in any other listed entities.:

2.2.6. None of the Independent Director holds directorships in more than seven listed entities and the Managing Director / Whole-Time Director do not serve as an Independent Director in more than three listed entities.

2.3. **Details of Board Meetings:**

During the year 2025-26, the Board met five times viz., 24 May 2025, 06 August 2025, 14 November 2025, 13 February 2026 and 25 March 2026 and the gap between two meetings did not exceed one hundred and twenty days.

Besides, the Independent Directors held a separate meeting on 06 August 2025, in compliance with the provisions of the Companies Act, 2013 and Regulation 25(3) of the Listing Regulations.

2.4. **Information placed before the Board of Directors, inter alia, include**:
The Board has complete access to any information within the Company. The information regularly supplied to the Board of Directors includes:

- Annual operating plans and budgets and its updates;
- Capital Budgets, revisions and its updates;
- Annual financial statements, Directors' Report and related statutory documents;
- Quarterly financial results of the Company;
- Minutes of Audit Committee and other Board Committee meetings;
- Recruitment, promotion and updates relating to senior officers below Board level;
- Appointment and cessation of KMP and SMP;
- Material show cause notices, demand notices, prosecutions, and penalty orders;
- Fatal/serious accidents and other significant operational incidents, if any;
- Operational performance highlights and major capital investments;
- Awarding of significant contracts;
- Disclosures of Directors' interests, including other directorships and committee memberships;
- Sale or disposal of material investments, subsidiaries or assets outside the normal course of business;
- Quarterly updates on foreign exchange exposures and risk mitigation measures;
- Significant developments in Human Resources and Industrial Relations;
- Instances of non-compliance with regulatory, statutory or listing requirements;
- Details of short-term investments;
- Related party transactions and updates thereon;
- Risk management updates and key risk indicators;
- Cybersecurity incidents or data protection matters, if any;
- Regulatory inspections, audits or significant observations and responses thereto;
- Credit rating changes and updates;
- Updates on material legal disputes and litigation;
- Any other information having a material bearing on the Company's operations, financial position, or governance.

2.5. **Code of Conduct:**
The Board of Directors have laid out a Code of Conduct which is applicable to each member of the Board of Directors and Senior Management of the Company. The Company's Code of Conduct embodies its values and expectations to which its corporate standards and employee policies are aligned. The Company has received confirmation from all the Directors and Senior Management of the Company regarding compliance with the said Code for the year ended 31 March 2026.

A certificate from Shri. Vidyashankar Krishnan, Chairman and Managing Director, to this effect is given below. The said Code is also posted on the website of the Company. https://www.mmforgings.com/uploads/CODE_OF_CONDUCT_FOR_DIRECTORS_AND_SENIOR_MANAGEMENT.pdf

2.6. **Prevention of Insider Trading:**
The Company has framed a code of Conduct for Prevention on trading based on SEBI (Insider Trading) Regulations. This Code is applicable to all Board Members / Officers / Designated Employees. This Code ensures the prevention of dealing in shares by persons having access to unpublished price sensitive information.

2.7. **Disclosure of relationships between directors:**
Shri. Vidyashankar Krishnan and Shri. K. Venkatramanan are brothers. Smt. Sumita Vidyashankar is the wife of Shri. Vidyashankar Krishnan. None of the other Directors are related to any other Director on the Board.

2.8. **No. of shares held by Non- Executive Directors as on 31 March 2026:**

Name of the Director	No. of shares held
Smt. Sumita Vidyashankar	65600
Shri. S. Krishnakumar	9002

2.9. **Web link where details of familiarisation programmes imparted to independent directors is disclosed:**
Familiarization program is made available to the Directors covering such topics on board's role, board's composition and conduct, board's risks and responsibilities, to ensure that they are fully informed on current governance issues.
https://www.mmforgings.com/uploads/Familiarisation_programme/Familirisation_Programme__Independent_Directors.pdf

2.10. **Chart setting out the skills / expertise / competence of the Board of Directors:**
The Board comprises of qualified members who have skills, competence and expertise that allows them to make effective contributions to the Board and Committees. The table below summarizes the key qualifications, skills and attributes which are taken into consideration while nominating to serve on the Board and to function effectively.

#	Area of Expertise	Description
1	Leadership / Strategy	Senior leadership experience in strategy, business operations, administration and people management in large organisations.
2	Financials	Expertise in financial accounting, reporting, corporate finance, internal controls and risk management.
3	Operational Management	Experience in forging industry and managing operations of large-scale industrial organisations.
4	Governance	Board-level experience with strong governance, stakeholder focus and oversight of management.
5	Sales and Marketing	Ability to drive sales growth, brand building, market share expansion, consumer insights and innovation
6	Technology	Understanding of technology and innovation for improving production and operational efficiency.

7	Supply Chain Management	Expertise in managing complex supply chains, procurement and commodity trend analysis in mid/large organisations.
8	Legal / Regulatory	Strong knowledge of corporate law and regulatory compliance in India and international jurisdictions

While all the Board members possess the identified skill, their domain of core expertise is given in the table below. However, the absence of a mark, against a member's name, does not necessarily mean the member does not possess the necessary qualification other skill.

Name of the Director (Shri. / Smt.)	Area of Expertise						
	Leadership / Strategy	Financials	Business operations	Governance	Sales and Marketing	Technology	Legal / Regulatory
Vidyashankar Krishnan	Yes	Yes	Yes	Yes	Yes	Yes	Yes
K. Venkatramanan	Yes	-	Yes	Yes	Yes	Yes	Yes
Sumita Vidyashankar	Yes	Yes	Yes	Yes	-	Yes	Yes
Shankar Athreya	Yes	Yes	Yes	Yes	Yes	-	Yes
R. Subramanian	Yes	Yes	Yes	Yes	-	Yes	Yes
S. Krishnakumar	Yes	Yes	Yes	Yes	Yes	-	Yes
Ramnath Nagarajan	Yes	Yes	-	Yes	Yes	-	Yes
Krishnakumar Raman	Yes	-	Yes	Yes	-	Yes	Yes
Hari Sankaran	Yes	Yes	Yes	Yes	Yes	-	Yes
Rama Sivaraman	Yes	Yes	-	Yes	-	Yes	Yes

2.11. **Confirmation Certificate:**

This is to affirm that all the independent directors have fulfilled the conditions specified in Listing Regulations and are independent of the management.

2.12. **Committees of the Board:**

The Board has constituted various committees with primary objective of maintaining strong business fundamentals and delivering high performance through relentless focus on the significant affairs of the Company. Each committee is set up by the formal approval of the Board and is guided by its respective charter which clearly defines their purpose, roles and responsibilities.

The Chairperson of the respective Committee briefs the Board on the summary of the discussions held in the Committee Meetings. The minutes of all the Committee meetings are placed before the Board for its review and noting.

3. Audit Committee:

3.1. Terms of reference:

The Audit Committee has been constituted in line with the provisions of Regulation 18 of Listing Regulations and Section 177 of the Companies Act, 2013.

The Committee was formed on 16 June 2001 and was re-constituted on 1 April 2015, 8 November 2021, 29 May 2024 and 31 March 2025.

3.2. Roles/ Responsibilities of the Audit Committee:

The Audit Committee of the Company is entrusted with the responsibility to supervise the Company's internal control and financial reporting process and inter alia performs the following functions:

3.2.1. Oversee the integrity, adequacy and credibility of the Company's financial reporting and disclosures.

3.2.2. Recommend the appointment, remuneration, terms and removal of Statutory Auditors.

3.2.3. Review quarterly, half-yearly and annual financial statements before Board approval, focusing on accounting policies, practices and legal compliance.

3.2.4. Monitor auditor independence, performance and the effectiveness of the audit process.

3.2.5. Review and approve significant related party transactions.

3.2.6. Scrutinize inter-corporate loans and investments.

3.2.7. Evaluate internal financial controls and risk management systems.

3.2.8. Approve the appointment and remuneration of the Internal Auditor.

3.2.9. Review the Management Discussion and Analysis of financial condition and operational results.

3.2.10. Monitor the effectiveness of the whistle blower mechanism.

3.2.11. Review the performance of statutory and internal auditors and assess the adequacy of internal control systems.

3.2.12. Approve the appointment of the Chief Financial Officer (CFO) after evaluating qualifications and experience.

3.2.13. Review utilization of loans, advances and investments involving subsidiaries, as applicable under regulatory thresholds.

3.2.14. Review the financial statements of unlisted subsidiary companies.

3.2.15. Examine internal audit reports relating to internal control weaknesses.

3.2.16. Review compliance with SEBI (Prohibition of Insider Trading) Regulations, 2015.

3.2.17. Perform any other functions prescribed under the Companies Act, 2013 and SEBI Listing Regulations.

3.3. Composition of Audit Committee, Meetings held during the year and attendance particulars:

3.3.1. During the year under review, the committee met four times on 24 May 2025, 06 August 2025, 13 November 2025 and 12 February 2026.

3.3.2. The Composition of Audit Committee as on 31 March 2026 and the details of attendance particulars of Members are given below:

Composition of Audit Committee			Attendance particulars	
Name of the Director	**Category of Directorship (*)**	**Committee Position**	**No. of Meetings entitled to attend**	**No. of Meetings attended**
Shri. Shankar Athreya	NEID	Chairman	4	3
Shri. Vidyashankar Krishnan	ED	Member	4	4
Smt. Sumita Vidyashankar	NENID	Member	4	4
Shri. R. Subramanian	NEID	Member	4	4
Shri. S. Krishnakumar	NEID	Member	4	4
Shri. Hari Sankaran	NEID	Member	4	4
Smt. Rama Sivaraman	NEID	Member	4	3

* NEID – Non-Executive Independent Director; ED – Executive Director; NENID - Non-Executive Non-Independent Directors

3.3.3. The meetings of the Audit Committee are also attended by Chief Financial Officer, Statutory Auditors, Internal Auditors, Cost Auditors and other Management representatives as special invitees as and when required.

3.3.4. The Chairman of the Audit Committee was present at the Annual General Meeting of the Company held during FY26.

4. Stakeholders Relationship Committee:

4.1. **Terms of reference:**
Stakeholders Relationship Committee (SRC) has been constituted in line with the provisions of Regulation 20 of Listing Regulations. The Committee of the Board was formed on 16 June 2001 and was re-constituted on 1 April 2015 and 8 November 2021. The Committee was further re-constituted effective 31 March 2025.

4.2. **Roles/ Responsibilities of SRC:**

4.2.1. Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings/ unclaimed bonus shares etc.

4.2.2. Review of measures taken for effective exercise of voting rights by shareholders.

4.2.3. Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar and Share Transfer Agent.

4.2.4. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Company.

4.2.5. Administering the unclaimed shares suspense account;

4.2.6. Any other terms of reference as may be included from time to time in accordance with Listing Regulation.

4.3. **Composition of SRC, Meetings held during the year and attendance particulars:**

4.3.1. During the year under review, the committee met four times on 24 May 2025, 06 August 2025, 14 November 2025 and 13 February 2026.

4.3.2. The Composition of SRC as on 31 March 2026 and the details of attendance particulars of Members are given below:

Composition of SRC			**Attendance particulars**	
Name of the Director	**Category of Directorship (*)**	**Committee Position**	**No. of Meetings entitled to attend**	**No. of Meetings attended**
Shri. S. Krishnakumar	NEID	Chairman	4	4
Shri. Vidyashankar Krishnan	ED	Member	4	4
Shri. K. Venkatramanan	ED	Member	4	3
Smt. Sumita Vidyashankar	NENID	Member	4	4
Shri. Shankar Athreya	NEID	Member	4	3
Smt. Rama Sivaraman	NEID	Member	4	3

* NEID – Non-Executive Independent Director; ED – Executive Director;
NENID - Non-Executive Non-Independent Directors

4.4. Name and Designation of the Compliance Officer:
Shri. Chandrasekar S was appointed as Company Secretary and Compliance Officer, effective 1 April 2023 who oversees the redressal of investor grievances.

4.5. No. of Investor complaints received and redressed during FY26 are as follows:

Opening Balance	-
Received during the year	-
Resolved during the year	-
Closing Balance	-

4.6. For Redressal of Investor complaints, complaints can be mailed to: corporate@mmforgings.com

4.7. Reconciliation of Share Capital Audit:
A Practising Company Secretary carries out Reconciliation of Share Capital Audit on a quarterly basis to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).

The reports are being regularly placed before the board for its perusal. The Reconciliation of Share Capital Audit reports confirmed that the total issued and listed capital was in agreement with the total number of shares in physical form and in dematerialized form held with NSDL and CDSL.

5. Share Transfer Committee:
The Share Transfer Committee was formed on June 16, 2001. It considers transfer / transmission of shares issued by the Company, issue of duplicate certificates and certificates after split/ consolidation / renewal. During the year, there were eight meetings.

6. Corporate Social Responsibility (CSR) Committee:

6.1. **Terms of reference:**
The CSR Committee, aims to ensure that corporate social responsibility has a positive impact on people and communities. The CSR Committee was formed on 1 April 2014. The Committee was reconstituted on 1 April 2015 and 8 November 2021. The Committee was further re-constituted effective 29 May 2024 and 31 March 2025.

6.2. **Annual Report of CSR:**

6.2.1. **Brief outline on CSR Policy of the Company:**
The Company remains committed to its long-term vision of creating sustainable value for all stakeholders. While striving to maximise shareholder value, the Company also continues to discharge its responsibilities towards society and the environment in a responsible and sustainable manner.

The CSR Policy of the Company provides the necessary framework and guidance to achieve these objectives and ensures that CSR initiatives are undertaken in a consistent, transparent and compliant manner.

The CSR activities undertaken by the Company during the year were in accordance with the CSR Policy approved and recommended by the CSR Committee and adopted by the Board of Directors. The CSR Policy along with the composition of CSR Committee and CSR projects are available on the Company's website: https://www.mmforgings.com/uploads/policies/CSR_Policy1.pdf

6.2.2. **Composition of CSR Committee, Meetings held during the year and attendance particulars:**
During the year under review, the committee met four times on 24 May 2025, 06 August 2025, 14 November 2025 and 13 February 2026.

The Composition of CSR Committee as on 31 March 2026 and the details of attendance particulars of Members are given below:

Composition of CSR Committee			**Attendance particulars**	
Name of the Director	**Category of Directorship (*)**	**Committee Position**	**No. of CSR Committee Meetings entitled to attend**	**No. of CSR Committee Meetings attended**
Shri. Vidyashankar Krishnan	ED	Chairman	4	4
Shri. K. Venkatramanan	ED	Member	4	3
Smt. Sumita Vidyashankar	NENID	Member	4	4
Shri. Shankar Athreya	NEID	Member	4	3
Shri. S. Krishnakumar	NEID	Member	4	4
Shri. R. Subramanian	NEID	Member	4	4

* NEID – Non-Executive Independent Director; ED – Executive Director;
NENID - Non-Executive Non-Independent Directors

6.2.3. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report): Not Applicable

6.2.4. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any: ₹29.91 lakhs.

6.2.5. Details of CSR for the FY26 is given below:

Average net profits of the Company for last three financial years	₹ 184.77 crores
2% of average net profit of the Company	₹ 369.54 lakhs
Total amount spent for the financial year	₹ 507.41 lakhs
Amount unspent (if any)	Nil
Excess spent during FY26 and amount available for set off in succeeding financial years	₹ 137.87 lakhs
Excess spent in the previous year and carry forwarded	₹ 29.91 lakhs
Overall excess spent carry forwarded to FY27	₹ 167.78 lakhs

6.2.6. Manner in which the amount spent during the financial year is detailed below:

(₹ in lakhs)

#	CSR projects or activities identified	Sector in which the project is covered	Projects or programs (1) Local area or other (2) Specify the state, the district where projects or programs are undertaken	Amount outlay (budget) project or program wise	Amount spent on the project / programs Sub-heads; (1) Direct on projects or programs (2) Overheads	Cumulative expenditure up to the reporting period (₹ in lakhs)	Amount spent; Direct or through implementing agency
1	Education	Education	Tamil Nadu	21.00	20.70	20.70	Direct
2	Combating diseases	Health	Tamil Nadu	25.00	24.20	24.20	Direct
3	Gender equality and Empower woman	Women empowerment	Tamil Nadu	1.50	1.50	1.50	Direct
4	Social business projects	Eradicating Hunger, Social Benefits, PM National Relief Fund, Yoga and meditation, Socio-economic development.	Tamil Nadu, Karnataka & New Delhi	453.01	453.01	453.01	Direct
5	Measures for the benefit of armed forces veterans, war widows and their dependents	Measures for the benefit of armed forces veterans, war widows and their dependents	New Delhi	1.00	1.00	1.00	Direct
6	Eradicating hunger, poverty and malnutrition, promoting health care	Eradicating hunger, poverty and malnutrition, promoting health care	Tamil Nadu	7.00	7.00	7.00	Direct
	TOTAL			**508.51**	**507.41**	**507.41**	

6.2.7. Specify the reason(s), if the company has failed to spend 2% of the average net profit as per Section 135(5).
Not applicable

6.2.8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: No

6.2.9. A responsibility statement of the CSR Committee that the implementation and monitoring of CSR Policy, is in compliance with CSR objectives and Policy of the Company:
We hereby state that implementation and monitoring of CSR Policy, is in compliance with CSR objectives and policy of the Company.

For and on behalf of the Board of Directors

VIDYASHANKAR KRISHNAN
Chairman and Managing Director and
Chairman of CSR Committee

7. Nomination and Remuneration Committee (NRC):

7.1. Terms of reference:

Nomination and Remuneration Committee (NRC) has been constituted in line with the provisions of Regulation 19 of Listing Regulations. The NRC of the Board was formed on 1 April 2014. The Committee was reconstituted on 1 April 2015, 1 April 2017, 25 May 2022, 12 August 2023, 31 March 2024, 29 May 2024 and 31 March 2025.

7.2. Composition of NRC, Meetings held during the year and attendance particulars:

7.2.1. During the year under review, the committee met four times on 24 May 2025, 06 August 2025, 14 November 2025 and 13 February 2026.

7.2.2. The Composition of NRC as on 31 March 2026 and the details of attendance particulars of Members are given below:

Composition of NRC			Attendance Particulars	
Name of the Director	**Category of Directorship (*)**	**Committee Position**	**No. of Meetings entitled to attend**	**No. of Meetings attended**
Shri. Shankar Athreya	NEID	Chairman	4	3
Smt. Sumita Vidyashankar	NENID	Member	4	4
Shri. R. Subramanian	NEID	Member	4	4
Shri. S. Krishnakumar	NEID	Member	4	4
Shri. Hari Sankaran	NEID	Member	4	4
Smt. Rama Sivaraman	NEID	Member	4	2

* NEID – Non-Executive Independent Director; ED – Executive Director;
NENID - Non-Executive Non-Independent Directors

7.2.3. The Chairman of the Nomination and Remuneration Committee is an Independent Director and was present at the AGM of the Company held during FY26.

7.3. **Role and Scope of NRC:**

7.3.1. Identify and recommend to the Board the appointment or removal of Directors, Key Managerial Personnel (KMP) and Senior Management Personnel.
7.3.2. Recommend to the Board the remuneration policy for Directors, Key Managerial Personnel and Senior Management Personnel.
7.3.3. Formulate criteria for determining the qualifications, positive attributes and independence of Directors.
7.3.4. Recommend to the Board the remuneration payable to Directors and Senior Management Personnel in all forms.
7.3.5. Evaluate the performance of Directors and submit evaluation reports to the Board for consideration.
7.3.6. Recommend the extension or continuation of the term of appointment of Independent Directors based on performance evaluation outcomes.

7.4. **Performance evaluation criteria for non-executive Directors:**
The performance evaluation of the Board as a whole was assessed based on the criteria like its composition, size, mix of skills and experience, its meeting sequence, effectiveness of discussion, decision making, follow-up action, quality of information, governance issues, performance and reporting by various committees set up by the Board.

Evaluation of Non-Executive Directors shall be carried on by the entire Board in the same way as it is done for the Executive Directors of the Company except the Director getting evaluated.

Matters taken into consideration for performance evaluation:

- Role and fiduciary responsibilities as a Board member;
- Attendance and active participation in meetings;
- Contribution and recommendations given professionally;
- Safeguarding the confidential information;
- Unbiased opinion for issues raised in the meetings;
- New ideas and suggestions made for the Company;
- Any other matters;

7.5. **Remuneration Policy:**
The Nomination and Remuneration Policy framed and approved by Board of Directors has been placed on the website of the Company in the web link provided below. The present Human Resource Policy of the Company considers human resources as its invaluable assets and has as its objective the payment of remuneration to all its employees, including Directors, Key Managerial Personnel and Senior Management, appropriate to employees' role and responsibilities and the Company's goals based on the performance of each of its employees in the Company.
https://www.mmforgings.com/uploads/policies/NOMINATION_AND_REMUNERATION_POLICY.pdf

8. Whistle Blower Protection Committee:

8.1. Whistle Blower Policy: A Whistle Blower Policy has been framed by the Board of Directors for employees to report to the Management:

8.1.1. Instances of unethical behaviour, actual or suspected, fraud or violation of the Company's Code of Ethics;

8.1.2. Any event of misconduct, act of misdemeanour or act which is/are not in the interest of the Company, which could affect the business or reputation of the Company.

8.2. Date of Meetings:
During the year under review, the Committee had four meetings held as follows:
24 May 2025, 06 August 2025, 14 November 2025 and 13 February 2026.

8.3. Formation, Composition and Attendance of Whistle Blower Committee Meetings:
The Committee of the Board was formed on 1 April 2014 and reconstituted on 12 August 2023.

Composition: Shri. Vidyashankar Krishnan (Chairman)
Other Members:
Shri. K. Venkatramanan, Shri. Ramnath Nagarajan, Shri. Krishnakumar Raman, Smt. Sumita Vidyashankar and Shri. Shankar Athreya.
All the members have attended the entire meetings in which they are eligible to attend during the year.

8.4. The Committee has not received any complaint under Whistle Blower mechanism during the Financial Year.

9. Risk Management Committee:

9.1. **Brief description and terms of reference:**
Pursuant to the amendment made by SEBI, the Risk Management Committee (RMC) was constituted with effect from 21 June 2021 in line with the provisions of Regulation 21 of Listing Regulations. The Committee was further re-constituted on 25 May 2022, 12 August 2023 and 31 March 2024. The Committee was further re-constituted on 29 May 2024 and 31 March 2025.

The Company has established a Risk Management Policy to identify, assess, monitor and mitigate material business risks that may impact its operations or sustainability. The policy involves periodic review of business activities, evaluation of potential threats and their likelihood and implementation of appropriate mitigation measures. Key risks and mitigation plans are regularly reviewed by the Risk Management Committee, while the effectiveness of the risk management framework is periodically monitored and reported to the Board.

9.2. **Composition of RMC, Meetings held during the year and attendance particulars:**

9.2.1. During the year under review, the committee met two times on 21 May 2025 and 14 November 2025. The gap between two successive meetings does not exceed 210 days.

9.2.2. The Composition of RMC as on 31 March 2026 and the details of attendance particulars of Members are given below:

Composition of RMC		**Attendance Particulars**	
Name of the Member	**Committee Position**	**No. of Meetings entitled to attend**	**No. of Meetings attended**
Shri. Vidyashankar Krishnan	Chairman	2	2
Shri. K. Venkatramanan	Member	2	2
Smt. Sumita Vidyashankar	Member	2	2
Shri. Shankar Athreya	Member	2	2
Shri. Ramnath Nagarajan	Member	2	2
Shri. Krishnakumar Raman	Member	2	2
Shri. S. Krishnakumar	Member	2	2
Shri. R. Subramanian	Member	2	2
Shri. Hari Sankaran	Member	2	2
Smt. Rama Sivaraman	Member	2	2

10. Circular Resolution:

Recourse to Circular Resolution is undertaken only in exceptional and urgent circumstances, and such resolutions are placed before the subsequent Board/Committee Meeting for noting and ratification. During FY26, one Circular Resolution was passed by the Board and subsequently taken on record at the ensuing meeting of the Board of Directors.

11. CEO and CFO Certification:

The Chairman and Managing Director and the Chief Financial Officer of the Company have certified to the Board on financial and other matters in accordance with Regulation 33 of the Listing Regulations for the financial year ended 31 March 2026.

12. Senior Management:

Shri. Ramnath Nagarajan and Shri. Krishnakumar Raman were appointed as Director - Commercial and Director – Operations respectively effective 1 April 2024. They continue to hold the position of Director and Senior Managerial Personnel of the Company.

13. Directors' Remuneration:

13.1. **Remuneration to Executive Directors:**

The remuneration payable to the Executive Directors, Shri. Vidyashankar Krishnan, Chairman and Managing Director, Shri. K. Venkatramanan, Joint Managing Director, Shri. Ramnath Nagarajan, Director – Commercial and Shri. Krishnakumar Raman, Director – Operations are fixed by the Board and are within the limits approved by the Shareholders in terms of the relevant provisions of the Companies Act, 2013.

(Amount in ₹)

Particulars	**Shri. Vidyashankar Krishnan**		**Shri. K. Venkatramanan**	
	2025-26	**2024-25**	**2025-26**	**2024-25**
Salary and allowance	3,18,00,000	3,18,00,000	3,18,00,000	3,18,00,000
Commission	2,91,79,170	5,89,00,000	2,57,41,170	5,59,00,000
Provident Fund	22,50,924	22,50,924	22,50,924	22,50,924
Superannuation	-	-	27,00,000	27,00,000
Gratuity	-	4,38,000	7,38,000	7,38,000
Others	-	1,60,008	-	1,60,008
Total	**6,32,30,094**	**9,35,48,932**	**6,32,30,094**	**9,35,48,932**

(Amount in ₹)

Particulars	**Shri. Ramnath Nagarajan**		**Shri. Krishnakumar Raman**	
	FY26	**FY25**	**FY26**	**FY25**
Salary and allowance	73,46,000	75,56,000	69,96,000	69,56,000
Provident Fund	4,51,080	4,50,900	4,51,080	4,50,900
Total	**77,97,080**	**80,06,900**	**74,47,080**	**74,06,900**

13.2. **Remuneration of Non – Executive Directors (NEDs):**

Name of NEDs	**Commission (₹)**		**Sitting Fees (₹)**		**Total (₹)**	
	2025-26	**2024-25**	**2025-26**	**2024-25**	**2025-26**	**2024-25**
Smt. Kavitha Vijay *	-	5,00,000	-	75,000	-	5,75,000
Smt. Sumita Vidyashankar	5,00,000	5,00,000	95,000	75,000	5,95,000	5,75,000
Shri. Shankar Athreya	10,00,000	10,00,000	75,000	85,000	10,75,000	10,85,000
Shri. S. Krishnakumar	5,00,000	5,00,000	95,000	92,500	5,95,000	5,92,500
Shri. R. Subramanian	3,00,000	3,00,000	85,000	75,000	3,85,000	3,75,000
Shri. Hari Sankaran	3,00,000	3,00,000	75,000	70,000	3,75,000	3,70,000
Smt. Rama Sivaraman	3,00,000	-	57,500	-	3,57,500	-

* Completion of tenure as NEID and ceases to hold Directorship effective 31 March 2025.

No benefits by way of remuneration or otherwise is received by Non-Executive Directors other than above.

13.3. All pecuniary relationship of Non-Executive Directors: Nil

13.4. Criteria of making payments to Non-Executive Directors:
The Company benefits significantly from the expertise, experience, and valuable guidance provided by the Non-Executive Directors (NEDs). The NEDs devote considerable time and attention to deliberations on strategic and critical matters during Board and Committee meetings and provide valuable advice, suggestions and guidance to the management from time to time. In recognition of their contributions and involvement, the NEDs are remunerated through sitting fees and commission.

14. Subsidiary Companies:
As on 31 March 2026, the Company has two wholly-owned subsidiaries, namely D V S Industries Private Limited (DVS) and Suvarchas Vidyut Private Limited and one subsidiary, Abhinava Rizel Private Limited. With respect to the amalgamation of DVS with the Company, the matter was heard by the Hon'ble NCLT, Chennai and the order was reserved on 29 April 2026. The pronouncement of the order is currently awaited.

15. General Meetings:
15.1. Location and time, where last three AGMs held:

Financial Year	Date	Time	Location / Mode
2022-23	11 August 2023	4.30 P.M.	Video Conferencing, Chennai
2023-24	08 July 2024	3:00 P.M	Video Conferencing, Chennai
2024-25	06 August 2025	5:00 P.M	Video Conferencing, Chennai

15.2. Special Resolutions passed in the previous 3 AGMs:

Year	Details of Special Resolution passed
2022-23	1. Alteration of Articles of Association of the Company. 2. Re-appointment of Shri. Vidyashankar Krishnan as Vice Chairman and Managing Director 3. Re-appointment of Shri. K. Venkatramanan as Joint Managing Director 4. Appointment of Shri. Shankar Athreya as Non-Executive Independent Director effective 11 August 2023 5. Appointment of Shri. Hari Sankaran as Non-Executive Independent Director effective 01 April 2024 6. Approval for providing loan, guarantee and security to subsidiaries as required under Section 185 and 186 of the Companies Act, 2013
2023-24	Increase in the Authorized Share Capital of the Company and consequent Alteration of capital clause of Memorandum of Association of the Company.
2024-25	-

15.3. Whether any special resolution passed last year through postal ballot:

15.3.1. The Company had sought the approval of the shareholders by way of a Special Resolution through notice of postal ballot dated 25 March 2026 for the following businesses.

The aforesaid resolutions were duly passed and the results of which were announced on 30 April 2026. The last date of e-Voting i.e., 29 April 2026 was considered as date of approval of resolution.

1. Approval for increase in the Authorized Share Capital of the Company and consequent Alteration of capital clause of Memorandum of Association of the Company.
2. Approval for raising of funds in one or more tranches, by issuance of equity shares and / or other securities for an aggregate amount of up to and not exceeding INR 600 crores.

Shri. M. Damodaran (M. No. 5837, C.P. No. 5081) of M Damodaran & Associates LLP, Practising Company Secretaries, was appointed as the Scrutinizer to scrutinize the postal ballot process by voting through electronic means and Postal Ballot in a fair and transparent manner.

Details of e-Voting pattern are provided below:

Sl. No.	Resolution passed through Postal Ballot	No. of shares held	No. of votes polled	No. of votes in favour	% of votes in favour	No. of votes-against	% of votes-against
1	Approval for increase in the Authorized Share Capital of the Company and consequent Alteration of capital clause of Memorandum of Association of the Company	48281600	34029500	34029470	100	30	-
2	Approval for raising of funds in one or more tranches, by issuance of equity shares and / or other securities for an aggregate amount of up to and not exceeding INR 600 crores	48281600	34029500	33293805	97.84	735695	2.16

Procedure for postal ballot: The postal ballot was carried out as per the provisions of Sections 108 and 110 and other applicable provisions of the Act, read with the Rules framed thereunder and read with the General Circular nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020 and subsequent circulars issued in this regard, the latest being 3/2025 dated September 22, 2025, respectively issued by the Ministry of Corporate Affairs.

16. Means of Communication:

16.1. The quarterly, half yearly and annual results of the Company's performance are published in financial dailies viz., Business line and Makkal Kural;

16.2. As per the order of NCLT, the intimation of amalgamation of DVS Industries Private Limited with the Company was published in Business Standard (All India version), and Makkal Kural;

16.3. The financial results and the shareholding pattern for every quarter are uploaded in the website framed in this regard by the Bombay Stock Exchange Ltd and National Stock Exchange Ltd. in the prescribed form, which would enable them to place it on their website viz., www.bseindia.com and www.nseindia.com respectively;

16.4. The financial result, official news releases and presentation made to Institutional Investors and such other details as may be required under Regulation 46 of the Listing Regulations are displayed on the website of the Company viz., www.mmforgings.com.

17. General shareholder information:

17.1. Date, time and venue of the Annual General Meeting:
Annual General Meeting is scheduled to be held through video conferencing or audio-visual means on **Saturday, 08 August 2026 at 03.00 p.m. (IST)**

17.2.	Financial year	:	1st April to 31st March
	Financial Calendar	:	2026-27
	Financial Reporting	:	Financial Calendar against for quarter ending:
	30th June 2026	:	Before 14th August 2026
	30th September 2026	:	Before 14th November 2026
	31st December 2026	:	Before 14th February 2027
	31st March 2027	:	Before 30th May 2027

17.3. Particulars of dividend payment:
Particulars of dividend declaration / payment are disclosed in the Directors' Report. Dividends were declared in compliance with the Dividend Distribution Policy of the Company.

Record date and book closure during the year:
During FY26, the books were closed in connection with the approval of dividend and Annual General Meeting from Thursday, 31 July 2025 to Wednesday, 6 August 2025. Record date for payment of final dividend during the year is 30 July 2025.

Dividend Distribution Policy:
The Board approved Dividend Distribution Policy is hosted in Company website and the link:
https://www.mmforgings.com/uploads/policies/Dividend_Distribution_Policy.pdf

17.4. Listing on Stock Exchanges:

Name and Address of the Stock Exchanges	Scrip Code / Symbol
BSE Limited (BSE) Rotunda Building, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001, India.	Scrip Code: 522241 Name of the Scrip: MMFORG
National Stock Exchange of India Limited (NSE) Exchange Plaza, Plot No. C/1, G-Block, Bandra Kurla Complex, Bandra (East), Mumbai 400 051, India	Scrip Code: MMFL Name of the Scrip: MMFL - EQ

Note: Annual listing fee were duly paid to the above respective stock exchanges.

17.5. Depository Connectivity:

Depository Connectivity	National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL).
ISIN allotted by depositories for the Company's equity shares in Demat form	INE227C01017

Note: Custodian charges for the Financial Year 2025-26 and 2026-27 were duly paid to the above respective Depositories within the due date.

17.6. Corporate Identification Number (CIN) of the Company: L51102TN1946PLC001473

17.7. Registrar and Transfer Agents (RTA):
Cameo Corporate Services Limited, Unit: M M Forgings Limited,
"Subramanian Building", Fifth Floor, No. 1, Club House Road, Chennai – 600 002.
T: 044-40020723; F: 044-40020726.

They are the Common Agency for all Investor Servicing activities relating to both electronic and physical segments.

- All matters connected with share transfer, dividend and related investor services are handled by RTA located at the address mentioned above;
- The RTA facilitates dividend distribution and ensures proper reconciliation of dividends paid with the register of shareholders;
- Investor grievances, including requests for change of address, bank mandates and other service-related matters are promptly addressed by the Secretarial Department and the RTA.
- Demat requests are processed within the prescribed statutory timelines.
- The Company's RTA, Cameo Corporate Services Limited is equipped with adequate infrastructure to efficiently manage investor services.
- Periodic reminders are issued to shareholders for updating KYC details, submission of nomination forms and resolution of undelivered share certificates, wherever applicable.

17.8. **Share Transfer System:**

- Pursuant to Regulation 40(1) of the SEBI Listing Regulations, transfer of securities is permitted only in dematerialised form and requests for transfer of physical shares are not processed.
- SEBI has mandated that all service requests such as issue of duplicate certificates, transmission, transposition, consolidation, sub-division and related matters shall be processed only in demat form through submission of Form ISR-4, subject to completion of KYC compliance.
- Shareholders holding shares in physical form are advised to complete KYC requirements and dematerialise their holdings at the earliest.
- The Company has been issuing communications to shareholders encouraging dematerialisation and updation of KYC details to ensure smooth processing of services.

17.9. **Dematerialisation of shares:**

Particulars	**No. of shares**	**No. of shares in demat form**
Promoter and promoter group [1]	2,71,99,790	2,71,99,790
Person other than promoters [2]	2,10,81,810	2,07,80,754
Total	**4,82,81,600**	**4,79,80,544**
%		**99.38%**

Note:

[1.] In accordance with SEBI's stipulation, the entire Promoters holding of 2,71,99,790 shares are in demat mode.

[2.] Bonus shares of shareholders who hold shares in physical mode were transferred to unclaimed suspense account. The shares are being transferred to the respective shareholder's account upon submission of their demat and completion of KYC particulars. As on 31 March 2026, 421651 shares were held in unclaimed suspense account.

17.10. **Distribution of shareholding as on 31 March 2026:**

Shareholding (Range)	**No. of Shareholders**	**% of shareholders**	**No. of shares held**	**% of shares**
Upto 5000	28,421	90.10	22,58,336	4.68
5001-10000	1,504	4.77	11,25,196	2.33
10001-20000	857	2.72	12,91,150	2.67
20001-50000	458	1.45	14,67,475	3.04
50001-100000	142	0.45	10,49,209	2.17
100001 & above	161	0.51	4,10,90,234	85.11
Total	**31,543**	**100.00**	**4,82,81,600**	**100.00**

17.11. **Shareholding pattern as on 31 March 2026:**

Category of Shareholder	**No. of shareholders**	**%**	**No. of shares held**	**% of share holding**
Promoter Shareholding				
A. Promoter and Promoter Group	11	0.03	2,71,99,790	56.34
Total (A)	**11**	**0.03**	**2,71,99,790**	**56.34**
Public Shareholding				
B. Institutions				
Mutual Fund	5	0.02	34,74,967	7.20
Foreign Institutional Investor	1	-	100	-
Foreign Portfolio Investors	37	0.12	8,95,942	1.86
Alternative Investment Fund	5	0.02	5,67,734	1.17
Total (B)	**48**	**0.16**	**49,38,743**	**10.23**
C. Non-Institutions				
Resident Indians	30,439	96.51	1,35,99,918	28.16
Bodies Corporate	245	0.78	15,88,276	3.29
Non-Resident Indians	796	2.52	8,93,783	1.85
Key Managerial Personnel	1	-	4,800	0.01
Trust	2	-	4,241	0.01
IEPF	1	-	52,049	0.11
Total (C)	**31,484**	**99.81**	**1,61,43,067**	**33.43**
Total Public Shareholding (B+C)	**31,532**	**99.97**	**2,10,81,810**	**43.66**
Grand Total (A+B+C)	**31,543**	**100.00**	**4,82,81,600**	**100.00**

17.12. Details of public funding obtained in the last three years:
No capital has been raised in the last three years by way of public issue.

17.13. Outstanding GDRs / ADRs / Warrants or any convertible instruments etc.:
As on 31 March 2026, the Company has not issued these types of securities / instruments.

17.14. Address for correspondence:

Registered Office	'SVK TOWERS', A25, 8th Floor, Thiru Vi Ka Industrial Estate, Guindy, Chennai – 600032
For Investors	Cameo Corporate Services Limited, Unit: (M M Forgings Limited) "Subramanian Building", Fifth Floor, No. 1, Club House Road, Chennai – 600 002. T: 044-40020723; F: 044-40020726
Email id for redress of Investor complaints	corporate@mmforgings.com
Website	www.mmforgings.com

17.15. **Plant locations:**

***Manufacturing Plant*:**
Plant 1 - Singampunari – 630 502, Tamil Nadu
Plant 2 - Viralimalai – 621 316, Tamil Nadu
Plant 4 - Mathur Post – 602 105 Tamil Nadu
Plant 7 - Industrial Automation Division - 600 058, TN
Plant 8 - Rudrapur - 263 153 Uttarkand *
(D V S Industries Private Ltd, - wholly-owned Subsidiary Company)
Plant 9 - Kursi Road, Barabanki, UP 225001
Plant 10 - Ranipet – 632403, TN
Plant 11 - Voyalanallur – 600072, Tamil Nadu
(Suvarchas Vidyut Private Limited - wholly-owned Subsidiary Company)
(Abhinava Rizel Private Limited – Subsidiary Company)

Plant 5 – Wind farms
W1 - Panakudi - 627109 Tamil Nadu
W2 - Theni District - 625 531 Tamil Nadu
W3 - Tenkasi - 627 811 Tamil Nadu
W4 - Kallapalayam 641 201 Tamil Nadu

Plant 6 - Solar sites
S1 - Aruppukottai - 626105 Tamil Nadu
S2 - Viralimalai - 621 316 Tamil Nadu

17.16. Compliance Officer:
Effective 1st April 2023 : Shri. Chandrasekar S, Company Secretary

17.17. Credit Ratings:

Facilities	Amount (₹ in cr.)	Rating	Rating Action
Long-term Bank facilities	750.22	CARE A; Stable (Single A; Outlook: Stable)	Reaffirmed
Short-term bank Facilities	382.00	CARE A; Stable / CARE A1 (Single A; Outlook: Stable / A One)	Reaffirmed
Long-term/ Short-term bank facilities	165.00	CARE A1 (A One)	Reaffirmed

17.18. Details of unclaimed suspense account:

No. of shareholders at the beginning of the year	386
No. of outstanding shares at the beginning of the year *	4,44,251
No. of shareholders who approached the issuer for transfer of these shares during the year	18
No. of shareholders to whom shares were transferred	18
Overall no. of shares transferred to shareholders account and IEPF account as per IEPF rules during the year	22,600
No. of shareholders at the end of the year	367
No. of outstanding shares at the end of the year **	4,21,651

* Bonus Shares transferred to unclaimed suspense account as per SEBI (Issue of Capital and Disclosure Requirements) Regulation 2018 for those shareholders who are KYC non-compliant and shareholders' who were holding shares in physical form as on record date i.e., 16 July 2024.

** Voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

17.19. Shares Transferred to IEPF account of the Government:

Shares transferred under IEPF account of the government (taken the basis of 2019 dividend unclaimed) – Common shareholder shares were transferred to IEPF account during the year. The list of shareholders, whose shares have been transferred to IEPF account (for the earlier years) is available on the Company's website.

17.20. Suspense Escrow Demat Account:

SEBI, vide its letter No. SEBI/HO/MIRSD/POD-1/OW/P/2022/64923 dated 30 December 2022, had issued Guidelines with respect to procedural aspects of 'Suspense Escrow Demat Account' to be opened by listed entities pursuant to SEBI Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/6 dated 25 January 2022. Accordingly, the Company has opened 'MM Forgings Limited - Suspense Escrow Demat Account' during FY23.

17.21. Instruction to Members:

- In accordance with SEBI regulations, shareholders holding shares in physical form are required to update their KYC details, including PAN, nomination, postal address, mobile number, email ID, bank details and specimen signature.
- SEBI has also mandated that, with effect from 1 April 2024, payment of dividends shall be made only through electronic mode to shareholders whose folios are not fully KYC compliant.
- The Company has been regularly issuing reminders to shareholders to ensure timely updation of their KYC details and compliance with applicable requirements.
- Shareholders holding shares in physical form are requested to complete their KYC formalities at the earliest by submitting the prescribed forms to the Company's Registrar and Share Transfer Agent (RTA), Cameo Corporate Services Limited.
- The necessary forms and detailed guidelines for KYC updation are available on the Company's and RTA's website.

18. Other Disclosures:

18.1. Disclosures under materially significant related party transactions that may have potential conflict with the interests of the Company: None

18.2. Details of Non-Compliance, Penalties, Structures imposed on any matter connected with Capital market, during the last three years:
The Company has complied with the requirements of the Stock Exchanges, SEBI and other statutory authorities on all matters relating to capital markets during the last three years. No penalties or strictures have been imposed on the Company by the Stock Exchange, SEBI or other statutory authorities relating to the above.

18.3. Whistle Blower Policy:
The Company has adopted a Whistle Blower Policy and has established the necessary vigil mechanism as defined under Regulation 22 of the Listing Regulations for Directors and employees to report concerns about unethical behaviour. No person has been denied access to the Chairman of the audit committee. The said policy has also been put up on the Company website.

18.4. All mandatory requirements have been disclosed and some non-mandatory requirements have been adopted;

18.5. Material Subsidiary:
The Board has duly formulated a policy for determining material subsidiaries. For the Financial year 2025-26, the Company has no material subsidiary. The policy for determining material subsidiary is disclosed in Company website. The Web link is provided below:
https://www.mmforgings.com/uploads/policies/Policy_on_Material_Subsidiaries1.pdf

18.6. Related Party Transactions Policy:
Pursuant to Regulation 23 of the Listing Regulation, the Board has framed a policy of Related party transactions. Copy of the said Policy is available on the Company's website at the link provided below:
https://www.mmforgings.com/uploads/policies/Policy_on_Related_Party_Transactions2.pdf

18.7. Commodity price risk and hedging activities: No hedging activities have been undertaken for commodity risk.

18.8. Certificate from Practicing Company Secretary:
The Company has received a certificate from the Secretarial Auditor of the Company stating that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board / Ministry of Corporate Affairs or any such statutory authority.

18.9. During the financial year, there was no instance where the board had not accepted any recommendation of any committee of the board which is mandatorily required;

18.10. Total fees for all services paid by the Company and its subsidiary Company on a consolidated basis to the statutory auditor: ₹49.16 lakhs.

18.11. Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

The Company is committed to provide a friendly working environment that ensures every employee gets equal treatment. The details of the same have been disclosed in the Directors' Report forming part of the Annual Report. During the year 2025-26, the Company has not received any complaint in Relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

18.12. Related Party Transactions:

Name of the Company / Directors Interested	Nature of transactions	FY 2025-26 (₹ in lakhs)	FY 2024-25 (₹ in lakhs)
D V S Industries Private Limited, WoS	Loan given / (repaid)	1,649.03	585.07
Suvarchas Vidyut Private Limited, WoS	Loan given / (repaid)	449.22	496.67
Abhinava Rizel Private Limited, Subsidiary Company	Loan given	1,905.94	2,923.74

*WoS – Wholly-Owned Subsidiary

Directors and KMP are considered to be interested to the extent of their shareholding in the Company and following is the status of their shareholding as on 31 March 2026

Name	**Category**	**No. of Shares**	**% to total**
Shri. Vidyashankar Krishnan	Executive Director	54,40,480	11.27
Shri. K. Venkataramanan	Executive Director	51,69,920	10.71
Smt. Sumita Vidyashankar	Non-Executive Director	65,600	0.14
Shri. S. Krishnakumar	Non-Executive Director	9,002	0.02
Shri. R. Venkatakrishnan *	Chief Financial Officer	4,800	0.01

* Shri. R. Venkatakrishnan resigned from the position of Chief Financial Officer effective 01 April 2026.

During FY26, there are no Related Party Transactions which are material in nature and also the Company does not have any material subsidiaries as on 31 March 2026.

18.13. Besides complying with the mandatory requirement of the Listing Regulation, the Internal Auditor reports directly to the Audit Committee.

18.14. The necessary disclosures of the Compliance with corporate governance requirements specified in regulation 17 to 27 and clauses (b) to (i) of sub regulation (2) of regulation 46 have been complied.

Compliance with Code of Business Conduct and Ethics:

To,
The Shareholders of M M Forgings Limited,

M M Forgings Ltd has laid down a code of conduct for all Board members and Senior Management. All the Directors and the Senior Management personnel of the Company have affirmed compliance with the Code of Conduct, for the financial year ended 31 March 2026.

For and on behalf of the Board

VIDYASHANKAR KRISHNAN
Chairman and Managing Director
(DIN: 00081441)

Place: Chennai
Date: 27 May 2026

Declaration to the Members pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015:

As provided under Regulation 17(5) read with Schedule V(D) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Board Members and the Senior Management Personnel have affirmed compliance with the Company's Code of Conduct for the year ended 31 March 2026.

For and on behalf of the Board

VIDYASHANKAR KRISHNAN
Chairman and Managing Director
(DIN: 00081441)

Place: Chennai
Date: 27 May 2026

ANNEXURE IV – Auditors' Certificate on Corporate Governance:

To
The Members of M M Forgings Limited

We have examined the compliance of conditions of Corporate Governance by M M Forgings Limited ('the Company') for the year ended 31 March 2026 as per Regulations 17-27, clauses (b) to (i) of Regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulation').

The Compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedure and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

We conducted our examination in accordance with the Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) issued by the Institute of Chartered Accountants of India. The Guidance Note requires that we comply with the ethical requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India. We have complied with the relevant applicable requirements of the standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information and Other Assurance and Related Services Engagements.

In our opinion and to the best of our information and according to the explanations given to us and considering the relaxations granted by the Ministry of Corporate Affairs and Securities and Exchange Board of India, we certify that the Company has complied with the conditions of Corporate Governance as specified in Listing Regulations, as applicable, for the year ended 31 March 2026.

We further state that such compliance is neither an assurance as to the future viability of the Company nor as to the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Restrictions on Use
This Certificate is issued solely for the purpose of complying with the aforesaid Regulations and may not be suitable for any other purpose.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. Ramesh Kumar, FCA
Partner
Membership no. 018663
UDIN: 26018663KJKBNS4562

Place: Tiruchirapalli
Date: 27 May 2026

Chief Executive Officer (CEO) and Chief Financial Officer (CFO) Certification:

We, Vidyashankar Krishnan, Chairman and Managing Director and R. Raghunathan, Chief Financial Officer certify that:

1. The Financial Results (standalone and consolidated) for the year ended 31 March 2026, submitted to the Board do not contain any false or misleading statement or figures and do not omit any material fact which may make the statements or figures contained therein misleading. We have reviewed the financial statements and cash flow statement prepared based on Indian Accounting Standards for the year ended 31 March 2026 and to the best of our knowledge and belief:

1.1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

1.2. these statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.

2. To the best of our knowledge and belief, no transactions entered into by the Company during the year ended 31 March 2026 are fraudulent, illegal or violates the Company's code of conduct;

3. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting. Deficiencies in the design or operation of such internal controls, if any, of which we are aware have been disclosed to the auditors and the Audit Committee and steps have been taken to rectify these deficiencies.

4.1. there has been no significant change in internal control over financial reporting during the year under reference;

4.2. there has been no significant change in accounting policies during the year requiring disclosure in the notes to the financial statements; and

4.3. there were no instances of significant fraud of which we have become aware and the involvement therein, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Place: Chennai	**Vidyashankar Krishnan**	**R. Raghunathan**
Date: 27 May 2026	Chairman and Managing Director	Chief Financial Officer
	(DIN 00081441)	

ANNEXURE V – to the Directors' Report:

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORTING

SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity

1.	Corporate Identity Number (CIN) of the Listed Entity	L51102TN1946PLC001473
2.	Name of the Listed Entity	MM Forgings Limited
3.	Year of incorporation	1946
4.	Registered office address	"SVK Towers" A 24/25, Thiru Vi Ka Industrial Estate, Guindy, Chennai - 600032
5.	Corporate address	"SVK Towers" A 24/25, Thiru Vi Ka Industrial Estate, Guindy, Chennai - 600032
6.	E-mail	corporate@mmforgings.com
7.	Telephone	+91-44-71601000
8.	Website	www.mmforgings.com
9.	Financial year for which reporting is being done	FY 2025-26
10.	Name of the Stock Exchange(s) where shares are listed	Bombay Stock Exchange National Stock Exchange
11.	Paid-up Capital	₹ 48,28,16,000 (48281600 shares of ₹10/- each)
12.	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report.	Name: Chandrasekar S Telephone: +91-44-71601000 Email address: corporate@mmforgings.com
13.	Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e., only for the entity) or on a consolidated basis (i.e., for the entity and all the entities which form a part of its consolidated financial statements, taken together)	The disclosures under this report are made on standalone basis.
14	Whether the Company has undertaken reasonable assurance of the BRSR core?	Not applicable
15	Name of Assurance provider	Not applicable
16	Type of assurance obtained	Not applicable

II. Products/services:

16. Details of business activities (accounting for 90% of the turnover):

S. No.	Description of Main Activity	Description of Business activity	% of Turnover of the entity
1.	Manufacturing of Forged products	Manufacture different types of steel and steel products	93.42 %

17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover):

S. No.	Product / Service	NIC Code	% of total Turnover contributed
1	Steel Forgings	25910	93.42 %

III. Operations:

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	Number of Offices	Total
National	10*	1	11
International	0	0	0

* Includes Windfarm and solar sites

19. Markets served by the entity:

a. Number of locations

Locations	Number
National (No. of states)	36
International (No. of countries)	16
b. What is the contribution of exports as a % of the total turnover of the entity?	35.5%
c. A Brief on types of Customers	Company is a leading world class manufacturer of metal forgings, with pan India presence, serving various industrial segments including commercial vehicles, passenger cars, off-highway vehicles, value/oilfield, agriculture and engineering components. Some of MMF's largest customers are major Commercial Vehicle (CV), Passenger Vehicle (PV), global Tier1s to these, tractor OEs, and many others.

IV. Employees

20. Details as at the end of Financial Year:

a. Employees and workers (including differently abled):

S. No	Particulars	Total (A)	Male		Female	
			No. (B)	% (B/A)	No. (C)	% (C/A)
EMPLOYEES						
1.	Permanent (D)	1,444	1,405	97%	39	3%
2.	Other than Permanent (E)	400	185	46%	215	54%
3.	Total Employees (D+E)	1,844	1,590	86%	254	14%
WORKERS						
4.	Permanent (F)	883	872	99%	11	1%
5.	Other than Permanent (G)	2,089	1,502	72%	587	28%
6.	Total Workers (F+G)	2,972	2,374	80%	598	20%

b. Differently abled Employees and workers:

S. No	Particulars	Total (A)	Male		Female	
			No. (B)	% (B/A)	No. (C)	% (C/A)
EMPLOYEES						
1.	Permanent (D)	-	-	-	-	-
2.	Other than Permanent (E)	-	-	-	-	-
3.	Total Employees (D+E)	-	-	-	-	-
WORKERS						
4.	Permanent (F)	3	3	100%	-	-
5.	Other than Permanent (G)	-	-	-	-	-
6.	Total Workers (F+G)	-	-	-	-	-

21. Participation / Inclusion / Representation of women:

Particulars	Total (A)	No. and % of females	
		No (B)	% (B/A)
Board of Directors	10	2	20.00%
Key Managerial Personnel*	4	-	-

* Key Managerial Personnel is as per section 2(51) of the Companies Act, 2013

22. **Turnover rate for permanent employees and workers:**

Particulars	**FY 2025-26**			**FY 2024-25**			**FY 2023-24**		
	Male	**Female**	**Total**	**Male**	**Female**	**Total**	**Male**	**Female**	**Total**
Permanent Employees	2.97	1.54	4.50	2.94	2.72	5.66	3.00	2.79	5.79
Permanent Workers	6.92	6.35	13.27	6.86	6.35	13.20	7.00	6.51	13.51

V. Holding, Subsidiary and Associate Companies (including joint ventures)

23. a. Name of the holding / subsidiary / associate companies / joint ventures (A)

S. No.	**Name of the holding / subsidiary / associate companies / joint ventures (A)**	**Indicate whether holding/ Subsidiary/ Associate/ Joint Venture**	**% of shares held by listed entity**	**Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)**
1	D V S Industries Private Limited (DVS) *	Wholly-owned Subsidiary	100%	No
2	Suvarchas Vidyut Private Limited	Wholly-owned Subsidiary	100%	No
3	Abhinava Rizel Private Limited	Subsidiary	88%	No

* The amalgamation of DVS with the Company pursuant to a Scheme of Amalgamation approved by the Board of Directors on 03 February 2025, with an appointed date of 01 April 2024 is awaiting orders from the Hon'ble National Company Law Tribunal.

VI. CSR Details:

24. Whether CSR is applicable as per Section 135 of Companies Act, 2013: Yes
    - Turnover: ₹ 1528.59 crores
    - Net worth: ₹ 1031.09 crores

Transparency and Disclosures Compliance:

25. Complaints/grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct (NGRBC)

Stakeholder group from whom complaint is Received	Grievance Redressal Mechanisms in Place (Yes/No) (If yes, then provide web-link for grievance redressal policy)	Financial Year 2025-26			Financial Year 2024-25		
		Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Yes Whistle Blower Policy and Employee grievance policy are available in the link https://www.mmforgings.com/Investors/policies	-	-		Nil	Nil	-
Investors (Others than shareholders)		NA	NA	The Company doesn't have investors other than its shareholders	NA	NA	The Company doesn't have investors other than its shareholders
Shareholders		-	Nil	-	Nil	Nil	-
Employees and workers		Nil	Nil	-	Nil	Nil	-
Customers		362	51	Corrective Action procedure is documented and compliance is monitored with the objective of recurrence prevention.	337	26	Corrective Action procedure is documented and compliance is monitored with the objective of recurrence prevention.
Value Chain Partners		Nil	Nil	-	Nil	Nil	-
Others (please specify)		Nil	Nil	-	Nil	Nil	-

26. Overview of the entity's material responsible business conduct issues:

S. No.	Material issue identified	Indicate whether risk or opportunity	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implication of the risk or opportunity (indicate / positive / negative implications)
1	Health, safety and Environment	Risk and opportunity	Risk: Health and safety remain critical priorities in the industry. Insufficient safety measures, inadequate training or non-adherence to established protocols can increase the risk of workplace incidents and injuries. Such occurrences may adversely affect employee well-being, productivity, morale and overall operational efficiency. Furthermore, failure to comply with applicable health and safety standards and regulations can lead to a higher frequency of incidents, regulatory consequences, and reputational risks for the Company. Opportunity: A robust EHS framework focused on hazard identification, risk management and corrective actions can help improve workplace safety, boost employee morale and enhance overall operational efficiency.	• Employee training on safe work practices and emergency response. • Implementation of robust EHS management system ensuring zero harm. • Periodic safety inspections, audits and compliance reviews. • Investigation of incidents and implementation of corrective actions. • Risk mitigation and emergency preparedness measures including PPE and safety controls.	Incidents relating to occupational health and safety may result in loss of man-days, operational disruptions, reduced productivity, increased compliance and medical costs, and may adversely affect employee morale and overall workplace efficiency.

2	Climate change	Risk / Opportunity	Risk: Volatile market conditions, leading to increased operating expenses and subdued demand, may affect the Company's operational efficiency, financial results, and long-term growth prospects. Opportunity: The Company sees opportunities in expanding its product portfolio, entering new markets, and broadening its customer base. By investing in innovation, improving operational capabilities, and fostering strategic collaborations, the Company aims to enhance revenue generation, strengthen resilience against market fluctuations, and create long-term value for stakeholders.	• Strengthening cost management initiatives and process efficiencies to address operational cost pressures and maintain profitability. • Accelerating product innovation and diversification efforts to create new business opportunities and strengthen market competitiveness. • Investing in capacity expansion and advanced technologies through targeted capital expenditure to support future growth and meet increasing customer demand.	• Unfavorable market conditions may negatively impact sales and profitability. • Rising operational costs may affect profit margins and overall performance • Product development initiatives are expected to drive business growth and increase turnover.
3	Supply Chain Disruptions	Risk	Disruptions in the supply chain, including inefficiencies in logistics, transportation, and storage, may hinder the Company's ability to meet customer delivery timelines. Furthermore, geopolitical tensions or war-like situations may result in shortages of essential inputs such as gas oil, thereby increasing transportation constraints and amplifying supply chain risks.	• The Company strengthens supply chain resilience through multi-sourcing of raw materials, improved warehouse management and technology-enabled logistics optimization. It also focuses on supplier diversification, inventory planning and risk mitigation measures to ensure supply continuity.	• Higher operational costs and lower production and sales may adversely impact the Company's financial performance.

4	Disaster Recovery	Risk	• Natural calamities and events such as earthquakes, cyclones, floods and lockdowns may cause business interruptions and impact operations.	• Implemented adequate protection plans, including appropriate insurance to safeguard against calamities.	• Business disruptions may adversely impact the Company's financials.
5	Corporate Governance	Opportunity	• Strong corporate governance enhances transparency, accountability and ethical conduct, supports risk management and compliance and builds stakeholder trust while enabling long-term sustainable growth.	-	Positive
6	Talent attraction, retention & development	Opportunity	• Highly trained and skilled employees perform tasks more efficiently, within shorter timeframes, and with a reduced risk of workplace injuries, thereby enhancing overall operational effectiveness. • Maintaining a workforce of skilled and experienced employees not only guarantees operational continuity and stability but also fosters a collaborative work environment and improves overall productivity. • Introducing new talent brings fresh viewpoints, diverse abilities, and creative concepts, which are crucial for fostering advancement and	• Developing a talent pool and recognizing the subsequent level of leadership.; • The Company offers diverse training programs based on identified employee needs.	Positive impact

			adjusting to shifts in the market. • Fostering a culture which integrates diversity, inclusion, employee well-being and training and development will attract and retain employees.		
7	Information Systems, Data protection and Customer Privacy	Risk	• Cybersecurity risks, including potential data breaches, may lead to financial and reputational impacts. Strong cybersecurity measures are essential for data protection, customer trust, and regulatory compliance.	• The Company has implemented periodic access reviews, data loss prevention systems, restricted access controls, and data encryption, supported by regular internal audits to ensure compliance with its Privacy Policy and data protection standards.	Impacts the Brand reputation in the industry – Negative Impact
8	Social Impact	Opportunity	Aligning CSR activities with the needs of the community can create a positive impact which can unlock goodwill and social license to operate.	The Company has undertaken several CSR initiatives for overall development of the community in the field of promoting education, women empowerment, preventive healthcare and environmental sustainability.	Community upliftment is a critical aspect for elevating brand value which in turn can increase the demand of Company's product.

9	Waste Management	Risk	Poor waste management systems can lead to non-compliance with statutory requirements related to waste handling, disposal, and environmental protection.	• The Company has established a comprehensive waste management system that prioritizes the proper handling of hazardous waste and ensures environmentally responsible disposal practices in compliance with applicable regulations.	Non-compliance with regulatory norms on waste management can lead to fines and penalties.

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements. The Company's policies are in line with the National Voluntary Guidelines on Social, Environment and Economic Responsibilities of Business (NVGs) which provides for the following nine areas of Business Responsibility to be adopted by the organisations:

Principle 1	Ethics, Transparency and Accountability	Principle 6	Environment
Principle 2	Products Sustainability and safety	Principle 7	Public Policy
Principle 3	Employees' Well being	Principle 8	Inclusive Growth and Equitable Development
Principle 4	Stakeholder Engagement	Principle 9	Customer Relations
Principle 5	Human Rights		

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes									
1 a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
b. Has the policy been approved by the Board (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
c. Web link of the policies, if available	Policies on Whistle blower, Nomination and Remuneration CSR, HR, Insider Trading, Related Party etc., are available on Company's website: https://www.mmforgings.com/Investors/policies								

2. Whether the entity has translated the policy into procedures. (Yes / No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
3. Do the enlisted policies extend to your value chain partners? (Yes / No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
4. Name the national and international codes / certifications/ labels/ standards	Our manufacturing facilities are certified to ISO 9001:2015, IATF 16949:2016 and forging facilities at Singampunari & Viralimalai are certified as "Well Known Forge" by Central Boilers Board in accordance with Indian Boiler Regulations (IBR).								
5. Specific commitments, goals, targets set by the entity with defined timelines, if any.	Certification audits for the Environmental, Health & Safety (EHS) Management System in accordance with International Organisation for Standardization standards ISO 14001 and ISO 45001 are currently in progress and are expected to be completed by Q2FY27.								
6. Performance of the entity against specific commitments, goals and targets with reasons, in case the same are not met.	The Company is on the target to achieve the specific commitments, goals.								
Governance, leadership and oversight									
7. Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements *(listed entity has flexibility regarding the placement of this disclosure)*	The FY26 Business Responsibility and Sustainability Report (BRSR) reflects the Company's strengthened focus on operational excellence, sustainability and responsible growth. During the year, the Company has significantly enhanced its safety measures across operations, reinforcing its commitment to providing a safe and secure workplace for all stakeholders. The Company has also progressed towards aligning its processes with globally recognized standards, with ISO certification initiatives reaching the final stage following the successful completion of audits. This milestone underscores the Company's emphasis on quality, consistency and continuous improvement. In line with its environmental commitments, the Company has accelerated its green energy initiatives, increased the adoption of sustainable energy sources and improved energy efficiency across its operations. These efforts demonstrate the Company's commitment to reducing its environmental footprint while supporting India's broader sustainability goals. The Company continues to strengthen its ESG framework through structured policies and measurable targets, while maintaining transparent engagement with stakeholders. With a clear focus on safety, sustainability and governance, the Company remains committed to creating long-term value and driving responsible growth.								

8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Shri. Vidyashankar Krishnan Chairman and Managing Director DIN: 00081441 Phone: 044-71601000 Email: mdo@mmforgings.com
9. Does the entity have a specified Committee of the Board/Director responsible for decision-making on sustainability related issues? (Yes / No). If yes, provide details.	Shri. Vidyashankar Krishnan Chairman and Managing Director

10. Details of Review of NGRBCs by the Company:

Subject of Review	Indicate whether review was undertaken by Director / Committee of the Board / Any other Committee									Frequency								
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow-up action	The policies are reviewed internally on a periodic basis.																	
Compliance with statutory Requirements of relevance to the principles and rectification of any non-compliances	The Company is in compliance with all applicable statutory requirements.																	

	P1	P2	P3	P4	P5	P6	P7	P8	P9
11. Has the entity carried out independent assessment/evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide the name of the agency	Yes. The implementation of the Environmental, Health, Safety, and Quality Management Systems in line with ISO 14001 and ISO 45001 is currently in its final stage, and certification audits by an external agency are in progress. The Company's Quality, Safety, Health, and Environment (QSHE) policies are subject to periodic internal and external assessments as part of the ISO certification and compliance framework. In addition, other organisational policies are regularly reviewed and evaluated for effectiveness through the internal audit mechanism.								

12. If answer to question (1) above is "No" i.e., not all Principles are covered by a policy, reasons to be stated: Not applicable as all principles are covered by respective policies.

SECTION C: PRINCIPLE-WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as "Essential" and "Leadership". While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1:
Businesses should conduct and govern themselves with integrity and in a manner that is Ethical, Transparent and Accountable:

ESSENTIAL INDICATORS:

1. Percentage coverage by training and awareness programmes on any of the principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics/principles covered under the training and its impact	% Of persons in respective category covered by the awareness programmes
Board of Directors & Key Managerial Personnel (KMP)	7	The Company ensures that its Directors and KMP are equipped with relevant and timely information to effectively discharge their responsibilities. This is facilitated through structured engagement mechanisms such as plant visits, periodic business updates, and detailed presentations. These interactions encompass key regulatory developments, including updates to the Companies Act, SEBI Regulations and related party transaction norms, along with insights on industry trends, market landscape and sustainability and energy-related initiatives.	100%

		A structured familiarization programme is in place for Independent Directors to enhance their understanding of the Company's operations and governance practices. This includes comprehensive presentations on the Company's business segments, products and critical governance areas such as Director independence, risk management framework, CSR, vigil mechanism, anti-money laundering measures and the Code of Conduct. In addition, the Company has in place a Directors' and Officers' Liability Insurance policy, reinforcing its commitment to sound governance practices and providing appropriate protection to its directors and officers in the course of their duties.	
Employees other than Board of Directors or KMPs	All employees and workers regularly participate in structured training and development programmes aimed at enhancing both technical and behavioral competencies. These programmes cover a wide range of areas including skill development, process orientation, stress management, team building, 5S practices, Prevention of Sexual Harassment, soft skills, occupational health and safety and awareness of employee benefits such as provident fund, bonus, and gratuity. The sessions are delivered through a mix of internal leadership expertise and external professional consultants. In addition, the Company places strong emphasis on continuous learning and capability building through periodic refresher trainings, cross-functional exposure, and on-the-job learning initiatives. Special focus is given to safety trainings, including emergency preparedness, hazard identification, and safe work practices, to foster a culture of zero harm. Further, initiatives on employee well-being, diversity and inclusion, and		100%
Workers			100%

	leadership development are integrated into the learning framework to support holistic growth and long-term organisational sustainability.	

2. Details of fines/ penalties/ punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors/KMPs) with regulators/ law enforcement agencies/judicial institutions, in the financial year, (Note: the entity shall make disclosures based on materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and as disclosed on the entity's website):
   No fines/penalties/punishment/award/compounding fees/settlement amount were paid in proceedings (by the entity or by directors/KMPs) with regulators/law enforcement agencies/judicial institutions during the financial year.

3. Of the instances disclosed in Question 2 above, details of the Appeal/Revision preferred in cases where monetary or non-monetary action has been appealed.
   Not applicable

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.
   Yes. MM Forgings Limited has adopted the 'Code of Conduct', to ensure ethics, transparency and accountability in all aspects of the business and create value for its stakeholders in a sustainable manner. It is committed to maintaining the highest ethical standards and vigorously enforces the integrity of its business practices wherever it operates throughout the world. The Company has an Anti-Corruption Compliance Policy which commands strict actions against anyone caught engaging in such unethical behaviour.

   The Company also has Whistle-Blower Policy, Code of conduct for the Board and Senior Management and Code of Conduct for Employees and Vendors. The policies are available on the website of the Company at
   https://www.mmforgings.com/Investors/policies

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/corruption:
   No disciplinary action was taken by any law enforcement agency against any of the Company's Directors, KMPs, employees or workers for the charge of bribery or corruption.

6. Details of complaints with regard to conflict of interest:
   No complaints registered with regard to conflict of interest during the financial year.

7. Provide details of any corrective action taken or under way on issues related to fines/penalties/action taken by regulators/law enforcement agencies/judicial institutions, on cases of corruption and conflicts of interest.
Not applicable.

8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods procured) in the following format

Particulars	FY 2025-26	FY 2024-25
Number of days of accounts payables	72 days	65 days

9. Open-ness of business

Parameter	Metrics	FY 2025-26	FY 2024-25
Concentration of Purchases	a. Purchases from trading houses as % of total purchases	-	-
	b. No. of trading houses where the purchases are made from	-	-
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	NA	NA
Concentration of sales	a. Sales to dealer or distributors as % of total sales	NA	NA
	b. No. of dealers / distributors to whom sales are made.	NA	NA
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors.	NA	NA
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases)	NA	NA
	b. Sales (Sales to related parties / Total Sales)	NA	NA
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)	16.57%	20.49%
	d. Investments (Investments in related parties / Total Investments made)	-	-

LEADERSHIP INDICATORS:

1. Awareness programmes conducted for value chain partners on any of the principles during the financial year.
   During the financial year, the Company conducted awareness programmes for its value chain partners focusing on key ESG principles such as occupational health and safety, ethical business practices, compliance with applicable laws, environmental responsibility, and responsible sourcing. These initiatives were undertaken through vendor meetings and periodic communications to reinforce alignment with the Company's sustainability and governance expectations.

Total no of awareness programmes held	Topics/principles covered in training	% Of value chain partners covered (by value of business done with such partners) under the awareness programmes
Multiple sessions (case-to-case basis)	The awareness programmes for value chain partners covered a range of operational and sustainability-related areas, including information systems, 5S practices, occupational health and safety, product inspection, audit requirements, sustainability practices and quality management systems. These initiatives were aimed at strengthening process alignment, enhancing quality standards and promoting responsible business practices across the value chain.	Major and new customers / Suppliers - 80%

2. Does the entity have processes in place to avoid/manage conflict of interests involving members of the board? (Yes/No) If yes, provide details of the same.
   The Board has approved and implemented policies to prevent and manage conflicts of interest, including the Code of Conduct for Directors and Senior Management, policies on Related Party Transactions, Material Subsidiaries, Insider Trading, Materiality, and the Whistle Blower Policy. The Company also conducts training and awareness sessions on ethical business practices and conflict of interest management.

PRINCIPLE 2:
Businesses should provide goods and services in a manner that is sustainable and safe:

ESSENTIAL INDICATORS:

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

Particulars	FY 2025-26	FY 2024-25
Research & Development	-	-
Capex	-	-

Details of improvements in environment and social projects:
The Company continues to prioritize CAPEX investments in advanced technologies that contribute to improved environmental stewardship and social outcomes. These investments are intended to enhance operational efficiency, reduce environmental impacts, and create long-term value for stakeholders.

2.1. Does the entity have procedures in place for sustainable sourcing? (Yes/No):
The Company follows a rigorous supplier selection and onboarding framework, underpinned by thorough assessment and evaluation processes. This includes supplier surveys, ongoing risk assessments, targeted training programmes and periodic audits to ensure adherence to the Company's standards on quality, safety, ethics and sustainability.

Additionally, all new key material suppliers are required to complete a comprehensive onboarding questionnaire, facilitating evaluation of their operational capabilities, regulatory compliance and alignment with the Company's ESG principles prior to empanelment.

2.2. If yes, what % of inputs were sourced sustainably?
The Company's pan-India procurement network for raw materials provides a strategic and sustainable advantage, ensuring reliability, diversification, and resilience in its supply chain. The Company endeavours to source raw materials from suppliers who demonstrate strong environmental and social responsibility practices.

A majority of the Company's key raw material suppliers are selected in alignment with customer requirements and expectations, thereby promoting responsible sourcing practices across the value chain.

The Company follows a structured supplier onboarding process, which includes detailed self-assessments by suppliers, evaluation of responses and audit-based verification prior to empanelment. These measures enable the Company to assess supplier capabilities, compliance standards and alignment with its quality, ethical and sustainability objectives.

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

The Company has established robust systems to ensure the safe recovery, reuse, recycling, and disposal of waste generated throughout the product life cycle. The key practices adopted for different categories of waste are as follows:

- All forging flash generated during manufacturing is fully recycled through authorized steel mills, promoting effective material recovery and circular resource utilization.
- Treated industrial effluent is completely reused within the manufacturing process, minimizing freshwater consumption and reducing environmental impact.
- Recycled water from the sewage treatment plant is entirely utilized for maintaining greenbelt and landscaping activities within the facility premises.
- Hazardous waste generated from operations is disposed of only through authorized recyclers and certified waste management agencies in compliance with applicable environmental regulations.
- Packaging materials are systematically collected and recycled to reduce waste generation.
- E-waste generated across all company locations is segregated, monitored, and disposed of through approved e-waste recyclers on a periodic basis.
- The Company continuously tracks waste generation and implements improvement initiatives to minimize waste and enhance resource efficiency across operations.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.
No

LEADERSHIP INDICATORS:

1. Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?
The organisation has not conducted any Life Cycle Assessments (LCA).

2. If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.
Not applicable.

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).
Not applicable.

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled and safely disposed, as per the following format:

Particulars	FY 2025-26			FY 2024-25		
	Re-used	Recycled	Safely disposed	Re-used	Recycled	Safely disposed
Plastic	12T	-	-	13T	-	-
E-waste	-	-	-	-	-	-
Hazardous waste	-	-	9.38T	-	-	9.60T
Other waste (includes used Oil & used Grease)	-	-	0.45T	-	-	0.5T
Bio Waste	-	-	52.50T	-	-	45T

5. Reclaimed products and their packaging materials (as % of products sold) for each product category. Not Applicable

PRINCIPLE 3:
Businesses should respect and promote the well-being of all employees, including those in their value chains:

ESSENTIAL INDICATORS

1. Details of measures for the well-being of employees:

Category	Total	% of employees covered by									
		Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Permanent Employees									
Male	1405	-	-	477	34%	-	-	-	-	-	-
Female	39	-	-	7	18%	-	-	-	-	-	-
Total	1216	-	-	484	40%	-	-	-	-	-	-
		Other than Permanent Employees									
Male	185	-	-	-	-	-	-	-	-	-	-
Female	215	-	-	-	-	-	-	-	-	-	-
Total	400	-	-	-	-	-	-	-	-	-	-

Details of measures for the well-being of Workers:

Category	Total	% of employees covered by									
		Health insurance*		Accident insurance*		Maternity benefits		Paternity Benefits		Day Care facilities	
		Permanent Workers									
Male	872	-	-	-	-	-	-	-	-	-	-
Female	11	-	-	-	-	-	-	-	-	-	-
Total	883	-	-	-	-	-	-	-	-	-	-
		Other than Permanent Workers									
Male	1,502	-	-	-	-	-	-	-	-	-	-
Female	587	-	-	-	-	-	-	-	-	-	-
Total	2,089	-	-	-	-	-	-	-	-	-	-

*Note: Company strictly advices all the employees and workers to take health insurance and Accident Insurance for self and their family.

2. Details of retirement benefits, for Current FY and Previous Financial Year:

Benefits	FY 2025-26			FY 2024-25		
	No. of employees covered as a % of total employee	No. of workers covered as a % of total employees	Deducted and deposited with the authority (Y/N/NA)	No. of employees covered as a % of total employees	No. of workers covered as a % of total employees	Deducted and deposited with the authority (Y/N/NA)
PF	100%	100%	Y	100%	100%	Y
Gratuity	100%	100%	Y	100%	100%	Y
ESI	24.5%	46.3%	Y	23.4%	45.3%	Y
NPS	-	-	NA	-	-	NA
Superannuation	-	-	NA	-	-	NA

3. Accessibility of workplaces:

3.1 Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

The Company is committed to fostering an inclusive workplace and supports the needs of employees, including Persons with Disabilities. Its offices and manufacturing facilities are designed with due consideration for accessibility, ensuring an enabling and barrier-free work environment.

The Company has established accessibility features across its premises, including ramps, appropriate furniture, accessible washrooms, lifts and handrails along stairwells, to facilitate ease of movement and convenience for differently abled individuals.

3.2 If not, whether any steps are being taken by the entity in this regard: NA

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web link to the policy:

Yes. MMF is an equal opportunity employer and has a Code of Conduct for its employees available at https://www.mmforgings.com/Investors/policies

The policy is designed to uphold their rights, prevents discrimination, and promote diversity, dignity, and respect in the workplace.

5. Details on return to work and retention rates of permanent employees and workers that took parental leave:

Gender	Permanent employees		Permanent workers	
	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	NA	NA	NA	NA
Female	100%	100%	100%	100%

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

MMF believes in ensuring strong connect with all its employees and addressing the issues in a timely manner through HR Help Desk and e-mail id for reporting POSH related complaints and strong whistle blower mechanism in place to address complaints or issues raised.

Permanent workers	Yes	Permanent workers can raise their grievances with the HR Department. A grievance-handling procedure is in place.
Other than permanent workers	Yes	Contract Workers can raise their grievances either orally or in writing to their respective managers or Head of department or Plant Heads. They can escalate the same, if not resolved, to the HR Department through their respective contractors.
Permanent Employees	Yes	Employee can share their concerns with their respective seniors or the department heads. If not resolved, they can escalate to the HR department.
Other than permanent employees	Yes	Contract employees can directly approach the respective HODs and the same is addressed by the respective HODs. They can escalate the same, if not resolved, to the HR Department.

7. **Membership of employees and worker in association(s) or Unions recognized by the listed entity:**

Category	FY 2025-26			FY 2024-25		
	Total employees/ workers in the respective category (A)	No of Employees / Workers in the respective category who are part of association/ union (B)	% (B/A)	Total employees/ workers in the respective category (C)	No of Employees / Workers in the respective category who are part of association/ union (D)	% (D/C)
EMPLOYEES						
Total Permanent Employees	Nil	Nil	Nil	Nil	Nil	Nil
Male	Nil	Nil	Nil	Nil	Nil	Nil
Female	Nil	Nil	Nil	Nil	Nil	Nil
WORKERS						
Total Permanent workers	Nil	Nil	Nil	Nil	Nil	Nil
Male	Nil	Nil	Nil	Nil	Nil	Nil
Female	Nil	Nil	Nil	Nil	Nil	Nil

8. **Details of training given to employees and workers:**
The Company provides frequent Health Awareness Sessions for the employees & their family members as a health and safety/wellness measure.

Category	FY 2025-26					FY 2024-25				
	Total (A)	On health and safety/wellness measures		On skill upgradation		Total (D)	On health and safety/wellness measures		On skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
EMPLOYEES										
Male	1,590	782	49%	780	49%	1,962	1002	51%	920	47%
Female	254	67	26%	52	20%	132	42	32%	22	17%
Total	1,844	849	46%	833	45%	2,094	1044	50%	943	45%
WORKERS										
Male	2,374	842	35%	539	23%	1,916	719	38%	539	28%
Female	598	105	18%	78	13%	161	32	20%	19	12%
Total	2,972	947	32%	617	21%	2,077	751	36%	558	27%

9. Details of performance and career development to employees and workers:

Benefits	FY 2025-26			FY 2024-25		
	Total (A)	No. (B)	% (B/A)	Total (C)	No. (D)	% (D/C)
EMPLOYEES						
Male	1,590	1,472	93%	1,962	1,621	83%
Female	254	208	82%	132	119	90%
Total	**1,844**	**1,680**	**91%**	**2,094**	**1,740**	**83%**
WORKERS						
Male	2,374	1,550	65%	1,916	1,550	81%
Female	598	340	57%	161	102	63%
Total	**2,972**	**1,890**	**64%**	**2,077**	**1,652**	**80%**

10. Health and safety management system:

10.1 Whether an occupational health and safety management system has been implemented by the entity? (Yes/No). If yes, the coverage of such a system?

Yes. The Company has implemented a comprehensive Occupational Health and Safety Management System covering all manufacturing facilities, offices, and supply chain operations. The system is designed to ensure environmental protection while prioritising the health and safety of employees, contractors, visitors, and other stakeholders.

The Company has a EHS framework aligned with its vision and mission, which includes regular compliance reviews, adherence to regulatory and internal standards, safe labour practices, periodic inspections and self-assessments, performance recognition initiatives, emergency preparedness and response mechanisms and established reporting channels. The EHS system is implemented across the entire organisation, including the corporate office and all plants. Additionally, the Company ensures that all employees and workers are covered under mandatory medical and life insurance schemes for themselves and their families, reinforcing its commitment to employee well-being.

10.2 What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?
The Company has implemented a structured risk assessment system for identifying workplace hazards, assessing associated risks and implementing appropriate control measures based on the level of risk, with the objective of eliminating or minimising such risks.

Internal audit teams conduct monthly process audits and risk reduction measures are implemented to prevent incidents, control their impact and mitigate adverse consequences.

Further, the Company has adopted internationally recognised Environment, Health and Safety (EHS) standards and is in the final stages of obtaining ISO 14001 (Environmental Management System) and ISO 45001 (Occupational Health and Safety Management System) certifications, reinforcing its commitment to continuous improvement in safety and environmental performance.

10.3 Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Y/N)
Yes. All employees / contractors are encouraged to report unsafe conditions, situations, behaviours and conditions that are perceived to be of risk or have hazardous elements. Such situation can be brought to notice through both formal and informal processes. Further, the internal audit team conducts monthly one-to-one meetings with unit heads and managers to understand work-related hazards and mitigate associated risks.

10.4 Do the employees/workers of the entity have access to non-occupational medical and health care services? (Y/N) – Yes

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	FY 2025-26	FY 2024-25
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	-	-
	Workers	-	-
Total recordable work-related injuries	Employees	-	-
	Workers	32	5
No. of facilities	Employees	-	-
	Workers	-	-
High consequence work-related injury or ill-health (excluding fatalities)	Employees	-	-
	Workers	-	-

12. Describe the measures taken by the entity to ensure a safe and healthy workplace:
The Company aims to minimize potential risks and losses while enhancing operational efficiency through the effective implementation of a robust Health and Safety Management System. It is committed to creating and sustaining a safe and healthy workplace across all its operations.

To uphold the highest standards of health, safety and corporate responsibility, the Company focuses on the following initiatives:

- Upholding high standards of corporate conduct in its interactions with customers, employees, workers, and the communities in which it operates;
- Establishing and strengthening a comprehensive Environment, Health and Safety (EHS) management system with a focus on achieving zero harm;

- Leveraging advanced technologies to monitor, manage and improve health and safety practices;
- Providing regular training and awareness programmes to employees and workers on safe working practices;
- Conducting periodic inspections and audits to ensure compliance with established safety standards;
- Investigating all reported incidents and implementing corrective and preventive actions to avoid recurrence.

13. **Number of complaints on the following made by employees and workers:** No complaints were made by any employee or worker on the working conditions and/or health and safety practices of the Company.

14. **Assessments for the year:**

Particulars	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100%
Working Conditions	100%

15. **Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.**
No actions were required as zero incidents were reported.

LEADERSHIP INDICATORS:

1. Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N).?
Yes. In the event of any unfortunate death of an employee, including workers, the company extends financial support to their family members. Company ensures to review every year on the adequacy of insurance taken by all the employees and workers.

2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.
The Company monitors the timely deduction and remittance of statutory dues by its value chain partners through regular reconciliations and internal audit mechanisms, thereby promoting transparency, accountability and adherence to business responsibility principles. Invoices from value chain partners are processed on a monthly basis, subject to the submission of documentary evidence confirming the remittance of statutory dues for the preceding month.

Further, the Company conducts periodic internal HR audits across its units and workplaces to ensure compliance with applicable labour laws and regulatory requirements. These measures enable effective oversight and reinforce the Company's commitment to responsible and compliant business practices across its value chain.

3. Provide the number of employees / workers having suffered high consequence work-related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:

Particulars	**Total no. of affected employees / workers**		**No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment**	
	FY 2025-26	**FY 2024-25**	**FY 2025-26**	**FY 2024-25**
Employees	Nil	Nil	Nil	Nil
Workers	Nil	Nil	Nil	Nil

4. Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No)
The Company fosters a progressive work environment that promotes continuous learning, career development and employee well-being. Structured capacity-building initiatives and training programmes are implemented to enhance skills and support long-term employability.

In addition, the Company is committed to fair and transparent employment practices, ensuring timely and complete settlement of all eligible dues, including retirement benefits and separation entitlements, in compliance with applicable laws and internal policies.

5. Details on assessment of value chain partners:
The Company enters into formal agreements with key business partners mandating compliance with applicable statutory requirements, including obtaining necessary permits, licences and timely discharge of labour-related statutory obligations.

While formal ESG assessments are not currently conducted, the Company undertakes periodic site visits and audit reviews of suppliers to evaluate safety standards, working conditions and regulatory compliance. Any gaps identified are addressed through follow-ups and corrective actions. The Company is also in the process of strengthening its value chain oversight through more structured monitoring mechanisms.

Particulars	**% Of value chain partners (by value of business done with such partners) that were assessed**
Health and safety practices	-
Working conditions	-

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners:
There were no significant risks / concerns arising from the assessments of health and safety practices and working conditions of value chain partners.

PRINCIPLE 4:
Businesses should respect the interests of and be responsive to all its stakeholders.

ESSENTIAL INDICATORS

1. Describe the processes for identifying key stakeholder groups of the entity:
The Company has clearly defined roles and responsibilities across departments for effective stakeholder engagement, with appropriate oversight from management.

Stakeholders include internal groups such as employees, management, and shareholders, as well as external groups such as customers, suppliers, investors, regulators and the community, who influence or are impacted by the Company's operations.

The Company identifies and prioritizes its stakeholder groups through structured internal processes, including discussions with senior management, to assess their relevance and impact on the business. Engagement with stakeholders is carried out through various formal and informal channels to ensure alignment with the Company's objectives and responsibilities.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/ Half yearly / Quarterly / others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Investors / Analysts	No	Investor presentations, earnings calls, stock exchange filings, website updates, emails, meetings.	Quarterly / Half-yearly / Annual	Performance updates, business outlook, strategy, governance practices and resolution of investor queries

Banks & Financial Institutions	No	Meetings, emails, reports, loan documentation, MIS reports	Monthly / Quarterly / Need-based	Funding requirements, financial performance monitoring, compliance with covenants, credit assessments
Employees	No	E-mail, Notice Board, Meeting, overall gathering, HR Communications.	Continuous/ Periodic	Employee welfare, wage-related matters, workplace conditions, Management's Communication, safety and industrial relations
Customers	No	Emails, customer visits, Relationship meetings, Customer satisfaction survey and reviews	Need based	Understanding customers' expectations and the gaps, if any, in Company' product offerings.
Vendors and Suppliers	No	E-mail, Meetings, Conference, Supplier assessment	Need based	Complaint resolution, on-time delivery and payment, service quality.
Government bodies and regulators	No	Meetings, Visits, Emails and letters	As and when required	Ensure 100% Compliance to all statutory regulations, audits and site visits.
Local Community	No	Corporate Social Responsibility initiatives	As per regulation and as and when required	Health care, Education, Social projects and Women empowerment activities.

Insurance Providers	No	Emails, policy documents, claims communication, meetings	Annual / Need-based	Corporate Insurance, Claims processing, Risk coverage adequacy and renewals

LEADERSHIP INDICATORS:

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.
   Stakeholder engagement is embedded within the Company's sustainability approach. Investors are engaged through quarterly performance review meetings, while senior management maintains continuous communication with stakeholders and provides updates to the Board. The marketing team further strengthens engagement by consulting with clients to understand their perspectives and expectations regarding ESG performance and disclosures.

2. Whether stakeholder consultation is used to support the identification and management of environmental and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.
   Yes. The Company leverages stakeholder consultations as an integral part of identifying and managing environmental and social matters. Through periodic engagement with both internal and external stakeholders, the Company gathers valuable feedback on sustainability-related priorities and concerns. These inputs are considered during materiality assessments, policy reviews and strategic planning processes. Stakeholder feedback has contributed to the refinement of environmental and social policies, ensuring alignment with evolving regulatory requirements, industry practices and stakeholder expectations. This approach supports informed decision-making and strengthens the Company's commitment to responsible and sustainable business operations.

3. Provide details of instances of engagement with and actions taken to address the concerns of vulnerable/ marginalized stakeholder groups.
   The company prioritizes the needs of vulnerable and marginalized communities through Corporate Social Responsibility initiatives, focusing on programs that benefit these groups, the environment and the disadvantaged. Report on CSR forms integral part of this Annual Report provided in Annexure 3.

PRINCIPLE 5
Businesses should respect and promote human rights:

ESSENTIAL INDICATORS

1. **Employees and workers who have been provided training on human rights issues and policy (ies) of the entity, in the following format:**

Category	FY 2025-26			FY 2024-25		
	Total (A)	No. of employees/ workers covered (B)	% (B/A)	Total (C)	No. of employees/ workers covered (D)	% (D/C)
EMPLOYEES						
Permanent	1444	1444	100%	1401	1401	100%
Other than permanent	400	400	100%	693	693	100%
Total Employees	1844	1844	100%	2094	2094	100%
WORKERS						
Permanent	883	883	100%	896	896	100%
Other than permanent	2089	2089	100%	1181	1181	100%
Total Workers	2972	2972	100%	2077	2077	100%

2. **Details of minimum wages paid to employees and workers in the following format:**

Category	FY 2025-26					FY 2024-25				
	Total (A)	Equal to minimum wage		More than minimum wage		Total (D)	Equal to minimum wage		More than minimum wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
EMPLOYEES										
Permanent										
Male	1405	521	37%	884	63%	1386	545	39%	841	61%
Female	39	15	38%	24	62%	15	15	100%	-	-
Other than permanent										
Male	185	185	100%	-	-	576	576	100%	-	-
Female	215	215	100%	-	-	117	117	100%	-	-
WORKERS										
Permanent										
Male	872	149	17%	723	83%	878	194	22%	684	78%
Female	11	11	100%	-	-	18	18	100%	-	-
Other than permanent										
Male	1502	1502	100%	-	-	1038	1038	100%	-	-
Female	587	587	100%	-	-	143	143	100%	-	-

3. Details of remuneration/salary/wages:

3.1. Median / Total remuneration / wages:

Particulars	Male		Female	
	Number	₹ in cr.	Number	₹ in cr.
Board of Directors (BoD)	4	14.17	-	-
Key Managerial Personnel (other than BoD)	2	0.47	-	-
Employees other than BoD and KMP	1590	68.44	254	10.93
Workers	2374	45.77	598	11.53

3.2. Gross wages paid to females as % of total wages paid by the entity

Particulars	FY2025-26	FY2024-25
Gross wages paid to females as % of total wages paid by the entity	14.84%	6.87%

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

Yes. Corporate HR head will be addressing all the issues.
Email: corporatehr@mmforgings.com

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

Yes. The Company has established robust systems and mechanisms to formally receive, address, and resolve grievances through coordination between HR and manufacturing unit heads. Time-bound redressal processes are supported by structured frameworks such as the Grievance Management System, Safety Committees, Internal Complaints Committee, and Whistle-blower/Vigil Mechanism under the Human Rights Policy.

The Company maintains comprehensive policies and practices to ensure compliance with applicable laws and regulations relating to labour rights, workplace health and safety, non-discrimination, freedom of association, collective bargaining, human rights, contract management and prevention of sexual harassment.

Further, the Code of Conduct for the Board and Senior Management promotes equal opportunity, ethical conduct and a workplace free from discrimination and harassment, supported by appropriate employee protection and grievance redressal mechanisms.

6. **Number of Complaints on the following made by employees and workers**

Particulars	FY 2025-26			FY 2024-25		
	Filed during the year	Pending resolution at the end of the year	Remarks	Filed during the year	Pending resolution at the end of the year	Remarks
Sexual harassment	Nil	Nil	Nil	Nil	Nil	Nil
Discrimination at workplace	Nil	Nil	Nil	Nil	Nil	Nil
Child labour	Nil	Nil	Nil	Nil	Nil	Nil
Forced labour/ Involuntary labour	Nil	Nil	Nil	Nil	Nil	Nil
Wages	Nil	Nil	Nil	Nil	Nil	Nil
Other human rights related issues	Nil	Nil	Nil	Nil	Nil	Nil

7. **Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013**

Particulars	FY 2025-26	FY 2024-25
Sexual harassment	NIL	NIL
Discrimination at workplace		
Child labour		
Forced labour / Involuntary labour		
Wages		
Other human rights related issues		

8. **Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.**

We have implemented a robust Vigil Mechanism (Whistle blower Policy) and Prevention of Sexual Harassment (POSH) rules at each manufacturing unit, to promote a culture of transparency, accountability, and safety. These policies provide employees with a secure and confidential channel to report any unethical practices, misconduct, non-compliance, or behaviour that could adversely affect the organisation, including financial losses or reputational damage.

The grievance, if any, arising out of Whistle-Blower Policy and Code of Conduct is being reviewed by Audit Committee of the Board. The Internal Compliant Committee review and take necessary action for all harassment issues.

9. **Do human rights requirements form part of your business agreements and contracts? (Yes/No)**

Yes, human rights requirements are included in MMF's Supplier Code of Conduct. Suppliers are required to comply with internationally recognized human rights standards, and forced, child, or compulsory labour is strictly prohibited. Company contracts also include mandatory clauses on human rights, child labour prohibition, equal pay, and social security compliance.

10. Assessments for the year:

Particulars	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Sexual harassment	100% - The Company ensures compliance with applicable labour practice laws, including child labour and human rights issues.
Discrimination at workplace	
Child labour	
Forced labour/Involuntary labour	
Wages	

The above assessment done by the Company internally from time to time. Further, labour compliance audit report forms part of major client audits of the Company.

11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 9 above.
Not applicable

LEADERSHIP INDICATORS:

1. Details of a business process being modified / introduced as a result of addressing human rights grievances/complaints.
There were no such events requiring the Company to modify / introduce a process as a result of addressing human rights grievances / complaints.

2. Details of the scope and coverage of any Human rights due diligence conducted.
Due diligence is conducted by the Company as stipulated under the applicable rules and regulations. Human rights due diligence is being covered as part of the other audits also. The scope includes assessment on child labour, forced labour, Labour Standards, health and safety, discrimination, working hours, Anti-corruption, right to development etc.,

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016? Yes.

4. Details on assessment of value chain partners.

Particulars	% Of value chain partners (by value of business done with such partners) that were assessed
Sexual harassment	The Company ensures compliance with applicable labour practice laws, including child labour and human rights issues, throughout its supply chain. The company generally includes clauses requiring value chain partners to ensure compliance with all applicable laws.
Discrimination at workplace	
Child labour	
Forced labour /Involuntary labour	

5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.
There is no risk identified. Hence no corrective action has been taken.

PRINCIPLE 6:
Businesses should respect and make efforts to protect and restore the environment:

ESSENTIAL INDICATORS:

1. Details of total energy consumption (in Joules or multiples) and energy intensity:

Parameter	Units	FY 2025-26	FY 2024-25
From renewable sources (GJ)			
Total electricity consumption (A) – (Solar + Wind)	GJ	92,154	83,116
Total fuel consumption (B)	GJ	-	-
Energy consumption through other sources (C)	GJ	-	-
Total energy consumed from renewable sources (A+B+C)		**92,154**	**83,116**
From non-renewable sources (GJ)			
Total electricity consumption (D)	GJ	3,48,501	3,16,566
Total fuel consumption (E)	GJ	59,858	70,089
Energy consumption through other sources (F)	GJ	432	353
Total energy consumed from non-renewable sources (D+E+F)	GJ	**4,08,791**	**3,87,008**
Total Energy consumed (A+B+C+D+E+F)	GJ	**5,00,945**	**4,70,124**
Energy intensity per rupee of turnover (Total energy consumed / Revenue from operations)	GJ / Rs.	0.000033	0.000032
Energy intensity in terms of physical Output (Total energy consumed in GJ / Total Production in tonnage)	GJ	6.65	6.76
Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)		N	N
If yes, name of the external agency.		-	-
2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India?		No	No
If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the re-medial action taken, if any.		-	-

Parameter	Units	FY 2025-26	FY 2024-25
Total electricity consumption (A)	GJ	4,40,655	3,99,682
Total fuel consumption (B)	GJ	59,858	70,089
Energy consumption through other sources (C)	GJ	432	353
Total Energy consumption (A+B+C)	GJ	5,00,945	4,70,124
Energy intensity per rupee of turnover (Total energy consumption/ turnover in Rupees)	GJ/ ₹ crore	327.72	321.40

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

2. Does the entity have any sites / facilities identified as Designated Consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.
No. the Company at present does not have any sites/facilities identified as designated consumers under the Performance, Achieve and Trade (PAT) Scheme of the Government of India.

3. Provide details of the following disclosures related to water, in the following format:

Parameter	**FY 2025-26**	**FY 2024-25**
Water Withdrawal by the Source in Kiloliters (KLs)		
(i) Surface Water	-	-
(ii) Ground Water	39,375	35,455
(iii) Third party Water	-	-
(iv) Sea Water/Desalinated Water	-	-
(v) Others- Recycled Water (ETP)	1,550	1,375
Total volume of water withdrawal (in kiloliters) (i + ii + iii + iv+v)	40,925	36,830
Total volume of water consumption (in kiloliters) (i + ii + iii + iv + v)	40,925	36,830
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP) (KL/ INR) * PPP	26.77 (kl /₹ crore)	25.17 (kl /₹ crore)
Water intensity in terms of physical output (KL/MT)	0.53	0.53

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

4. Provide the following details related to water discharged:

Parameter	**FY 2025-26**	**FY 2024-25**
Water discharge by destination and level of treatment (in kilolitres)		
(i) To Surface water	NA	NA
No treatment	-	-
With treatment – please specify level of treatment	-	-
(ii) To Groundwater	NA	NA
No treatment	-	-
With treatment – please specify level of treatment	-	-
(iii) To Seawater	NA	NA
No treatment	-	-
With treatment – please specify level of treatment	-	-
(iv) Sent to third-parties	NA	NA
No treatment	-	-
With treatment – please specify level of treatment	-	-

(v) Others	NA	NA
No treatment	-	-
With treatment – please specify level of treatment	-	-
Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)	N	N

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.
Yes. The company has Agitated Thin Film Dryer (ATFD) at a manufacturing plant to effectively manage industrial trade effluent water and achieve Zero Liquid Discharge (ZLD).

6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	**Unit**	**FY 2025-26**	**FY 2024-25**
NOx	Mg/m^3	23.0	25.0
SOx	Mg/m^3	18.0	14.0
Particulate matter (PM)	Mg/m^3	28.0	28.0
Persistent organic pollutants (POP)	-	-	-
Volatile organic compounds (VOC)	-	-	-
Hazardous air pollutants (HAP)	-	-	-
Others – please specify	-	-	-

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency
Yes. Assessment was done by Tamil Nadu Pollution Control Board.

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	**Unit**	**FY 2025-26**	**FY 2024-25**
Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available	MT of CO2 equivalent	11,578	12,231
Total Scope 2 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	MT of CO2 equivalent	59,603	54,086
Total Scope-1 emissions per rupee of turnover	MT//₹ crore	7.57	8.36
Total Scope 2 emissions per rupee of turnover.	MT/₹ crore	38.99	36.98
Total Scope-1 and Scope 2 emissions / Production in Tonnage	MT of CO2 equivalent	0.94	0.95

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency: No

8. Does the entity have any project related to reducing Green House Gas emission? If yes, then provide details: No

9. Provide details related to waste management by the entity, in the following format:

Parameter	FY 2025-26	FY 2024-25
Total Waste Generated *(in metric tonnes)*		
Plastic waste (A)	-	-
E-Waste (B)	-	-
Bio-medical waste (C)	-	-
MS Scrap/Scale/Bur/Flash (Solid)	Ms Scrap, Bur, Flash	
Used/Spent Oil (Liquid)-HW	2.52	3.56
Discarded Containers/Barrels (Solid)-HW	-	-
Waste & Residues Containing Oil (Liquid)-HW	3.94	3.56
Construction and demolition waste (D)	-	-
Battery waste (E)	-	-
Radioactive waste (F)	-	-
Other Hazardous waste. Please specify, if any. (G)	-	-
Other Non-hazardous waste generated (H).	-	-
Total (A+B + C + D + E + F + G + H)	**6.46**	**7.12**
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)	0.0042 (kl /₹ crore)	0.0049 (kl /₹ crore)
Waste intensity per tonne of production (Total waste generated / Total Production in tonnage)	0.000086	0.000102
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of Waste		
(i) Recycled	2.52	3.56
(ii) Re-used	-	-
(iii) Other recovery operations	-	-
Total	**2.52**	**3.56**

For each category of waste generated, total waste disposed by nature of disposal method (in MT)		
Category of Waste		
(i) Incineration	3.94	3.56
(ii) Landfilling	-	-
(iii) Other disposal operations	-	-
Total	**3.94**	**3.56**

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency: No

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your Company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.
The Company is certified under ISO 9001:2015 and the scope covers its entire operations. The Company recycles its Hazardous & Non-Hazardous waste product through authorized recyclers. Further, all relevant plant locations have Wastewater Treatment Plant (WWTP) which is combination of Effluent treatment plant (ETP) and Sewage treatment plant (STP).

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:

Sl. No.	Location of operations / offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any
Nil			

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year: Not applicable

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format:
Yes, Company is in compliance with all the applicable environmental laws.

LEADERSHIP INDICATORS

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):
Not applicable, as we do not have any operations in areas of water stress. The Company works closely with stakeholders and local communities to raise awareness about water scarcity, encourage responsible water use and support initiatives that enhance water availability and quality.

2. Please provide details of total Scope 3 emissions & its intensity, in the following format:
The Company is currently not measuring Scope 3 emissions.

3. With respect to the ecologically sensitive areas reported at Question 10 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along with prevention and remediation activities.
Not Applicable, as the company doesn't have any operations in ecologically sensitive areas.

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:

Sl. No.	Initiative Undertaken	Details of the initiative (Web link, if any, may be provided along with summary)	Outcome of the initiative
Refer the annexure to Board's Report on Conservation of Energy			

5. Does the entity have a business continuity and disaster management plan? Give details in 100 words/web-link
The Company has established a robust and standardized Disaster Management and Business Continuity Framework to ensure operational resilience, safeguard employees and protect critical assets.

Integrated within the Enterprise Risk Management (ERM) framework, these business continuity plans enable a structured and timely response to potential disruptions, ensuring the continuity of key business functions and minimizing operational impact.

6. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard?
No, there has been no significant adverse impact to the environment, arising from our value chain, identified till now.

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.
Not applicable.

PRINCIPLE 7:
Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

ESSENTIAL INDICATORS:

1.1 Number of affiliations with trade and industry chambers/associations.
The Company affiliates with **Six** trade and industry chambers/associations

1.2 List the top 10 trade and industry chambers/associations (determined based on the total members of such a body) the entity is a member of/affiliated to.

S. No	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers / associations (State / National)
1	Association of Indian forging industry (AIFI)	National
2	Confederation of Indian Industry (CII)	National
3	Indian Society for Non-Destructive Testing (ISNT)	National
4	Engineering Export Promotion Council (EEPC India)	National
5	National Institute for Quality and Reliability (NIQR).	National
6	The Madras Chamber of Commerce and Industry (MCCI)	State / National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities:

There were no incidents of anti-competitive behaviour involving the Company during the reporting period.

LEADERSHIP INDICATORS

1. Details of public policy positions advocated by the entity:

S. No	Public policy advocated	Method resorted for such advocacy	Whether information available in public domain? (Yes/No)	Frequency of Review by Board	Web Link, if available
-					

PRINCIPLE 8:
Businesses should promote inclusive growth and equitable development:

ESSENTIAL INDICATORS:

1. **Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year:** Not Applicable

Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant web link
-					

2. **Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity in the following format:**

Name of the project for which R&R is ongoing	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant web link
During FY26 no such situation arisen					

3. **Describe the mechanisms to receive and redress grievances of the community.**
The community grievances, if any can be submitted at the security desk or through company e-mail corporate@mmforgings.com. Any complaint so received is forwarded to the respective department and is promptly addressed by the relevant department.

4. **Percentage of input material (inputs to total inputs by value) sourced from suppliers.**

Particulars	FY 2025-26	FY 2024-25
Directly sourced from MSMEs/ small producers	16.04%	14.44%
Sourced directly from within the district and neighbouring districts	60.42%	60.09%

5. **Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost:**

Location	FY 2025-26	FY 2024-25
Rural	12.69	13.10
Semi Urban	46.36	45.32
Urban	26.51	27.44
Metropolitan	14.43	14.51

LEADERSHIP INDICATORS

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above): NA

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:
Refer Annexure to Board's Report for the details of CSR Activities.

3. Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalised / vulnerable groups? (Yes/No) - Yes

3.1. From which marginalised / vulnerable groups do you procure?
Refer Point no. 4 of Principle 8 above.

3.2. What % of total procurement (by value) does it constitute?
Refer Point no. 4 of Principle 8 above.

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:
Nil

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved: NA

6. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies and Details of beneficiaries of CSR Projects:

S. No.	CSR Project	No. of persons benefitted from CSR projects	% Of beneficiaries from vulnerable and marginalized groups
Refer Annexure to the Board's Report for details on CSR activities.			

PRINCIPLE 9:
Businesses should engage with and provide value to their consumers in a responsible manner:

ESSENTIAL INDICATORS:

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback:
The Company has robust grievance -handling mechanisms in place to effectively address customer concerns and feedback. The company prioritizes customer satisfaction and response by engaging with them through various channels, including direct communication, email and social media, to ensure their voice is heard efficiently and timely.

To continuously enhance customer experience, the Company conducts customer satisfaction surveys, reviews performance reports, organizes conference calls, undertakes visits to customer sites and offices and holds supplier meetings. The management review process includes the collection, analysis and monitoring of customer satisfaction data and trends, along with implementation of corrective actions wherever adverse variations are identified.

2. Turnover of products as a % of turnover from all products that carry information about:

Business Category	As a % of total turnover
Environmental and social parameters relevant to the product	100%
Safe and responsible usage	100%
Recycling and / or safe disposal	100%

3. Number of consumer complaints in respect of the following:

Sl. No.	Area	FY 2025-26			FY 2024-25		
		Received during the year	Pending resolution at end of the year	Remarks	Received during the year	Pending resolution at end of the year	Remarks
1	Data Privacy	Nil	Nil	Nil	Nil	Nil	Nil
2	Advertising	Nil	Nil	Nil	Nil	Nil	Nil
3	Cyber-Security	Nil	Nil	Nil	Nil	Nil	Nil
4	Delivery of essential security	Nil	Nil	Nil	Nil	Nil	Nil
5	Restrictive Trade practices	Nil	Nil	Nil	Nil	Nil	Nil
6	Unfair Trade practices	Nil	Nil	Nil	Nil	Nil	Nil

4. Details of instances of product recalls on account of safety issues:
No such instances were reported in the reporting period FY26.

5. Does the entity have a framework/policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy:
The Company has taken various Cyber security measures and has Information security policy which are internally available for all the employees.

The employees are given appropriate training and their systems are being continuously monitored in order to protect leak of data and other cybercrime. Safeguarding the stakeholders' privacy is the topmost priority of such policy.

6. Provide details of any corrective actions taken or underway on issues relating to advertising and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services:
Not applicable

7. Provide the following information relating to data breaches:
   a. Number of instances of data breaches: NIL
   b. Percentage of data breaches involving personally identifiable information of customers: NIL
   c. Impact, if any, of the data breaches: Not Applicable

LEADERSHIP INDICATORS

1. Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available):
Information about all the products that the Company offers is available in the Company website www.mmforgings.com.

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services:
The Company predominantly sells its product to larger OEMs and hence it has limited scope for informing and educating the end user about the safe and responsible usage of its products. Nevertheless, MMF obtains a declaration from its customers at the outset of their business relationship, ensuring that the products are delivered to the end consumer safely.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services:
The Company has limited scope for informing the end user about the risk of disruption/discontinuation of its essential service as majority of its products are directly supplied to the Original Equipment Manufacturers (OEMs) and Tier 1 customers who then assemble and send the end product to the customer. However, potential risks are communicated through channels such as emails, letters, website updates, phone calls, and meetings when necessary.

4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief:
Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No):

YES. The Company provides customer-specific products with packaging that complies with the applicable legal requirements of both the shipping and receiving countries and includes detailed product information. The Company places strong emphasis on customer satisfaction across all stages of business operations and actively gathers feedback through surveys, customer scorecards, conference calls, site visits and review meetings. Customer feedback and performance data are regularly monitored and analysed for trends, and appropriate corrective actions are implemented wherever adverse variations are identified.

5. Provide the following information relating to data breaches:
5.1. Number of instances of data breaches along with impact. NIL
5.2. % of data breaches involving personally identifiable information of customers. NIL

SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31.03.2026

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To
The Members,
MM FORGINGS LIMITED
"SVK TOWERS" A 24/25, THIRU VI KA INDUSTRIAL ESTATE,
GUINDY, CHENNAI-600032

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **M M Forgings Limited** (hereinafter called the Company).

Secretarial Audit was conducted based on records made available to me, in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion/understanding thereon.

Based on my verification of the Company's books, papers, minute books, statutory registers, forms and returns filed and other records maintained by the Company and made available to me and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I, on strength of those records and information so provided, hereby report that in my opinion and understanding, the Company, during the audit period covering the financial year 1 April 2025 to 31 March 2026, appears to have complied with the statutory provisions listed hereunder and also in my limited review, that the Company has proper and required Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by **M M Forgings Limited** ("the Company") for the financial year ended on 31 March 2026 according to the provisions as applicable to the Company during the period of audit:

1. The Companies Act, 2013 (the Act) and the rules made thereunder;
2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
4. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Overseas Direct Investment, imports and export of goods and services, Direct Investment and External Commercial Borrowings;
5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -

5.1. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

5.2. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
5.3. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client to the extent of securities issued;
5.4. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
5.5. Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;
5.6. There are no laws/ Regulations (as amended from time to time), as informed by the management of the Company which are specifically applicable to the Company based on their sector/industry.

I have also examined compliance with the applicable clauses of the following:

5.7. Secretarial Standards issued by The Institute of Company Secretaries of India with respect to Board and General Meetings.
5.8. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments made thereunder. ('Listing Regulations').

During the year under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc., mentioned above.

During the year under review: -

1. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors.
2. The provision as required under section 149(1) of the Companies Act, 2013 regarding representation of Woman Director on the Board has been duly complied.
3. The provision as required under section 149(4) of the Companies Act, 2013 regarding Independent Directors have been duly complied.
4. The changes in the composition of the Board of Directors that took place during the audit period were carried out in compliance with the provisions of the Act and Listing Regulations.
5. The service of notice of Annual General meeting together with the Annual Report of the Company for the financial year 2024-25 was in compliance with the Companies Act, 2013.

I further report that there were no actions/events occurred in the pursuance of:

1. The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014
2. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009
3. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998
4. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008;

I further report that, on examination of the relevant documents and records and based on the information provided by the Company, its officers and authorized representatives during the conduct of the audit and also on the review of quarterly compliance reports by respective department heads / Company secretary / CEO taken on record by the Board of Directors of the Company, in my opinion, there are adequate systems and processes commensurate with the size and operation of the Company to monitor and ensure compliance with applicable laws, Rules, Regulations and guidelines.

I further report that, the compliance by the Company of applicable financial laws, like direct and indirect tax laws, have not been reviewed in this Audit since the same have been subject to review by statutory financial auditor and other designated professionals.

The Company had reappointed the Cost Auditor for the financial year 2025-26, for a period of one year.

As on 31 March 2026, the Company has two wholly-owned subsidiaries viz., D V S Industries Private Limited and Suvarchas Vidyut Private Limited and one Subsidiary Company viz., Abhinava Rizel Private Limited.

I further report that:
Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for a meaningful participation at the meeting.

All decisions at Board Meetings and Committee Meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be. The minutes of the Board Meetings and Committee Meetings have not identified any dissent by members of the Board/Committee of the Board; hence I have no reason to believe that the decisions by the Board were not approved by all the directors present. The Minutes of the Board Meetings and Committee Meetings were duly approved at the meeting by the Chairperson of the Meeting.

I further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period following events occurred which had bearing on the Company's affairs in pursuance of the above referred Laws, Rules, Regulations Guidelines, Standards etc.:

1. The shareholders at their meeting through postal ballot dated 8 May 2025, had approved the appointment of Smt. Rama Sivaraman as a Non-Executive Independent Director (woman Independent Director) for a period of five years effective 31 March 2025.

2. The shareholders of the Company, through a Postal Ballot Notice dated 25 March 2026 duly approved on 29 April 2026, approved

2.1. the increase in the authorised share capital of the Company from ₹51,00,00,000 (Rupees Fifty-One Crores only), divided into 5,10,00,000 (Five Crores Ten Lakhs) equity shares of ₹10 each, to ₹61,00,00,000 (Rupees Sixty-One Crores only), divided into 6,10,00,000 (Six Crores Ten Lakhs) equity shares of ₹10 each and the consequent alteration of the Capital Clause of the Memorandum of Association

2.2. an enabling resolution for raising of funds, in one or more tranches, through the issuance of equity shares and/or other eligible securities for an aggregate amount not exceeding INR 600 crores.

3. The Board of Directors, at its meeting held on 3 February 2025, had approved the Scheme of Amalgamation of DVS Industries Private Limited, a wholly owned subsidiary, with the Company, with the appointed date as 01 April 2024, under Sections 230 to 232 of the Companies Act, 2013. The matter was reserved for orders by the Hon'ble National Company Law Tribunal (NCLT) at its hearing held on 29 April 2026. The Company is currently awaiting the pronouncement of the order to give effect to the said amalgamation.

4. The Board of Directors approved the appointment of Shri. R. Raghunathan as a Chief Financial Officer (CFO) and the resignation of Shri. R. Venkatakrishnan as CFO, effective 01 April 2026.

I further report that during the audit period, no other major events have occurred which have a major bearing on the Company's affairs.

V SHANKAR
Company Secretary in Practice
ACS No. 12080
C.P. No. 12974
UDIN: A012080H000508158

Place: Chennai
Date: 27 May 2026

Note: This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

ANNEXURE-A

To,
The Members
MM FORGINGS LIMITED
"SVK TOWERS" A 24/25, THIRU VI KA INDUSTRIAL ESTATE,
GUINDY, CHENNAI-600032

Our report of even date is to be read along with this annexure.

1. The compliance of provisions of all laws, rules, regulations, standards applicable to M M Forgings Limited (hereinafter referred to as 'the Company') is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.

2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on the random test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices followed provide a reasonable basis for my opinion.

3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4. Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.,

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on a test-check basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

V SHANKAR
Company Secretary in Practice
ACS No. 12080
C.P. No. 12974
UDIN: A012080H000508158

Place: Chennai
Date: 27 May 2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(In terms of Regulation 34(3) read with Schedule V Para C (10) (i) to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

To,
The Members of
MM FORGINGS LIMITED
"SVK TOWERS" A 24/ 25, Thiru Vi Ka Industrial Estate, Guindy,
Chennai-600032

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of MM Forgings Limited having CIN L51102TN1946PLC001473 and having registered office at "SVK Towers" A 24/25, Thiru Vi Ka Industrial Estate, Guindy, Chennai-600032 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31 March 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Ensuring the eligibility of, for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

V SHANKAR
Company Secretary in Practice
ACS No. 12080
C.P. No. 12974
UDIN: A012080H000507938

Place: Chennai
Date: 27 May 2026

Form AOC – 2
(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8 (2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts / arrangements entered into by the Company with related parties referred to in sub-section 91) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis – NIL
1.1. Name (s) of the related party and nature of relationship - NIL
1.2. Nature of contracts/ arrangements/ transaction - NIL
1.3. Duration of the contracts / arrangements/ transactions - NIL
1.4. Salient terms of the contracts or arrangements or transactions including the value, if any - NIL
1.5. Justification for entering into such contracts or arrangements or transactions - NIL
1.6. Date(s) of approval by the Board - NIL
1.7. Amount paid as advances, if any: - NIL
1.8. Date on which the special resolution was passed in general meeting as required under first proviso to section 188. - NIL

2. Details of material contracts or arrangements or transactions at arm's length basis- NIL
2.1. Name (s) of the related party and nature of relationship: - NIL
2.2. Nature of contracts/ arrangements/ transaction - NIL
2.3. Duration of the contracts / arrangements/ transactions - NIL
2.4. Salient terms of the contracts or arrangements or transactions including the value, if any - NIL
2.5. Date (s) of approval by the Board - NIL
2.6. Amount paid as advances, if any: - NIL

In terms of our report even date

For **G Ramesh Kumar & Co.**
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
(DIN: 00081441)

Shankar Athreya
Director and
Chairman – Audit Committee
(DIN: 10153304)

G. Ramesh Kumar
Partner
Membership no. 018663

Sumita Vidyashankar
Director
(DIN: 00059062)

Place: Chennai
Date: 27 May 2026

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

STANDALONE

FINANCIAL STATEMENT 2025-26

INDEPENDENT AUDITORS' REPORT

To the Members of MM Forgings Limited
Report on the Audit of Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of M M Forgings Limited (hereinafter referred to as "the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (hereinafter referred to as "the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026 and its profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the 'Auditors' Responsibilities for the Audit of the Standalone Financial Statements' section of our report.

We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response
	NIL	

Information other than the financial statements and Auditors' Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report the fact. We have nothing to report in this regard.

Management's Responsibilities for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. In preparing the standalone financial statements, the Board of Directors of the Company is responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to the going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors of the Company is also responsible for overseeing the financial reporting process of the Company.

Auditors' Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.

- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the standalone financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, we give in the "Annexure A" statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, based on our audit, we report that:

(i) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

(ii) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

(iii) The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account;

(iv) In our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act;

(v) On the basis of the written representations received from the Directors as on **March 31, 2026** taken on record by the Board of Directors, none of the Directors is disqualified as on March 31, 2026 from being appointed as a Director in terms of Section 164(2) of the Act;

(vi) With respect to the adequacy of the internal financial controls system with reference to financial statements and the operating effectiveness of such controls, refer to our separate report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to financial statements.

(vii) With respect to the other matters to be included in the Auditors' Report in accordance with the requirements of Section 197(16) of the Act, as amended:

(viii) In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its Directors during the year is in accordance with the provisions of Section 197 read with Schedule V to the Act.

(ix) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

a. The Company does not have any pending litigation which would impact its financial position.

b. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.

c. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

d.

(i) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(ii) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

e. the dividend declared and paid during the year by the Company is in compliance with section 123 of the Companies Act, 2013.

f. Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of accounts using accounting software which has a feature of recording audit trail (edit log) facility is applicable with effect from April 1, 2023 to the Company and its subsidiaries. Based on our examination which included test checks, the Company and its subsidiary companies have used accounting software for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the financial year 2025-26.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. RAMESH KUMAR
Partner
Membership no. 018663
UDIN: 26018663OMHYIJ1015

Place: Tiruchirapalli
Date: 27 May 2026

Annexure A to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of MM Forgings Limited of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we report that:
I.
1. In respect of the Company's Property, Plant and Equipment and Intangible Assets:

a. The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment
b. The Company has maintained proper records showing full particulars of intangible assets;
c. The Company has a regular program of physical verification of Property, Plant and Equipment in a phased manner, which, in our opinion, is reasonable, considering the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.

2. According to the information and explanations furnished to us, the records examined by us and based on the examination of the conveyance deeds provided to us, we report that the Title Deeds, comprising of all the immoveable properties are held in the name of the Company as at the Balance Sheet date.

3. The Company has not revalued any of its Property, Plant and Equipment and intangible assets during the year.

4. No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended) and Rules made thereunder.

II.
1. The inventories have been physically verified by the Management during the year at reasonable intervals, except materials lying with third parties, where confirmations are obtained. In our opinion, the coverage and procedure of such verification by the Management is appropriate.
2. The discrepancies noticed on verification between the physical stocks and the book records were not material and they have been properly dealt with in the books of account.
3. Monthly statements of stocks and debtors filed by the Company with Banks, from whom working capital limits in excess of Rupees Five crore were availed, were in agreement with the books of account of the Company.

III. According to the information and explanations furnished to us, apart from the Loan of **₹202.06 Crores** to M/s. DVS Industries Private Limited, Suvarchas Vidyut Private Limited and Abhinava Rizel Private Limited, subsidiaries of the Company, the Company has neither granted nor taken any loans to and from companies, firms or other parties covered in the Register, maintained under Section 189 of the Companies Act, 2013. In respect of the loan to such subsidiary Company:

1. The Terms and conditions of the grant of such loan is, in our opinion, not prejudicial to the interest of the Company;
2. The repayment of the said loan is yet to commence as per the schedule stipulated for the repayment;
3. There is no overdue amount remaining outstanding as on the date of the Balance Sheet;
   The Company has not made any other investments in companies, firms, Limited Liability Partnerships, and granted unsecured loans to other parties, during the year.
4. No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties.
5. The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable
6. The Company has not provided any guarantee or security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties.

IV. In our opinion and according to the information and explanations furnished to us, the Company has complied with the provisions of Sections 185 and 186 of the Act in respect of loans granted, investments made and guarantees and securities provided, as applicable.

V. During the year, the Company has not accepted any deposits or amounts which are deemed to be deposits. Hence reporting under Clause 3(v) of the Order is not applicable.

VI. The maintenance of cost records under Section 148 (1) of The Act has not been specified by The Central Government for the business activities carried on by the Company. Thus, reporting under Clause 3(vi) of the Order is not applicable to the Company.

VII. In respect of statutory dues:
a. According to the records of the Company, the Company has been regular in depositing undisputed statutory dues, including Goods and Services Tax, Provident Fund, Employees' State

Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues applicable to it with appropriate authorities.

b. There were no undisputed amounts payable in respect of any of the above statutory dues in arrears as at March 31, 2026 for a period more than six months from the date they became payable.

VIII. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in tax assessments under the Income Tax Act,1961.

IX. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.

(b) The Company has not been declared as a willful defaulter by any Bank or financial institution or other lender.

(c) The term loans were applied for the purpose for which the loans were obtained. The Company has repaid / availed the following term loans / Working Capital facilities from Banks:

Long Term Borrowings Availed	₹ 16,290.15 Lakhs
Net Long-Term Borrowings Repaid	₹ 14,290.24 Lakhs
Net Short-Term Borrowings Availed	₹ 3,780.67 Lakhs
Net Borrowings during the Year	₹ 5,780.58 Lakhs

Based on our audit, we report that the proceeds of the Term Loan / Working Capital have been utilized for the purpose for which they were borrowed – namely creation of Fixed Assets of the Company.

The total investment in Fixed Assets / Current Assets for the year is as under:

Investment in Fixed Assets – Including CWIP	₹17,258.41 Lakhs
Investment in Current Assets – Stock / Debtors	₹ 3,575.06 Lakhs
Total	₹20,833.47 Lakhs

Thus, the Total Assets created is at ₹20,833.47 Lakhs as against Net Borrowals of ₹5,096.53 Lakhs.

(d) On an overall examination of the financial statements of the Company, funds raised on short term basis have not been utilized for long term purposes.

(e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

(f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries.

X. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.

(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.

XI. (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

(b) No report under sub-section (12) of Section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.

(c) There were no whistle-blower complaints received during the year by the Company.

XII. The Company is Not a Nidhi Company. Accordingly, para 3 (xii) of The Order is not applicable to the Company.

XIII. Based on the audit procedures performed and information and explanations given by the management, all the transactions with the related parties are in compliance with Sections 177 and 188 of the Companies Act 2013 were applicable and details of such transactions are duly reported in the standalone Financial Statements as required by the applicable Accounting Standards.

XIV. (a) In our opinion, the Company has an adequate internal audit system commensurate with the size and the nature of its business.
(b) We have considered the internal audit reports for the year under audit, issued to the Company during the year.

XV. In our opinion, the Company has not entered in to any non-cash Transactions with Directors or persons connected with him and hence, the provisions of Section 192 of the Companies Act 2013 are not applicable to the Company.

XVI. (a) In our opinion, no registration is required under Section 45 IA of The Reserve Bank of India Act. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.
(b) In our opinion, there is no Core Investment Company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.

XVII. The Company has not incurred cash losses during the financial years 2025-26 and 2024-25.

XVIII. There has not been any resignation of the statutory auditors of the Company during the year.

XIX. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

XX. (a) There are no unspent amounts towards Corporate Social Responsibility ("CSR") in respect of other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.

(b) There are no ongoing projects and hence, the requirement of transferring unspent Corporate Social Responsibility (CSR) amount as at the end of the previous financial year, to a Special account within a period of 30 days from the end of the said financial year in Compliance with the provision of section 135(6) of the Act is not applicable to the Company.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. RAMESH KUMAR
Partner
Membership no. 018663
UDIN: 26018663OMHYIJ1015

Place: Tiruchirapalli
Date: 27 May 2026

Annexure B to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub – section 3 of Section 143 of the Companies Act, 2013 ('the Act')

We have audited the internal financial controls over financial reporting with reference to financial statements of M.M Forgings Limited ('the Company') as of March 31, 2026 in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting with reference to financial statements, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') and the standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial control systems over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the Company are being made only in accordance with authorizations of the management and Directors of the Company; and (3) provide reasonable assurance regarding prevention or timely direction of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial control system over financial reporting with reference to financial statements and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. RAMESH KUMAR
Partner
Membership no. 018663
UDIN: 26018663OMHYIJ1015

Place: Tiruchirapalli
Date: 27 May 2026

₹ in Lakhs

M M Forgings Limited - Standalone Balance Sheet Particulars		Note No.	As at 31 Mar 2026	As at 31 Mar 2025
A	**ASSETS**			
1	**Non-current Assets**			
1.1	Property, Plant and Equipment			
1.1.1	Property, Plant and Equipment	3	1,00,391.48	86,088.20
1.1.2	Capital work-in-progress		29,900.85	36,110.65
			1,30,292.33	**1,22,198.85**
1.2	Financial Assets			
1.2.1	Non-current investments	4	2,827.04	2,227.04
1.2.2	Long-term loans and advances	5	21,942.70	18,496.71
1.3	Other non-current assets	6	1,256.18	2,257.75
			26,025.92	**22,981.50**
2	**Current Assets**			
2.1	Inventories	7	31,435.05	32,190.83
2.2	Financial Assets			
2.2.1	Trade receivables	8	42,540.39	38,289.68
2.2.2	Cash and cash equivalents	9	22,239.40	21,655.66
2.2.3	Bank balances other than (2.2.2) above		93.36	73.15
2.2.4	Short-term loans and advances	10	2,219.85	1,049.28
2.3	Other current assets	11	5.55	5.31
			98,533.59	**93,263.91**
	TOTAL		**2,54,851.84**	**2,38,444.26**
B	**EQUITY AND LIABILITIES**			
1	**Equity**			
1.1	Equity Share capital	12	4,828.16	4,828.16
1.2	Other Equity	13	98,281.27	88,583.23
1.3	Equity attributable to owners		1,03,109.43	93,411.39
1.4	Non-controlling interest		-	-
			1,03,109.43	**93,411.39**
2	**Non-current liabilities**			
2.1	Financial liabilities			
2.1.1	Long-term borrowings	14	59,615.48	60,385.52
2.2	Deferred tax liabilities (net)		4,179.43	4,863.48
2.3	Other long-term liabilities	15	1,227.73	2,025.71
			65,022.64	**67,274.71**
3	**Current liabilities**			
3.1	Financial liabilities			
3.1.1	Short-term borrowings	16	47,747.82	44,654.16
3.1.2	Trade payables			
	(a) total outstanding dues of micro enterprises and small enterprises;			
	(b) total outstanding dues of creditors other than micro enterprises and small enterprises	17	19,313.41	16,468.60
3.2	Other current liabilities	18	16,249.50	13,459.34
3.3	Short-term provisions	19	3,409.04	3,176.06
			86,719.77	**77,758.16**
	TOTAL		**2,54,851.84**	**2,38,444.26**

See accompanying notes forming part of the financial statements

In terms of our report of even date
For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

For and on behalf of the Board

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
Chairman - Audit Committee
DIN: 10153304

G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

Statement of Profit and Loss - Standalone Particulars (₹ in Lakhs)		Note No.	For the year ended 31 March 2026	For the year ended 31 March 2025
A	**CONTINUING OPERATIONS**			
1	Revenue from operations Net of Excise Duty	20	1,54,516.34	1,47,695.94
2	Other income	21	2,434.05	2,954.83
3	**Total revenue (1+2)**		**1,56,950.39**	**1,50,650.77**
4	**Expenses**			
4.1	Cost of materials consumed	22	63,246.81	64,742.06
4.2	Changes in inventories of Finished Goods / Work-In-Process	23	7,245.24	(65.83)
4.3	Employee benefits expense	24	16,056.15	14,777.91
4.4	Finance costs	25	7,820.09	6,129.39
4.5	Depreciation and amortisation Expenses	3.3	9,219.85	8,244.93
4.6	Other expenses	26	40,419.86	38,829.96
	Total expenses (4)		**1,44,008.01**	**1,32,658.42**
5	**Profit / (Loss) before exceptional and extraordinary items and tax (3 - 4)**		12,942.38	17,992.35
6	**Exceptional items**			
	Profit on Sale of Business Assets	21.6	54.92	5.66
7	**Profit / (Loss) before extraordinary items and tax (5 ± 6)**		12,997.30	17,998.01
8	**Extraordinary items**			
9	**Profit / (Loss) before tax (7 ± 8)**		12,997.30	17,998.01
10	**Tax expense:**			
10.1	Current tax expense for current year		2,550.00	3,500.00
10.2	Tax expense relating to prior years		(254.94)	18.08
10.3	Net current tax expense		2,295.06	3,518.08
10.4	Deferred tax Liability /(Asset)		(684.05)	850.00
			1,611.01	4,368.08
11	**Profit / (Loss) from continuing operations (9 ±10)**		**11,386.29**	**13,629.93**
B	**DISCONTINUING OPERATIONS**			
12	**Profit / (Loss) from discontinuing operations**		-	-
C	**TOTAL OPERATIONS**		11,386.29	13,629.93
13	**Profit / (Loss) for the year (11 ± 12)**		11,386.29	13,629.93
14	**Other Comprehensive Income**			
	A (i) Items that will not be reclassified to profit or loss		-	-
	ii) Income tax relating to items that will not be reclassified to profit or loss		-	-
	B (i) Items that will be reclassified to profit or loss		-	-
	ii) Income tax relating to items that will be reclassified to profit or loss		-	-
15	**Total Comprehensive Income for the year (13 ± 14) comprising Profit/ (Loss) and Other Comprehensive Income for the year**		**11,386.29**	**13,629.93**
16	**Earnings per share (of ₹10 each):**			
16.1	Basic			
16.1.1	Continuing operations		23.58	28.23
16.1.2	Total operations		23.58	28.23
16.2	Diluted			
16.2.1	Continuing operations		23.58	28.23
16.2.2	Total operations		23.58	28.23

See accompanying notes forming part of the financial statements

In terms of our report of even date

For and on behalf of the Board

For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
Chairman - Audit Committee
DIN: 10153304

G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

Notes forming part of the financial statements

1. Corporate information

The Company is engaged in the manufacture of Steel Forgings. The plants for manufacture are located at Singampunari – Sivagangai District, Viralimalai - Pudukkottai District and Karanaithangal Village- Kanchipuram District, all within the state of Tamil Nadu. The Company has its machining plant in Kursi Road, Barabanki situated in the state of Uttar Pradesh.

2. Significant accounting policies followed by the Company: -

2.1 Basis of accounting and preparation of financial statements

The financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Companies (Indian Accounting Standards) Rules, 2015 (as amended) read with the relevant provisions of the Companies Act, 2013. The financial statements have been prepared on accrual basis under the historical cost convention. The accounting policies adopted in the preparation of the financial statements are consistent with those followed in the previous year. Sales does not include GST.

2.2 Use of estimates

The preparation of the financial statements in conformity with IndAS requires the Management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year. The Management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known / materialise.

2.3 Inventories

Inventories are valued at the lower of cost and the net realisable value after providing for obsolescence and other losses, where considered necessary. Work-in-progress and finished goods include appropriate proportion of overheads.

2.4 Cash and cash equivalents (for purposes of Cash Flow Statement)

Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

2.5 Cash flow statement

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

2.6 Depreciation and amortisation

Depreciation has been provided on straight-line method as per the rates prescribed in Schedule II to the Companies Act, 2013 and accelerated depreciation is provided, wherever necessary. Property, Plant and Equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful life and the residual value of the assets are determined by the management at the time the asset is acquired and reviewed periodically, including at each financial year end. The expected life is based on historic experience with similar assets as well as anticipation of future events, which may impact their life such as changes in technology.

Property, Plant and Equipment are stated at Cost less accumulated Depreciation and impairment, if any. Costs directly attributable to acquisition are capitalised until the Property, Plant and Equipments are put to use. The Company depreciates Property, Plant and Equipment over their estimated useful life using Straight Line Method. The estimated useful life of assets are as follows:

Particulars	
Building	30 Years
Plant and Machinery	15 Years
Office Equipment	5 Years
Computer Equipments	5 Years
Furniture and Fittings	10 Years
Vehicles	5 Years

Based on technical evaluation, the Management believes that the useful life as given above represents the period over which the Management expects to use these assets. Hence, the useful life for these assets is different from the useful life as prescribed under Part C of Schedule II to The Companies Act, 2013. Depreciation method, useful life and residual values are reviewed periodically, including at each financial year end.

Advances paid towards the acquisition of Property, Plant and Equipment outstanding at each Balance Sheet Date is classified as Capital Advances under Other Non-Current assets and the cost of assets not put to use before such date are disclosed under Capital Work in Progress. Subsequent expenditures relating to Property, Plant and Equipment are capitalised only when it is possible that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and Maintenance Costs are recognised in Net Profit in the Statement of Profit and Loss when incurred. The cost and related accumulated Depreciation are eliminated from the Financial Statements upon sale or retirement of the Asset and the resultant Gains or Losses are recognised in the Statement of Profit and Loss. Assets to be disposed-off are reported at the lower of the carrying value or the fair value less cost to sell.

2.7 Revenue recognition

Sale of goods

Sales are recognised, net of returns and trade discounts, on transfer of significant risks and rewards of ownership to the buyer. Sales do not include GST.

2.8 Other income

Interest income is accounted on accrual basis. Dividend income is accounted for when the right to receive it is established.

2.9 Tangible fixed assets

Fixed assets are carried at cost less accumulated depreciation and impairment losses, if any. The cost of fixed assets includes all expenses incurred in connection with the acquisition of qualifying fixed assets up to the date the asset is ready for its intended use. Exchange differences arising on restatement / settlement of long-term foreign currency borrowings relating to acquisition of depreciable fixed assets are adjusted to the cost of the respective assets and depreciated over the remaining useful life of such assets.

Capital work-in-progress:
Projects under which assets are not ready for their intended use and other capital work-in-progress are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

2.10 Foreign currency transactions and translations
Initial recognition Transactions in foreign currencies entered into by the Company and its integral foreign operations are accounted at the exchange rates prevailing on the date of the transaction or at rates that closely approximate the rate at the date of the transaction.

Measurement of foreign currency monetary items at the Balance Sheet date
The Loss, if any, in the case of foreign currency monetary items (other than derivative contracts) of the Company and its net investment in non-integral foreign operations outstanding at the Balance Sheet date are considered / restated at the year-end rates. However, gains if any, are not considered.

Treatment of exchange differences
Exchange differences arising on settlement/restatement of short-term foreign currency monetary assets and liabilities of the Company and its integral foreign operations are recognised as income or expense in the Statement of Profit and Loss. The exchange differences arising on restatement / settlement of long-term foreign currency monetary items are capitalised as part of the depreciable fixed assets to which the monetary item relates and depreciated over the remaining useful life of such assets. The amount capitalised in the current year is ₹248.85 Lakhs (Last Year ₹66.50 Lakhs).

Accounting of forward contracts
Premium / discount on forward exchange contracts, which are not intended for trading or speculation purposes, are amortised over the period of the contracts.

2.11 Investments
Long-term investments (excluding investment properties), are carried individually at cost less provision for diminution, other than temporary, in the value of such investments.

2.12 Employee benefits
Employee benefits include provident fund, superannuation fund, gratuity fund and compensated absences.

Defined contribution plans
The Company's contribution to provident fund and superannuation fund are considered as defined contribution plans and are charged as an expense as they fall due based on the amount of contribution required to be made.
Defined benefit plans
For defined benefit plans in the form of gratuity fund / Superannuation fund, the same are covered under Group Gratuity Scheme of LIC and Superannuation Fund with LIC.

Short-term employee benefits
The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised during the year when the employees render the service.

These benefits include performance incentive and compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related service.

2.13 Borrowing costs

Borrowing costs include interest, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilised for qualifying assets, pertaining to the period from commencement of activities relating to construction / development of the qualifying asset up to the date of capitalisation of such asset is added to the cost of the assets.

2.14 Segment reporting

The Company is engaged in only one segment - Manufacture of Steel Forgings.

2.15 Earnings per share

Basic earnings per share is computed by dividing the profit / (loss) after tax (including the post-tax effect of extraordinary items, if any) by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the profit / (loss) after tax (including the post-tax effect of extraordinary items, if any) as adjusted for dividend, interest and other charges to expense or income relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

2.16 Taxes on income

Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961.Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognised as an asset in the Balance Sheet when it is probable that future economic benefit associated with it will flow to the Company. Deferred tax is recognised on timing differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all timing differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right for such set off. Deferred tax assets are reviewed at each Balance Sheet date for their realisability.

Current and deferred tax relating to items directly recognised in equity are recognised in equity and not in the statement of Profit and Loss.

2.17 Research and development expenses

Revenue expenditure pertaining to research is charged to the Statement of Profit and Loss. Development costs of products are also charged to the Statement of Profit and Loss unless a product's technological feasibility has been established, in which case such expenditure is capitalised. Fixed assets utilised for research and development are capitalised and depreciated in accordance with the policies stated for Tangible Fixed Assets and Intangible Assets.

2.18 Impairment of assets

The carrying values of assets/cash generating units at each Balance Sheet date are reviewed for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount.

The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased, such reversal of impairment loss is recognised in the Statement of Profit and Loss, except in case of revalued assets.

2.19 Provisions and contingencies

A provision is recognised when the Company has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates. Contingent liabilities are disclosed in the Notes.

2.20 Insurance claims

Insurance claims are accounted for on the basis of claims admitted / expected to be admitted and to the extent that there is no uncertainty in receiving the claims.

Statement of Changes in Equity for the year ended 31st Mar 2026

(₹ in lakhs)

A. Equity Share Capital

(1) For the year 2025-26

Balance as at 1-Apr-2025	Changes in Equity Share Capital due to prior period errors	Restated balance as at 1-Apr-2025	Changes in equity share capital during 2025-26	Balance as at 31-Mar-2026
4828.16	-	4828.16	-	4828.16

(2) For the year 2024-25

Balance as at 1-Apr-2024	Changes in Equity Share Capital due to prior period errors	Restated balance as at 1-Apr-2024	Changes in equity share capital during 2024-25	Balance as at 31-Mar-2025
2414.08	-	2414.08	2414.08	4828.16

B. Other Equity

(1) For the year 2025-26	**Reserves and Surplus**				
Particulars (₹ in lakhs)	Capital Reserve	Securites Premium	General Reserve	Retained earnings	Total
Balance as at 1-Apr-2025	19.60	305.00	88,140.23	118.40	88,583.23
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance as at 1-Apr-2025	19.60	305.00	88,140.23	118.40	88,583.23
Total comprehensive income for the year 2025-26	-	-	-	-	-
Investment Subsidy	243.00		-	11,386.30	11,629.30
Dividends	-	-	-	(1,931.26)	(1,931.26)
Transfer from Retained earnings	-	-	9,200.00	(9,200.00)	-
Any other change	-	-	-	-	-
Balance as at 31-Mar-2026	**262.60**	**305.00**	**97,340.23**	**373.44**	**98,281.27**

(1) For the year 2024-25	**Reserves and Surplus**				
Particulars (₹ in lakhs)	Capital Reserve	Securites Premium	General Reserve	Retained Earnings	Total
Balance as at 1-Apr-2024	19.60	305.00	78,554.31	419.73	79,298.64
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance as at 1-Apr-2024	19.60	305.00	78,554.31	419.73	79,298.64
Total comprehensive income for the year 2024-25	-	-	-	13,629.93	13,629.93
Dividends	-	-	-	(1,931.26)	(1,931.26)
Transfer from Retained earnings	-	-	12,000.00	(12,000.00)	-
Any other change	-	-	(2,414.08)	-	(2,414.08)
Balance as at 31-Mar-2025	**19.60**	**305.00**	**88,140.23**	**118.40**	**88,583.23**

Name of the Company M M FORGINGS LIMITED
Notes forming part of the financial statements
Note 3 Fixed Assets

3.1	Tangible Assets	Gross block						
		Balance as at 1 April, 2025	Additions	Disposals	Effect of foreign currency exchange differences	Borrowing cost capitalised	Other adjustments	Balance as at 31 Mar 2026
		(₹ in lakhs)						
3.1.1	Land	8,157.86	20.73	150.06	-	-	-	8,028.53
3.1.2	Buildings	18,040.66	1,378.51	-	-	-	-	19,419.17
3.1.3	Plant and Equipment	1,43,064.90	21,993.22	-	248.85	-	-	1,65,306.97
3.1.4	Furniture and Fixtures	291.94	-	-	-	-	-	291.94
3.1.5	Vehicles	922.78	-	11.30	-	-	-	911.48
3.1.6	Office equipment	2,128.80	37.73	-	-	-	-	2,166.53
	Total	**1,72,606.94**	**23,430.19**	**161.36**	**248.85**	**-**	**-**	**1,96,124.62**
	Previous year	1,60,034.96	12,513.14	7.66	66.50	-	-	1,72,606.94

All the Assets are free hold except leasehold land at Lucknow.

3.2	Tangible Assets	Accumulated depreciation and impairment					Net block	
		Balance as at 1 April, 2025	Depreciation / amortisation expense for the year	Eliminated on disposal of assets	Other adjustments	Balance as at 31 Mar 2026	Balance as at 31 Mar 2026	Balance as at 1 April, 2025
		(₹ in lakhs)						
3.2.1	Land	-	-	-	-	-	8,028.53	8,157.86
3.2.2	Buildings	5,185.51	548.82	-	-	5,734.33	13,684.84	12,855.15
3.2.3	Plant and Equipment	78,459.82	8,581.38	-	-	87,041.20	78,265.77	64,605.08
3.2.4	Furniture and Fixtures	294.66	9.53	-	-	304.19	(12.25)	(2.72)
3.2.5	Vehicles	621.07	45.16	5.45	-	660.78	250.70	301.71
3.2.6	Office equipment	1,957.68	34.97	-	-	1,992.65	173.88	171.12
	Total	**86,518.74**	**9,219.85**	**5.45**	**-**	**95,733.14**	**1,00,391.48**	**86,088.20**
	Previous year	78,281.47	8,244.93	-	(7.66)	86,518.74	86,088.20	81,753.49

	Depreciation and amortisation relating to continuing operations:	As at 31 Mar 2026	As at 31 Mar 2025
	Particulars	(₹ in lakhs)	
3.3	Depreciation and amortisation for the year on tangible assets as per Note 12A	9,219.85	8,244.93
	Depreciation and amortisation for the year on intangible assets as per Note 12B	-	-
	Less: Utilised from revaluation reserve	-	-
	Depreciation and amortisation relating to discontinuing operations (Refer Note 30.11)	-	-
	Depreciation and amortisation relating to continuing operations	9,219.85	8,244.93

Note 4 Non-current investments

	Particulars	As at 31 Mar 2026			As at 31 Mar 2025		
		Quoted #	Unquoted #	Total	Quoted	Unquoted	Total
		(₹ in lakhs)					
Investments (At cost):							
4.1	Trade	NIL	NIL	NIL	NIL	NIL	NIL
4.2	Other investments						
4.2.1	Investment in equity instruments	14.10		14.10	14.10		14.10
	Lilac private Ltd. - 1200000 shares of ₹10 each		480.00			-	
	Lavender Private Ltd.- 4800000 shares of ₹10 each		120.00			-	
	Coromandel Electric Company Limited - 39000 shares of ₹10 each		78.94			78.94	
	DVS Industries Private Limited (WOS)		450.00			450.00	
	Suvarchas Vidyut Private Limited (WOS)		100.00			100.00	
	Abhinava Rizel Private Limited (Subsidiary)		1,584.00			1,584.00	
	Fully Paid	14.10	2,812.94	2,812.94	14.10	2,212.94	2,212.94
Total - Other investments				2,827.04			2,227.04
	Less: Provision for diminution in value of investments			-			-
	Total			**2,827.04**			**2,227.04**
	Aggregate amount of quoted investments			14.10			14.10
	Aggregate market value of listed and quoted investments			131.05			86.75

Investments in Unquoted Shares represent investment in wholly owned subsidiary company of ₹2134.00 Lakhs

Note 5 Long-term loans and advances	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
5.1 Security deposits		
Secured, considered good		
Unsecured, considered good	1,515.38	1,615.32
Doubtful	-	-
	1,515.38	**1,615.32**
Less: Provision for doubtful deposits	-	-
	1,515.38	**1,615.32**
5.2 Advance Income Tax	221.01	679.29
5.3 Mat Credit Available	-	-
5.4 Balances with government authorities		
Unsecured, considered good		
5.4.1 DVS Industries (P) Limited	11,865.48	10,216.44
5.4.2 Suvarchas Vidyut Private Limited	1,989.88	1,540.66
5.4.3 Abhinava Rizel Private Limited	6,350.94	4,445.00
	20,206.31	**16,202.10**
Total	**21,942.70**	**18,496.71**

Note: Long-term loans and advances - No dues from Directors, Officers of the Company, Firms in which any Director is a partner or any Private Limited Companies in which any Director is a Director However the Loan to subsidiary Company has been given as above under Item 5.4.1 to 5.4.3

Note 6 Other non-current assets		
6.1 Long Term Inventories (At lower of cost and net realisable value)		
6.1.1 Raw materials	-	1,043.75
6.1.2 Work-in-progress - Steel Forgings	-	483.81
6.1.3 Stores& Spares	-	228.75
6.1.4 Consumable Tools	-	-
Total	-	1,756.31
6.2 Other Assets		
6.2.1 Sundry Debtors	1,256.18	501.44
6.2.2 Advance to Suppliers	-	-
Total	**1,256.18**	**2,257.75**

Note 7 Inventories		
(At lower of cost and net realisable value)		
7.1 Raw materials	15,572.78	10,466.44
7.2 Work-in-progress - Steel Forgings	13,306.11	20,067.54
7.3 Bought Out Items	-	-
7.4 Stores and spares	1,209.66	713.81
7.5 Consumable Tools	1,346.50	943.04
Total	**31,435.05**	**32,190.83**

Note 8 Trade receivables		
Trade receivables outstanding for a period exceeding six months from the date they were due for payment		
Secured, considered good	-	-
Unsecured, considered good	42,540.39	38,289.68
Less: Provision for doubtful trade receivables	-	-
Total	**42,540.39**	**38,289.68**

Note: Trade Receivables - No dues from Directors, Officers of the Company, Firms in which any Director is a partner or any Private Limited Companies in which any Director is a Director

Note 9 Cash and cash equivalents	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
9.1 Cash on hand	8.85	9.69
9.2 Cheques, drafts on hand	-	-
9.3 Investments in Liquid funds	21,312.53	21,321.86
9.4 Balances with banks		
9.4.1 In current accounts	904.63	291.64
9.4.2 In deposit accounts (Refer Note below)	13.40	32.47
Total	**22,239.40**	**21,655.66**

Note 10 Short-term loans and advances		**As at 31 Mar 2026**	**As at 31 Mar 2025**
10.1 Loans and advances to employees	Secured, considered good		
	Unsecured, considered good	253.13	307.47
	Doubtful	-	-
		253.13	**307.47**
Less: Provision for doubtful loans and advances		-	-
		253.13	**307.47**
10.2 Prepaid expenses - Unsecured, considered good		369.34	179.10
10.3 Balances with government authorities - Unsecured, considered good			
10.3.1 GST credit		1,314.26	243.08
10.4 Others	Secured, considered good		
	Unsecured, considered good	283.11	319.63
	Doubtful	-	-
		283.11	**319.63**
Less: Provision for other doubtful loans and advances		-	-
		283.11	319.63
	Total	**2,219.85**	**1,049.28**

Note: Short-term loans and advances - No amount is due from any Directors, Other Officers of the Company, Firms in which any Director is a partner, Private Companies in which any Director is a Director

Note 11 Other current assets		
11.1 Others	-	-
11.1.1 Insurance claims	5.55	5.31
Total	**5.55**	**5.31**

Note 12 Share capital	**As at 31st Mar 2026**		**As at 31st Mar 2025**	
Particulars	**Number of shares**	**₹ in Lakhs**	**Number of shares**	**₹ in Lakhs**
12.1 Authorised				
Equity shares of ₹ 10 each with voting rights	5,10,00,000	5,100.00	5,10,00,000	5,100.00
12.2 Issued				
Equity shares of ₹10 each with voting rights	4,82,86,400	4,828.64	4,82,86,400	4,828.64
12.3 Subscribed and fully paid up				
Equity shares of ₹ 10 each with voting rights	4,82,81,600	4,828.16	4,82,81,600	4,828.16

(1) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:

Particulars	Opening Balance	Buy back	Other changes	Closing Balance
Equity shares with voting rights				
As at 31st Mar 2026				
- Number of shares	4,82,81,600	-	-	4,82,81,600
- Amount ₹ in lakhs 4828.16				
As at 31st Mar 2025				
- Number of shares	4,82,81,600	-	-	4,82,81,600
- Amount ₹ in lakhs 4828.16				

(2) Details of shares held by each shareholder holding more than 5% shares:

Class of Shares	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
Equity shares with voting rights				
Synmax Consultants and Trading Pvt Ltd	1,15,92,000	24.01%	1,15,92,000	24.01%
Vidyashankar Krishnan	54,40,480	11.27%	54,40,480	11.27%
Venkatramanan Krishnan	51,69,920	10.71%	51,69,920	10.71%

(3) Aggregate number and class of shares allotted as fully paid up pursuant to contract(s) without payment being received in cash, bonus shares and shares bought back for the period of 5 years immediately preceding the Balance Sheet date.

Particulars - Aggregate number of shares	**As at 31 Mar 2026**	**As at 31 Mar 2025**
Equity shares with voting rights	4,82,81,600	4,82,81,600

Note 13 Reserves and surplus	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
13.1 Capital reserve		
Opening balance	19.60	19.60
Add: Additions during the year		-
Investment Subsidy	243.00	-
Less: Utilised / transferred during the year		
Closing balance	262.60	19.60
13.2 Securities premium account		
Opening balance	305.00	305.00
Closing balance	305.00	305.00
13.3 General reserve		
Opening balance	88,140.23	78,554.31
Add: Transferred from surplus in Statement of Profit and Loss	9,200.00	12,000.00
Less: Utilised / transferred during the year for Interim Dividend / Dividend Tax		2,414.08
Closing balance	97,340.23	88,140.23
13.4 Surplus / (Deficit) in Statement of Profit and Loss		
Opening balance	118.40	419.73
Add: Profit for the year	11,386.30	13,629.93
Less: Interim dividend proposed to be distributed to equity shareholders ₹4 per share)	1,931.26	1,931.26
Tax on dividend		
Transferred to: General Reserve	9,200.00	12,000.00
Closing balance	373.44	118.40
Total	**98,281.27**	**88,583.23**

Note 14 Long-term borrowings	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
Term Loans From Banks		
Secured	59,615.48	60,385.52
Unsecured	-	-
Total	59,615.48	60,385.52

14.1 Details of terms of repayment for the other long-term borrowings and security provided in respect of the secured other long-term borrowings:

Particulars		**₹ in Lakhs**		**₹ in Lakhs**	
		As at 31 Mar 2026		**As at 31 Mar 2025**	
		Secured	**Unsecured**	**Secured**	**Unsecured**
Term loans from banks:					
Bank	SBI	1,566.85		2,377.85	
	DBS - Loan	10,299.78		11,238.83	
	HDFC	18,792.23		22,058.17	
	Federal	16,775.51		19,820.67	
	ICICI	3,324.53		5,229.42	
	SCB	1,971.12		2,819.85	
	Exim	16,666.67		10,000.00	
	CUB	134.19		226.92	
	RBL	6,240.74			
		75,771.62	-	73,771.71	-
Less: Amounts due within 12 Months		16,156.14		13,386.19	
Total - Term loans from banks		59,615.48		60,385.52	

14.2 Terms of Security / Repayment

All loans secured by the charge over Fixed Assets of the Company except the lands at Singampunari / Viralimalai.

14.3 Instalments Payable

	2026-27	2027-28	2028-29	2029-30	2031-32	2032-33	Total
SBI	1,047.00	519.85	-	-	-	-	1,566.85
DBS	1,962.00	1,962.00	1,962.00	1,962.00	1,962.00	489.78	10,299.78
HDFC	3,304.00	3,911.00	3,128.00	3,128.00	2,771.00	2,550.23	18,792.23
Federal	2,857.14	2,857.14	2,857.14	2,857.14	2,857.14	2,489.80	16,775.51
ICICI	1,905.00	1,419.53	-	-	-	-	3,324.53
SCB	1,126.00	845.12	-	-	-	-	1,971.12
Exim	3,333.00	3,333.00	3,333.00	3,333.00	3,334.67	-	16,666.67
CUB	102.00	32.19	-	-	-	-	134.19
RBL	520.00	1,040.00	1,040.00	1,040.00	1,040.00	1,560.74	6,240.74
TOTAL	**16,156.14**	**15,919.83**	**12,320.14**	**12,320.14**	**11,964.81**	**7,090.55**	**75,771.62**

Details of long-term borrowings guaranteed by some of the directors or others: **NIL**

For the current maturities of long-term borrowings, refer items 14.1 - Other current liabilities.

No default in the servicing / repayment of the loans.

Note 15 Other long-term liabilities	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
15.1 Trade Payables		
Other than acceptances	-	-
15.2 Others Rental Advance Received	145.31	145.31
Payables on Purchase of Fixed Assets	-	1,265.95
Advance for sale of Asset	-	-
Advance from Customers	1,082.42	614.45
Total	**1,227.73**	**2,025.71**

Note 16 Short-term borrowings	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
16.1 Loans repayable on demand from Banks		
Secured	36,572.18	37,982.98
Unsecured	11,175.64	6,671.18
Total	**47,747.82**	**44,654.16**

Note: Details of security for the secured short-term borrowings:

Particulars	Nature of Security	As at 31 Mar 2026	As at 31 Mar 2025
Loans repayable on demand from Banks	Hypothecation of Inventory/ Book Debts Rate of Interest 5.80%	47,747.82	44,654.16
Total - from banks		47,747.82	44,654.16
No Default in the Servicing of the facility availed.			

Note 17 Trade payables	₹ in Lakhs	
Trade Payables - Other than Acceptances	19,313.41	16,468.60
Total	**19,313.41**	**16,468.60**

Note 18 Other current liabilities	₹ in Lakhs	
18.1 Current maturities of long-term debt - Secured	16,156.14	13,386.19
18.2 Unpaid dividends	93.36	73.15
Total	**16,249.50**	**13,459.34**
Note : Current maturities of long-term debt (Refer Notes 14.1 - Long Term Borrowings for details of Securirty		

Note 19 Short Term Provisions	₹ in Lakhs	
19.1 Provision for tax (net of advance tax)	1,477.78	1,244.80
19.2 Provision for proposed equity dividend	1,931.26	1,931.26
Total	**3,409.04**	**3,176.06**

Note 20 Revenue from operations		₹ in Lakhs	
Particulars		**As at 31 Mar 2026**	**As at 31 Mar 2025**
20.1	Sale of products	1,52,859.07	1,46,271.25
20.2	Other operating revenues	1,657.27	1,424.69
Total		**1,54,516.34**	**1,47,695.94**
20.1.1	Sale of products comprises		
	Manufactured goods		
	Steel Forgings	1,52,859.07	1,46,271.25
	Total - Sale of products	**1,52,859.07**	**1,46,271.25**
20.2.1	Other operating revenues		
	Power Generated	1,657.27	1,424.69
	Others		
	Total - Other operating revenues	**1,657.27**	**1,424.69**

Note 21 Other income			
21.1	Interest income from Bank Deposits	5.93	0.51
21.2	Interest Received	952.27	847.71
21.3	Dividend income: from long-term investments	1,092.50	1,696.93
21.4	Miscellaneous Income	375.91	264.38
21.5	Others	7.44	145.30
		2,434.05	**2,954.83**
21.6	Profit on Sale of business assets	54.92	5.66
	Total	**2,488.96**	**2,960.49**

Note 22 Cost of materials consumed	**₹ in Lakhs**	
	As at 31 Mar 2026	**As at 31 Mar 2025**
Opening stock	11,510.19	10,767.43
Add: Purchases	67,309.40	65,484.82
	78,819.59	**76,252.25**
Less: Closing stock	15,572.78	11,510.19
Cost of material consumed	**63,246.81**	**64,742.06**
Material consumed comprises: Raw material Steel Billets		

Note 23 Changes in inventories of finished goods, work-in-progress and stock-in-trade		
Inventories at the end of the year:		
Work-in-progress Forgings	13,306.11	20,551.35
Inventories at the beginning of the year:		
Work-in-progress Forgings	20,551.35	20,485.52
Net (increase) / decrease	**7,245.24**	**(65.83)**

Note 24 Employee benefits expense		
24.1 Salaries and wages	12,942.55	9,893.33
24.2 Managerial Remuneration	1,437.02	2,051.70
24.2 Contributions to provident and other funds	583.68	1,659.60
24.3 Staff Gratuity	82.41	60.40
24.4 Staff welfare expenses	1,010.48	1,112.88
Total	**16,056.15**	**14,777.91**

Note 25 Finance costs		
Interest expense on:Borrowings	7,820.09	6,129.39
Total	**7,820.09**	**6,129.39**

Note 26 Other expenses			**₹ in Lakhs**	
Particulars	**As at 31 Mar 2026**	**As at 31 March 2025**	**As at 31 Mar 2026**	**As at 31 Mar 2025**
26.1 Consumption of Stores			4,008.92	3,503.35
26.2 Consumption of Tools			6,590.22	5,261.88
26.3 Outside Labour			1,437.77	1,537.34
26.4 Power and fuel			14,374.73	13,408.34
26.5 Repairs and Maintenance				
26.5.1 Buildings	108.96	190.05		
26.5.2 Machinery	1,105.20	1,391.23		
26.5.3 Machinery Spares	1,414.87	1,936.81	2,629.03	3,518.09
26.6 Selling Expenses			3,866.82	2,731.76
26.6 Export Expenses				
26.7.1 Packing & Forwarding	828.93	1,108.57		
26.7.2 Freight	1,819.25	3,058.45		
26.7.3 Commission	79.59	146.44		
26.7.4 Warehousing Charges	1,458.63	1,321.00		
26.7.5 Others	66.34	121.85	4,252.74	5,756.31
26.8 Loss on fixed assets sold / scrapped / written off			-	-
26. 9 Miscellaneous expenses			3,259.64	3,112.89
Total			**40,419.86**	**38,829.96**
Miscellaneous expenses includes payment to auditors comprising of :				
As auditors - statutory audit			40.99	35.84
For taxation matters			1.13	1.13
Reimbursement of Expenses / Service Tax			-	-
Total			**42.11**	**36.97**

Note 27 Additional information to the financial statements	**₹ in Lakhs**	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
27.1 Contingent liabilities (to the extent not provided for)	5,064.72	5,054.72
27.1.1 Contingent Liabilities - Capital Commitments	2,895.78	3,217.43

Note 28 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006	**NIL**	**NIL**

Note 29 Disclosure as per provisions of SEBI Listing Regulations	As at 31 Mar 2026	As at 31 Mar 2025
29.1 Loans and advances in the nature of loans given to subsidiaries, associates and others and investment in shares of the Company by such parties:	20,206.31	16,202.10

29.2 The Directors of the Company are Directors/Partners of the following concerns:

Other Directorship		Other Committee Memberships	
Shri. Shankar Athreya			
Parshiv Consulting Limited	Director		
Shri. S. Krishnakumar			
Lion Hill Capital Private Limited	Director		
Athreyi Financial Services Private Limited	Director		
DEXIT Global Limited	Director		
Shri. R. Subramanian			
	NIL		
Shri. Hari Sankaran			
Natesan Advanced Technologies Pvt. Ltd.	Director		
SESHA Tools Private Limited	Director		
Fuel Taps Engineering Private	Director		
INTEX Gears Private Limited	Director		
Kyowa Natesan Synchro Technologies Pvt. Ltd.	Director		
Natesan Windfarm Private Limited	Director		
Natesan Precision Components Private Limited	Director		
Natesan Synchrocones Private Limited	Director		
GHL Exports Private Limited	Director		
Entreaty Management Services Private Limited	Director		
Thor Power Systems (India) Private Limited	Director		
Comp Crafts Private Limited	Director		
Smt. Rama Sivaraman			
Maveric Systems Limited	Director	Audit Committee	Member
Smt. Sumita Vidyashankar			
Synmax Consultants & Trading Private Limited	Director		
Abhinava Rizel Private Limited	Director		
Suvarchas Vidyut Private Limtied	Director		
Svarchish Techvest Private Limtied	Director		
Sivasundar Private Limited	Director		
Shri. Ramnath Nagarajan			
DVS Industries Private Limited	Director		
Suvarchas Vidyut Private Limtied	Director		
Abhinava Rizel Private Limited	Director		
Shri. Krishnakumar Raman			
DVS Industries Private Limited	Director		
Abhinava Rizel Private Limited	Director		
Alfa Rubber & Springs Private Ltd.	Director		
Shri. Vidyashankar Krishnan			
Association of Indian Forging Industry	Managing Committee		
Synmax Consultants & Trading Private Limited	Director		
Sivasundar Private Limited	Director		
Baylife Medicare Private Ltd	Director		
Abhinava Rizel Private Limited	Director		
Suvarchas Vidyut Private Limtied	Director		
Svarchish Techvest Private Limtied	Director		
Unique Technologies	Partner		
Sree Sankara College Association	Director		
Shri K. Venkatramanan			
Synmax Consultants & Trading Private Limited	Director		
Sivasundar Private Limited	Director		
Baylife Medicare Private Ltd.	Director		
Unique Technologies	Partner		

DETAILS OF PAYMENTS MADE TO RELATED PERSONS:	₹ in lakhs
Vidyashankar Krishnan	632.30
K. Venkatramanan	632.30
Ramnath Nagarajan	82.47
Krishnakumar Raman	78.97
Sumita Vidyashankar	5.95
Shankar Atheraya	10.75
R. Subramanian	3.85
S. Krishnakumar	5.95
Hari Sankaran	3.75
Rama Sivaraman	3.58
Advance to DVS Industries Pvt Limited - Wholly Owned Subsidiary	1,649.04
Advance to Suvarchas Vidyut Pvt Limited - Wholly Owned Subsidiary	449.22
Advance to Abhinava Rizel Pvt Limited - Subsidiary	1,905.94

Particulars		As at 31 Mar 2026 Receivable/ (Payable)	As at 31 Mar 2025 Receivable/ (Payable)
29.3	The year-end foreign currency exposures that have not been hedged by a derivative instrument or otherwise are given below: Receivable/ (Payable) in Foreign Currency	5,864.38	206.43

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
29.4	**Value of imports calculated on CIF basis**		
	Raw materials	238.39	-
	Consumable Stores / Tools	311.52	101.46
	Machinery Spares	173.91	-
	Capital goods	5,886.82	16,416.04
29.5	**Expenditure in foreign currency**		
	Travelling	325.43	188.78
	Export Expenses	1,192.79	1,357.37
	Staff Taining	19.62	19.48

29.6	**Details of consumption of imported and indigenous items**	**As at 31 Mar 2026**		**As at 31 Mar 2025**	
	Imported	**₹ in Lakhs**	%	**₹ in Lakhs**	%
	Raw materials	238.39	0.38%	-	0.00%
	Consumable Stores / Tools	311.52	2.94%	101.49	1.16%
	Machinery Spares	173.91	12.29%	-	0.00%
		723.82	0.97%	**101.49**	
	Indigenous				
	Raw materials	63,008.42	99.62%	64,742.06	100.00%
	Consumable Stores / Tools	10,287.62	97.06%	8,663.74	98.84%
	Machinery Spares	1,240.96	87.71%	1,936.81	100.00%
		74,537.00		**75,342.61**	

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
29.7	**Earnings in foreign exchange**		
	Export of goods calculated on CIF basis	53,257.29	54,886.92

Note 30 Disclosures under Accounting Standards (contd.)

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
30.1	Details of government grants	243.00	Nil
30.2	Details of borrowing costs capitalised		
	Borrowing costs capitalised during the year		
	- as fixed assets / intangible assets / capital work-in-progress	1,052.39	1,358.58
	- as inventory	-	-
30.3	**- Claims against the Company not acknowledged as debts**	**NA**	**NA**

Note 31 Deferred Tax Liability		
Tax Effect of Items constituting the same:-		
on difference between book balance and tax balance of Fixed Assets	4,179.43	4,863.48

CASH FLOW STATEMENT FOR COMPANIES OTHER THAN FINANCE COMPANIES

Cash Flow Statement for the period ended 31 Mar 2026	Standalone			
	₹ in Lakhs			
Particulars	**As at 31 Mar 2026**		**As at 31 Mar 2025**	
A. Cash flow from operating activities				
Net Profit / (Loss)before extraordinary items and tax		12,997.30		17,998.01
Adjustments for:				
Depreciation and amortisation	9,219.85		8,244.93	
(Profit) / loss on sale / write off of assets	(54.92)		(5.66)	
Finance costs	7,820.09		6,129.39	
Interest income	(958.20)		(848.22)	
Dividend income	(1,092.50)		(1,696.93)	
		14,934.33		11,823.51
Operating Profit / (Loss) before working capital changes		27,931.63		29,821.52
Changes in working capital:				
Adjustments for (increase) / decrease in operating assets:				
Inventories	755.78		57.28	
Trade receivables	(4,250.71)		(6,575.34)	
Short-term loans and advances	(1,170.57)		255.27	
Long-term loans and advances	(3,445.99)		(254.27)	
Other current assets	(0.24)		(4.90)	
Other non-current assets	1,001.57		(835.60)	
Adjustments for increase/(decrease) in operating liabilities				
Trade payables	2,844.81		129.65	
Other current liabilities	2,790.16		1,381.61	
Other long-term liabilities	(797.98)		830.48	
		(2,273.16)		(5,015.82)
Cash generated from operations		25,658.47		24,805.70
Net income tax (paid) / refunds		(1,687.98)		(5,905.10)
Net cash flow from / (used in) operating activities (A)		**23,970.49**		**18,900.60**
B. Cash flow from investing activities				
Capital expenditure on fixed assets, including capital advances		(17,313.33)		(37,432.37)
Proceeds from sale of fixed assets		210.82		7.68
Long Term Investments		(600.00)		1,900.00
Interest received		958.20		848.22
Dividend received		1,092.50		1,696.93
Net cash flow from / (used in) investing activities (B)		**(15,651.81)**		**(32,979.54)**
C. Cash flow from financing activities				
Proceeds from long-term borrowings		16,290.15		34,588.05
Repayment of long-term borrowings		(14,290.24)		(12,904.75)
Advance to Subsidiary Company		(4,004.21)		(4,005.49)
Issue of Share Capital				2,414.08
Increase / (decrease) in working capital borrowings		3,093.66		2,852.50
Proceeds from other short-term borrowings		684.05		
Capital Subsidy		243.00		
Finance cost		(7,820.09)		(6,129.39)
Increase / Dec in unclaimed Dividend		20.21		
Dividend paid		(1,931.26)		(1,931.26)
Net cash flow from / (used in) financing activities (C)		**(7,714.73)**		**14,883.74**
Net increase/(decrease) in Cash and cash equivalents (A+B+C)		603.95		804.80
Cash and cash equivalents at the beginning of the year		21,728.81		20,924.01
Cash and cash equivalents at the end of the year		22,332.76		21,728.81
		603.95		804.80

For and on behalf of the Board

For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
Chairman - Audit Committee
DIN: 10153304

G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

CONSOLIDATED

FINANCIAL STATEMENT 2025-26

INDEPENDENT AUDITORS' REPORT

To the Members of MM Forgings Limited
Report on the Audit of Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of M M Forgings Limited (hereinafter referred to as "the Company") and its subsidiaries (the Company and its subsidiaries together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at **March 31, 2026,** the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year ended on that date and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (hereinafter referred to as "the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at **March 31, 2026** and its consolidated profit, consolidated total comprehensive income, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the 'Auditors' Responsibilities for the Audit of the Consolidated Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

S. No.	Key Audit Matter	Auditor's Response
NIL		

Information other than the financial statements and Auditors' Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report the fact. We have nothing to report in this regard.

Management's Responsibilities for the Consolidated Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, including other comprehensive income, consolidated changes in equity and consolidated cash flows of the Group in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of presentation of the consolidated financial statements by the Directors of the Company.

In preparing the consolidated financial statements, the respective Boards of Directors of the companies included in the Group are responsible for assessing the ability of the respective companies to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Boards of Directors either intend to liquidate their respective companies or to cease operations, or has no realistic alternative but to do so.

The respective Boards of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial results as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial results, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company and its subsidiary companies which are companies incorporated in India, have adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.

- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities within the Group to express an opinion on the consolidated financial statements.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the consolidated financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the consolidated financial statements.

We communicate with those charged with governance of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 ("the Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Company and its subsidiaries included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports.

2. As required by Section 143(3) of the Act, based on our audit, we report that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements;

b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept by the Company so far as it appears from our examination of those books;

c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the consolidated financial statements;

d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act;

e) On the basis of the written representations received from the Directors of the Company as on March 31, 2026 taken on record by the Board of Directors of the Company and our reports as statutory auditors of the subsidiary companies, none of the Directors of the Group companies incorporated in India is disqualified as on **March 31, 2026** from being appointed as a Director in terms of Section 164(2) of the Act;

f) With respect to the adequacy of the internal financial controls system with reference to financial statements and the operating effectiveness of such controls, refer to our separate report in "Annexure A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness internal financial controls with reference to financial statements of those companies.

g) With respect to the other matters to be included in the Auditors' Report in accordance with the requirements of Section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its Directors during the year is in accordance with the provisions of Section 197 of the Act.

h) With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group.
ii. Provision has been made in the consolidated financial statements, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.

iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company and its subsidiary companies incorporated in India.

iv. (a) The respective Managements of the Company and its subsidiaries which are companies incorporated in India, whose financial statements have been audited under the Act, have represented that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or any of its subsidiaries to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or any of its subsidiaries ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The respective Managements of the Company and its subsidiaries which are companies incorporated in India, whose financial statements have been audited under the Act, have represented, that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company or any of its subsidiaries from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or any of its subsidiaries shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us on the Company and its subsidiaries which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. the dividend declared and paid during the year by the Company is in compliance with section 123 of the Companies Act, 2013.

vi. Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of accounts using accounting software which has a feature of recording audit trail (edit log) facility is applicable with effect from April 1, 2023 to the Company and its subsidiaries. Based on our examination which included test checks, the Company and its subsidiary companies have used accounting software for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the financial year 2025-26.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. RAMESH KUMAR
Partner
Membership no. 018663
UDIN: :26018663KFCYOV9070

Place: Tiruchirapalli
Date: 27 May 2026

Annexure A to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of MM Forgings Limited of even date)

To the best of our information and according to the explanations provided to us by the Company and the books of account and records examined by us in the normal course of audit, we report that:

I.

1. In respect of the Company's Property, Plant and Equipment and Intangible Assets:

a. The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment

b. The Company has maintained proper records showing full particulars of intangible assets;

c. The Company has a regular program of physical verification of Property, Plant and Equipment in a phased manner, which, in our opinion, is reasonable, considering the size of the Company and the nature of its assets. Pursuant to the program, certain Property, Plant and Equipment were physically verified by the Management during the year. According to the information and explanations given to us, no material discrepancies were noticed on such verification.

2. According to the information and explanations furnished to us, the records examined by us and based on the examination of the conveyance deeds provided to us, we report that the Title Deeds, comprising of all the immoveable properties are held in the name of the Company as at the Balance Sheet date.

3. The Company has not revalued any of its Property, Plant and Equipment and intangible assets during the year.

4. No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended) and Rules made thereunder.

II.

1. The inventories have been physically verified by the Management during the year at reasonable intervals, except materials lying with third parties, where confirmations are obtained. In our opinion, the coverage and procedure of such verification by the Management is appropriate.

2. The discrepancies noticed on verification between the physical stocks and the book records were not material and they have been properly dealt with in the books of account.

3. Monthly statements of stocks and debtors filed by the Company with Banks, from whom working capital limits in excess of Rupees Five crore were availed, were in agreement with the books of account of the Company.

III. According to the information and explanations furnished to us, apart from the Loan of **₹202.06 Crores** to M/s. DVS Industries Private Limited, Suvarchas Vidyut Private Limited and Abhinava Rizel Private Limited, subsidiaries of the Company, the Company has neither granted nor taken any loans to and from companies, firms or other parties covered in the Register, maintained under Section 189 of the Companies Act, 2013. In respect of the loan to such subsidiary Company:-

1. The Terms and conditions of the grant of such loan is, in our opinion, not prejudicial to the interest of the Company;

2. The repayment of the said loan is yet to commence as per the schedule stipulated for the repayment;

3. There is no overdue amount remaining outstanding as on the date of the Balance Sheet;

The Company has not made any other investments in companies, firms, Limited Liability Partnerships, and granted unsecured loans to other parties, during the year.

4. No loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdues of existing loans given to the same parties.

5. The Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause 3(iii)(f) is not applicable

6. The Company has not provided any guarantee or security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties.

IV. In our opinion and according to the information and explanations furnished to us, the Company has complied with the provisions of Sections 185 and 186 of the Act in respect of loans granted, investments made and guarantees and securities provided, as applicable.

V. During the year, the Company has not accepted any deposits or amounts which are deemed to be deposits. Hence reporting under Clause 3(v) of the Order is not applicable.

VI. The maintenance of cost records under Section 148 (1) of The Act has not been specified by The Central Government for the business activities carried on by the Company. Thus, reporting under Clause 3(vi) of the Order is not applicable to the Company.

VII. In respect of statutory dues:

a. According to the records of the Company, the Company has been regular in depositing undisputed statutory dues, including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, duty of Custom, duty of Excise, Value Added Tax, Cess and other material statutory dues applicable to it with appropriate authorities.

b. There were no undisputed amounts payable in respect of any of the above statutory dues in arrears as at March 31, 2026 for a period more than six months from the date they became payable.

VIII. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in tax assessments under the Income Tax Act,1961.

IX. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.

(b) The Company has not been declared as a willful defaulter by any Bank or financial institution or other lender.

(c) The term loans were applied for the purpose for which the loans were obtained. The Company along with subsidiaries has repaid / availed the following term loans / Working Capital facilities from Banks:

Long Term Borrowings Availed	₹ 16,279.87 Lakhs
Net Long-Term Borrowings Repaid	₹ 14,290.24 Lakhs
Net Short-Term Borrowings Availed	₹ 3,771.74 Lakhs
Net Borrowings during the Year	₹ 5,761.37 Lakhs

Based on our audit, we report that the proceeds of the Term Loan / Working Capital have been utilized for the purpose for which they were borrowed – namely creation of Fixed Assets of the Company.

The total investment in Fixed Assets / Current Assets for the year is as under:

Investment in Fixed Assets – Including CWIP	₹18,935.82 Lakhs
Investment in Current Assets – Stock / Debtors	₹ 7,645.43 Lakhs
Total	₹26,581.25 Lakhs

Thus, the Total Assets created is at ₹26,581.25 Lakhs as against Net Borrowals of ₹5,761.37 Lakhs.

(d) On an overall examination of the financial statements of the Company, funds raised on short term basis have not been utilized for long term purposes.

(e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

(f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries.

X. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.

(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.

XI. (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

(b) No report under sub-section (12) of Section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.

(c) There were no whistle-blower complaints received during the year by the Company.

XII. The Company is Not a Nidhi Company. Accordingly, para 3 (xii) of The Order is not applicable to the Company.

XIII. Based on the audit procedures performed and information and explanations given by the management, all the transactions with the related parties are in compliance with Sections 177 and 188 of the Companies Act 2013 were applicable and details of such transactions are duly reported in the standalone Financial Statements as required by the applicable Accounting Standards.

XIV. (a) In our opinion, the Company has an adequate internal audit system commensurate with the size and the nature of its business.
(b) We have considered the internal audit reports for the year under audit, issued to the Company during the year.

XV. In our opinion, the Company has not entered in to any non-cash Transactions with Directors or persons connected with him and hence, the provisions of Section 192 of the Companies Act 2013 are not applicable to the Company.

XVI. (a) In our opinion, no registration is required under Section 45 IA of The Reserve Bank of India Act. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.

(b) In our opinion, there is no Core Investment Company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.

XVII. The Company has not incurred cash losses during the financial years 2025-26 and 2024-25.

XVIII. There has not been any resignation of the statutory auditors of the Company during the year.

XIX. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

XX. (a) There are no unspent amounts towards Corporate Social Responsibility ("CSR") in respect of other than ongoing projects requiring a transfer to a Fund specified in Schedule VII to the Companies Act in compliance with second proviso to sub-section (5) of Section 135 of the said Act. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.

(b) There are no ongoing projects and hence, the requirement of transferring unspent Corporate Social Responsibility (CSR) amount as at the end of the previous financial year, to a Special account within a period of 30 days from the end of the said financial year in Compliance with the provision of section 135(6) of the Act is not applicable to the Company.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. RAMESH KUMAR
Partner
Membership no. 018663
UDIN: 26018663KFCYOV9070

Place: Tiruchirapalli
Date: 27 May 2026

ANNEXURE B TO THE AUDITORS' REPORT

Report on the Internal Financial Controls under Clause (i) of Sub – section 3 of Section 143 of the Companies Act, 2013 ('the Act')

We have audited the internal financial controls over financial reporting with reference to financial statements, of M.M Forgings Ltd ('the Company') and its subsidiary companies, which are companies incorporated in India, as of **March 31, 2026**, in conjunction with our audit of the consolidated IndAS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls
The respective Boards of Directors of the Company and its subsidiary companies, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI').

These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility
Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting with reference to financial statements, of the Company and its subsidiary companies, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') and the standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial control systems over financial reporting with reference to financial statements, of the Company and its subsidiary companies, which are companies incorporated in India.

Meaning of Internal Financial Controls over Financial Reporting
A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the Company are being made only in accordance with authorizations of the management and Directors of the Company; and (3) provide reasonable assurance regarding prevention or timely direction of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting
Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to

error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Company and its subsidiary companies, which are companies incorporated in India, have in all material respects, an adequate internal financial control system over financial reporting with reference to financial statements and such internal financial controls over financial reporting with reference to financial statements were operating effectively as at **March 31, 2026**, based on the internal control over financial reporting criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

For G Ramesh Kumar & Co.,
CHARTERED ACCOUNTANTS
Firm Registration No. 003010S

G. RAMESH KUMAR
Partner
Membership no. 018663
UDIN: 26018663KFCYOV9070

Place: Tiruchirapalli
Date: 27 May 2026

₹ in Lakhs

M M Forgings Limited - Consolidated Balance Sheet		Note No.	As at 31 Mar 2026	As at 31 Mar 2025
#	**Particulars**			
	ASSETS			
1	**Non-current Assets**			
1.1	Property, Plant and Equipment	3	1,10,062.29	96,446.08
1.2	Capital work-in-progress		33,484.17	38,330.61
			1,43,546.46	1,34,776.69
1.2	Financial Assets			
1.2.1	Non-current investments	4	983.74	383.74
1.2.2	Long-term loans and advances	5	1,867.43	2,413.08
1.3	Other non-current assets	6	1,256.18	2,891.35
			1,47,653.81	**1,40,464.86**
2	**Current Assets**			
2.1	Inventories	7	33,405.50	34,169.35
2.2	Financial Assets			
2.2.1	(i) Trade receivables	8	41,851.16	35,312.59
2.2.2	(ii) Cash and cash equivalents	9	22,455.89	21,720.49
2.2.3	(iii) Bank balances other than (ii) above		93.36	73.15
2.2.4	(iv) Short-term loans and advances	10	4,163.29	3,231.55
2.3	Other current assets	11	5.55	5.31
			1,01,974.75	**94,512.44**
	TOTAL		**2,49,628.55**	**2,34,977.30**
	EQUITY AND LIABILITIES		**As at 31 Mar 2026**	**As at 31 Mar 2025**
1	**Equity**			
1.1	Equity Share capital	12	4,828.16	4,828.16
1.2	Other Equity	13	92,693.96	84,515.88
1.3	Equity attributable to owners		97,522.12	89,344.04
1.4	Non-controlling interest		36.00	36.00
			97,558.12	**89,380.04**
2	**Non-current liabilities**			
2.1	Financial liabilities			
2.1.1	(i) Long-term borrowings	14	59,615.48	60,385.52
2.2	Deferred tax liabilities (net)		3,781.80	4,461.38
2.3	Other long-term liabilities	15	1,227.73	2,103.27
			64,625.01	**66,950.17**
3	**Current liabilities**			
3.1	Financial liabilities			
3.1.1	(i) Short-term borrowings	16	47,760.02	44,752.10
3.1.2	(ii) Trade payables			
	(a) total outstanding dues of micro enterprises and small		-	-
	(b) total outstanding dues of creditors other than micro	17	20,026.85	17,259.59
3.2	Other current liabilities	18	16,249.50	13,459.34
3.3	Short-term provisions	19	3,409.04	3,176.06
			87,445.42	**78,647.09**
	TOTAL		**2,49,628.55**	**2,34,977.30**

In terms of our report of even date

For and on behalf of the Board

For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
Chairman - Audit Committee
DIN: 10153304

G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

M M Forgings Limited - Consolidated Statement of Profit and Loss for the year ended Particulars (₹ in lakhs)		Note No.	31 March 2026	31 March 2025
A	**CONTINUING OPERATIONS**			
1	Revenue from operations	20	1,58,987.32	1,52,518.09
2	Other income	21	1,561.28	2,264.61
3	**Total revenue (1+2)**		**1,60,548.61**	**1,54,782.70**
4	**Expenses**			
4.1	Cost of materials consumed	22	63,756.66	66,091.36
4.2	Changes in inventories of Finished Goods / Work-In-Process	23	7,505.82	102.89
4.3	Employee benefits expense	24	17,675.80	16,218.03
4.4	Finance costs	25	7,820.09	5,978.79
4.5	Depreciation and amortisation Expenses	3.3	10,312.06	9,325.83
4.6	Other expenses	26	42,050.99	40,497.61
	Total expenses (4)		**1,49,121.42**	**1,38,214.51**
5	**Profit / (Loss) before exceptional and extraordinary items and tax (3 -**		11,427.19	16,568.19
6	**Exceptional items**			
	Profit on Sale of Business Assets	21.6	54.92	5.66
7	**Profit / (Loss) before extraordinary items and tax (5 ± 6)**		11,482.11	16,573.85
8	**Extraordinary items**			
9	**Profit / (Loss) before tax (7 ± 8)**		11,482.11	16,573.85
10	**Tax expense:**			
10.1	Current tax expense for current year		2,550.00	3,500.00
10.2	Tax expense relating to prior years		(254.94)	18.08
10.3	Net current tax expense		2,295.06	3,518.08
10.4	Mat Credit adjusted			
10.5	Deferred tax Liability /(Asset)		(679.58)	733.59
			1,615.48	4,251.67
11	**Profit / (Loss) from continuing operations (9 ±10)**		**9,866.63**	**12,322.18**
B	**DISCONTINUING OPERATIONS**			
12	**Profit / (Loss) from discontinuing operations**		-	-
C	**TOTAL OPERATIONS**		9,866.63	12,322.18
13	**Profit / (Loss) for the year (11 ± 12)**		**9,866.63**	**12,322.18**
14	**Other Comprehensive Income**			
	A (i) Items that will not be reclassified to profit or loss		-	-
	ii) Income tax relating to items that will not be reclassified to profit or loss		-	-
	B (i) Items that will be reclassified to profit or loss		-	-
	ii) Income tax relating to items that will be reclassified to profit or loss		-	-
	Other Comprehensive Income for the year, net of tax		-	-
15	**Total Comprehensive Income for the year (13 ± 14) comprising Profit/ (Loss) and Other Comprehensive Income for the year**		**9,866.63**	**12,322.18**
16	**Earnings per share (of ₹10 /- each):**			
16.1	Basic			
16.1.1	Continuing operations		20.44	25.52
16.1.2	Total operations		20.44	25.52
16.2	Diluted			
16.2.1	Continuing operations		20.44	25.52
16.2.2	Total operations		20.44	25.52

See accompanying notes forming part of the financial statements

In terms of our report of even date

For and on behalf of the Board

For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
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G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

Notes forming part of the consolidated financial statements

1 Corporate information

The Company is engaged in the manufacture of Steel Forgings. The plants for manufacture are located at Singampunari – Sivagangai District, Viralimalai -Pudukkottai District and Karanaithangal Village Kanchipuram District, all within the state of Tamil Nadu. The Company has its machining plant in Kursi Road, Barabanki situated in the state of Uttar Pradesh.

The Company has two wholly owned Subsidiary Companies viz., DVS Industries Pvt. Ltd., located in the state of Uttarakhand and Suvarchas Vidyut Private Limited located in Chennai and one subsidiary Company viz., Abhinava Rizel Private Limited located at Chennai.

2 Significant accounting policies followed by the Company: -

2.1 Basis of accounting and preparation of financial statements

The financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Companies (Indian Accounting Standards) Rules, 2015 (as amended) read with the relevant provisions of the Companies Act, 2013. The financial statements have been prepared on accrual basis under the historical cost convention. The accounting policies adopted in the preparation of the financial statements are consistent with those followed in the previous year. Sales does not include GST.

2.2 Use of estimates

The preparation of the financial statements in conformity with IndAS requires the Management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) and the reported income and expenses during the year. The Management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known / materialise.

2.3 Inventories

Inventories are valued at the lower of cost and the net realisable value after providing for obsolescence and other losses, where considered necessary. Work-in-progress and finished goods include appropriate proportion of overheads.

2.4 Cash and cash equivalents (for purposes of Cash Flow Statement)

Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

2.5 Cash flow statement

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

2.6 Depreciation and amortisation

Depreciation has been provided on straight-line method as per the rates prescribed in Schedule II to the Companies Act, 2013 and accelerated depreciation is provided, wherever necessary.

Property, Plant and Equipment represent a significant proportion of the asset base of the Company The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful life and the residual value of the assets are determined by the management at the time the asset is acquired and reviewed periodically, including at each financial year end. The expected life is based on historic experience with similar assets as well as anticipation of future events, which may impact their life such as changes in technology.

Property, Plant and Equipment are stated at Cost less accumulated Depreciation and impairment, if any. Costs directly attributable to acquisition are capitalised until the Property, Plant and Equipments are put to use. The Company depreciates Property, Plant and Equipment over their estimated useful life using Straight Line Method.

The estimated useful life of assets are as follows:

Particulars

Building	30 Years
Plant and Machinery	15 Years
Office Equipment	5 Years
Computer Equipments	5 Years
Furniture and Fittings	10 Years
Vehicles	5 Years

Based on technical evaluation, the Management believes that the useful life as given above represents the period over which the Management expects to use these assets. Hence, the useful life for these assets is different from the useful life as prescribed under Part C of Schedule II to The Companies Act, 2013. Depreciation method, useful life and residual values are reviewed periodically, including at each financial year end.

Advances paid towards the acquisition of Property, Plant and Equipment outstanding at each Balance Sheet Date is classified as Capital Advances under Other Non-Current assets and the cost of assets not put to use before such date are disclosed under Capital Work in Progress. Subsequent expenditures relating to Property, Plant and Equipment are capitalised only when it is possible that future economic benefits associated with these will flow to the Company and the cost of the item can be measured reliably. Repairs and Maintenance Costs are recognised in Net Profit in the Statement of Profit and Loss when incurred.

The cost and related accumulated Depreciation are eliminated from the Financial Statements upon sale or retirement of the Asset and the resultant Gains or Losses are recognised in the Statement of Profit and Loss. Assets to be disposed-off are reported at the lower of the carrying value or the fair value less cost to sell.

2.7 Revenue recognition

Sale of goods

Sales are recognised, net of returns and trade discounts, on transfer of significant risks and rewards of ownership to the buyer. Sales does not include GST.

2.8 Other income

Interest income is accounted on accrual basis. Dividend income is accounted for when the right to receive it is established.

2.9 Tangible fixed assets

Fixed assets are carried at cost less accumulated depreciation and impairment losses, if any. The cost of fixed assets includes all expenses incurred in connection with the acquisition of qualifying fixed assets up to the date the asset is ready for its intended use. Exchange differences arising on restatement / settlement of long-term foreign currency borrowings relating to acquisition of depreciable fixed assets are adjusted to the cost of the respective assets and depreciated over the remaining useful life of such assets.

<u>Capital work-in-progress</u>:

Projects under which assets are not ready for their intended use and other capital work-in-progress are carried at cost, comprising direct cost, related incidental expenses and attributable interest.

2.10 Foreign currency transactions and translations

Initial recognition Transactions in foreign currencies entered into by the Company and its integral foreign operations are accounted at the exchange rates prevailing on the date of the transaction or at rates that closely approximate the rate at the date of the transaction.

<u>Measurement of foreign currency monetary items at the Balance Sheet date</u>

The Loss, if any, in the case of foreign currency monetary items (other than derivative contracts) of the Company and its net investment in non-integral foreign operations outstanding at the Balance Sheet date are considered / restated at the year-end rates. However, gains if any, are not considered.

<u>Treatment of exchange differences</u>

Exchange differences arising on settlement / restatement of short-term foreign currency monetary assets and liabilities of the Company and its integral foreign operations are recognised as income or expense in the Statement of Profit and Loss. The exchange differences arising on restatement / settlement of long-term foreign currency monetary items are capitalised as part of the depreciable fixed assets to which the monetary item relates and depreciated over the remaining useful life of such assets. The amount capitalised in the current year is ₹248.85 Lakhs (Last Year ₹66.50 Lakhs).

<u>Accounting of forward contracts</u>

Premium / discount on forward exchange contracts, which are not intended for trading or speculation purposes, are amortised over the period of the contracts.

2.11 Investments

Long-term investments (excluding investment properties), are carried individually at cost less provision for diminution, other than temporary, in the value of such investments.

2.12 Employee benefits
Employee benefits include provident fund, superannuation fund, gratuity fund and compensated absences.

Defined contribution plans
The Company's contribution to provident fund and superannuation fund are considered as defined contribution plans and are charged as an expense as they fall due based on the amount of contribution required to be made.

Defined benefit plans
For defined benefit plans in the form of gratuity fund / Superannuation fund, the same are covered under Group Gratuity Scheme of LIC and Superannuation Fund with LIC.

Short-term employee benefits
The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised during the year when the employees render the service. These benefits include performance incentive and compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related service.

2.13 Borrowing costs
Borrowing costs include interest, amortisation of ancillary costs incurred and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Costs in connection with the borrowing of funds to the extent not directly related to the acquisition of qualifying assets are charged to the Statement of Profit and Loss over the tenure of the loan. Borrowing costs, allocated to and utilised for qualifying assets, pertaining to the period from commencement of activities relating to construction / development of the qualifying asset up to the date of capitalisation of such asset is added to the cost of the assets.

2.14 Segment reporting
The Company is engaged in only one segment - Manufacture of Steel Forgings.

2.15 Earnings per share
Basic earnings per share is computed by dividing the profit / (loss) after tax (including the post-tax effect of extraordinary items, if any) by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the profit / (loss) after tax (including the post-tax effect of extraordinary items, if any) as adjusted for dividend, interest and other charges to expense or income relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

2.16 Taxes on income
Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961.Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the Company will pay normal income tax. Accordingly, MAT is recognised as

an asset in the Balance Sheet when it is probable that future economic benefit associated with it will flow to the Company. Deferred tax is recognised on timing differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all timing differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right for such set off. Deferred tax assets are reviewed at each Balance Sheet date for their realisability. Current and deferred tax relating to items directly recognised in equity are recognised in equity and not in the statement of Profit and Loss.

2.17 Research and development expenses
Revenue expenditure pertaining to research is charged to the Statement of Profit and Loss. Development costs of products are also charged to the Statement of Profit and Loss unless a product's technological feasibility has been established, in which case such expenditure is capitalised. Fixed assets utilised for research and development are capitalised and depreciated in accordance with the policies stated for Tangible Fixed Assets and Intangible Assets.

2.18 Impairment of assets
The carrying values of assets / cash generating units at each Balance Sheet date are reviewed for impairment. If any indication of impairment exists, the recoverable amount of such assets is estimated and impairment is recognised, if the carrying amount of these assets exceeds their recoverable amount.

The recoverable amount is the greater of the net selling price and their value in use. Value in use is arrived at by discounting the future cash flows to their present value based on an appropriate discount factor. When there is indication that an impairment loss recognised for an asset in earlier accounting periods no longer exists or may have decreased, such reversal of impairment loss is recognised in the Statement of Profit and Loss, except in case of revalued assets.

2.19 Provisions and contingencies
A provision is recognised when the Company has a present obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation in respect of which a reliable estimate can be made. Provisions (excluding retirement benefits) are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the Balance Sheet date. These are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates. Contingent liabilities are disclosed in the Notes.

2.20 Insurance claims
Insurance claims are accounted for on the basis of claims admitted / expected to be admitted and to the extent that there is no uncertainty in receiving the claims.

Statement of Changes in Equity for the year ended 31st Mar 2026

(₹ in lakhs)

A. Equity Share Capital

(1) For the year 2025-26

Balance as at 1-Apr-2025	Changes in Equity Share Capital due to prior period errors	Restated balance as at 1-Apr-2025	Changes in equity share capital during 2025-26	Balance as at 31-Mar-2026
4828.16	-	4828.16	-	4828.16

(2) For the year 2024-25

Balance as at 1-Apr-2024	Changes in Equity Share Capital due to prior period errors	Restated balance as at 1-Apr-2024	Changes in equity share capital during 2024-25	Balance as at 31-Mar-2025
2414.08	-	2414.08	2414.08	4828.16

B. Other Equity

(1) For the year 2025-26	**Reserves and Surplus**				
Particulars (₹ in lakhs)	Capital Reserve	Securites Premium	General Reserve	Retained earnings	Total
Balance as at 1-Apr-2025	19.60	324.40	88,640.95	(4,469.07)	84,515.88
Changes in accounting policy or prior period errors	-	-	(0.29)	-	(0.29)
Restated balance as at 1-Apr-2025	19.60	324.40	88,640.66	(4,469.07)	84,515.59
Total comprehensive income for the year 2025-26	-	-	-	9,866.63	9,866.63
Investment Subsidy	243.00		-		243.00
Dividends	-	-	-	(1,931.26)	(1,931.26)
Transfer from Retained earnings	-	-	9,200.00	(9,200.00)	-
Any other change	-	-	-	-	-
Balance as at 31-Mar-2026	**262.60**	**324.40**	**97,840.66**	**(5,733.70)**	**92,693.96**

(1) For the year 2024-25	**Reserves and Surplus**				
Particulars (₹ in lakhs)	Capital Reserve	Securites Premium	General Reserve	Retained Earnings	Total
Balance as at 1-Apr-2024	19.60	324.40	79,055.03	(2,859.98)	76,539.05
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance as at 1-Apr-2024	19.60	324.40	79,055.03	(2,859.98)	76,539.05
Total comprehensive income for the year 2024-25	-	-	-	12,322.17	12,322.17
Dividends	-	-	-	(1,931.26)	(1,931.26)
Transfer from Retained earnings	-	-	12,000.00	(12,000.00)	-
Any other change	-	-	(2,414.08)	-	(2,414.08)
Balance as at 31-Mar-2025	**19.60**	**324.40**	**88,640.95**	**(4,469.07)**	**84,515.88**

Note 3 Fixed Assets

3.1	Tangible Assets	Gross block						
		Balance as at 1 April, 2025	Additions	Disposals	Effect of foreign currency exchange differences	Borrowing cost capitalised	Other adjustments	Balance as at 31 Mar 2026
		₹ in lakhs						
3.1.1	Land	8,314.36	20.73	150.06	-	-	-	8,185.03
3.1.2	Buildings	19,230.44	1,378.51	-	-	-	-	20,608.95
3.1.3	Plant and Equipment	1,59,558.35	22,338.57	-	248.85	-	-	1,82,145.77
3.1.4	Furniture and Fixtures	548.78	59.79	-	-	-	-	608.57
3.1.5	Vehicles	1,233.83	-	11.30	-	-	-	1,222.53
3.1.6	Office equipment	2,416.61	37.73	-	-	-	-	2,454.34
3.1.7	Goodwill	265.68	-	-	-	-	-	265.68
	Total	**1,91,568.05**	**23,835.33**	**161.36**	**248.85**	**-**	**-**	**2,15,490.87**
	Previous year	1,77,221.26	14,296.20	15.93	66.50	-	-	1,91,568.03

All the Assets are free hold except leasehold land at Lucknow.

3.2	Tangible Assets	Accumulated depreciation and impairment					Net block	
		Balance as at 1 April, 2025	Depreciation / amortisation expense for the	Eliminated on disposal of assets	Other adjustments	Balance as at 31 Mar 2026	Balance as at 31 Mar 2026	Balance as at 1 April, 2025
		₹ in lakhs						
3.2.1	Land	-	-	-	-	-	8,185.03	8,314.36
3.2.2	Buildings	5,579.31	585.46	-	-	6,164.77	14,444.18	13,651.13
3.2.3	Plant and Equipment	86,240.47	9,628.71	-	-	95,869.18	86,276.59	73,317.88
3.2.4	Furniture and Fixtures	352.18	10.94	-	-	363.12	245.45	196.60
3.2.5	Vehicles	854.58	50.63	5.45	-	899.76	322.77	379.25
3.2.6	Office equipment	2,095.43	36.32	-	-	2,131.75	322.59	321.18
3.2.7	Goodwill	-	-	-	-	-	265.68	265.68
	Total	**95,121.97**	**10,312.05**	**5.45**	**-**	**1,05,428.57**	**1,10,062.29**	**96,446.08**
	Previous year	85,803.80	9,325.83	-	(7.66)	95,121.97	96,446.08	91,417.46

	Depreciation and amortisation relating to continuing operations:	As at 31 Mar 2026	As at 31 Mar 2025
	Particulars	₹ in lakhs	
3.3	Depreciation and amortisation for the year on tangible assets as per Note 12A	10,312.05	9,325.83
	Depreciation and amortisation for the year on intangible assets as per Note 12B	-	-
	Less: Utilised from revaluation reserve	-	-
	Depreciation and amortisation relating to discontinuing operations (Refer Note 30.11)	-	-
	Depreciation and amortisation relating to continuing operations	10,312.05	9,325.83

Note 4 Non-current investments

	Particulars	As at 31 Mar 2026			As at 31 Mar 2025		
		Quoted #	Unquoted #	Total	Quoted	Unquoted	Total
		₹ in lakhs	-	-	-	-	-
Investments (At cost):							
4.1	Trade	NIL	NIL	NIL	NIL	NIL	NIL
4.2	Other investments						
4.2.1	Investment in equity instruments	14.10	969.64		14.10	369.64	
	Fully Paid	14.10	969.64	983.74	14.10	369.64	383.74
Total - Other investments (12.2)		14.10	969.64	983.74	14.10	369.64	383.74
	Less: Provision for diminution in value of investments			-			-
	Total			**983.74**			**383.74**
	Aggregate amount of quoted investments			14.10			14.10
	Aggregate market value of listed and quoted investments			131.05			86.75

Investments in Unquoted Shares represent investment in wholly owned subsidiary company of ₹2134.00 Lakhs

Note 5 Long-term loans and advances	₹ in Lakhs	
Particulars	As at 31 Mar 2026	As at 31 Mar 2025
5.1 Security deposits		
Secured, considered good		
Unsecured, considered good	1,570.79	1,669.93
Doubtful	-	-
	1,570.79	1,669.93
Less: Provision for doubtful deposits	-	-
	1,570.79	1,669.93
5.2 Advance Income Tax	296.64	741.85
5.3 Mat Credit Available	-	1.30
5.4 Balances with government authorities		
Unsecured, considered good		
5.4.1 DVS Industries Private Limited	-	-
5.4.2 Suvarchas Vidyut Private Limited	-	-
5.4.3 Abhinava Rizel Private Limited	-	-
	-	-
Total	**1,867.43**	**2,413.08**

Note: Long-term loans and advances - No dues from Directors, Officers of the Company, Firms in which any Director is a partner or any Private Limited Companies in which any Director is a Director However the Loan to subsidiary Company has been given as above under Item 5.4

Note 6 Other non-current assets		
6.1 Long Term Inventories (At lower of cost and net realisable value)		
6.1.1 Raw materials	-	1,043.75
6.1.2 Work-in-progress - Steel Forgings	-	483.81
6.1.3 Stores& Spares	-	228.75
6.1.4 Consumable Tools	-	-
Total	-	1,756.31
6.2 Other Assets		
6.2.1 Sundry Debtors	1,256.18	1,073.97
6.2.2 Advance to Suppliers	-	61.07
Total	**1,256.18**	**2,891.35**

Note 7 Inventories		
(At lower of cost and net realisable value)		
7.1 Raw materials	17,136.32	11,789.70
7.2 Work-in-progress - Steel Forgings	13,530.64	20,532.10
7.3 Bought Out Items		
7.4 Stores and spares	1,273.34	868.75
7.5 Consumable Tools	1,465.20	978.80
Total	**33,405.50**	**34,169.35**

Note 8 Trade receivables		
Trade receivables outstanding for a period exceeding six months from the date they were due for payment		
Secured, considered good	-	-
Unsecured, considered good	41,851.16	35,312.59
Less: Provision for doubtful trade receivables	-	-
Total	**41,851.16**	**35,312.59**

Note: Trade Receivables - No dues from Directors, Officers of the Company, Firms in which any Director is a partner or any Private Limited Companies in which any Director is a Director

Note 9 Cash and cash equivalents	₹ in Lakhs	
Particulars	As at 31 Mar 2026	As at 31 Mar 2025
9.1 Cash on hand	56.20	57.92
9.2 Cheques, drafts on hand	-	-
9.3 Investments in Liquid funds	21,313.15	21,321.87
9.4 Balances with banks		
9.4.1 In current accounts	1,067.26	302.35
9.4.2 In deposit accounts	19.28	38.35
Total	**22,455.89**	**21,720.49**

Note 10 Short-term loans and advances		**As at 31 Mar 2026**	**As at 31 Mar 2025**
10.1 Loans and advances to employees	Secured, considered good		
	Unsecured, considered good	263.50	316.72
	Doubtful	-	-
		263.50	**316.72**
Less: Provision for doubtful loans and advances		-	-
		263.50	**316.72**
10.2 Prepaid expenses - Unsecured, considered good		369.34	181.07
10.3 Balances with government authorities - Unsecured, considered good			
10.3.1 GST credit receivable		1,465.52	363.57
10.4 Others	Secured, considered good		
	Unsecured, considered good	2,064.93	2,370.19
	Doubtful	-	-
		2,064.93	**2,370.19**
Less: Provision for other doubtful loans and advances		-	-
		2,064.93	2,370.19
	Total	**4,163.29**	**3,231.55**

Note: Short-term loans and advances - No amount is due from any Directors, Other Officers of the Company, Firms in which any Director is a partner, Private Companies in which any Director is a Director

Note 11 Other current assets		
11.1 Others	-	-
11.1.1 Insurance claims	5.55	5.31
Total	**5.55**	**5.31**

Note 12 Share capital	**As at 31st Mar 2026**		**As at 31st Mar 2025**	
Particulars	**Number of shares**	**₹ in Lakhs**	**Number of shares**	**₹ in Lakhs**
12.1 Authorised				
Equity shares of ₹ 10 each with voting rights	5,10,00,000	5,100.00	5,10,00,000	5,100.00
12.2 Issued				
Equity shares of ₹ 10 each with voting rights	4,82,86,400	4,828.64	4,82,86,400	4,828.64
12.3 Subscribed and fully paid up				
Equity shares of ₹ 10 each with voting rights	4,82,81,600	4,828.16	4,82,81,600	4,828.16

(1) Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period:

Particulars	Opening Balance	Buy back	Other changes	Closing Balance
Equity shares with voting rights				
As at 31st Mar 2026				
- Number of shares	4,82,81,600	-	-	4,82,81,600
- Amount ₹ in lakhs 4828.16				
As at 31st Mar 2025				
- Number of shares	4,82,81,600	-	-	4,82,81,600
- Amount ₹ in lakhs 4828.16				

(2) Details of shares held by each shareholder holding more than 5% shares:

Class of Shares	Number of shares held	% holding in that class of shares	Number of shares held	% holding in that class of shares
Equity shares with voting rights				
Synmax Consultants and Trading Pvt. Ltd.	1,15,92,000	24.01%	1,15,92,000	24.01%
Vidyashankar Krishnan	54,40,480	11.27%	54,40,480	11.27%
Venkatramanan Krishnan	51,69,920	10.71%	51,69,920	10.71%

(3) Aggregate number and class of shares allotted as fully paid up pursuant to contract(s) without payment being received in cash, bonus shares and shares bought back for the period of 5 years immediately preceding the Balance Sheet date.

Particulars - Aggregate number of shares	**As at 31st Mar 2026**	**As at 31st Mar 2025**
Equity shares with voting rights Fully paid up by way of bonus shares	4,82,81,600	4,82,81,600

Note 13 Reserves and surplus	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
13.1 Capital reserve		
Opening balance	19.60	19.60
Add: Additions during the year	-	-
Investment Subsidy	243.00	-
Less: Utilised / transferred during the year		
Closing balance	262.60	19.60
13.2 Securities premium account		
Opening balance	324.40	324.40
Closing balance	324.40	324.40
13.3 General reserve		
Opening balance	88,640.95	79,055.03
Add: Transferred from surplus in Statement of Profit and Loss	9,200.00	12,000.00
Less: Changes in accounting policy or prior period errors	0.29	
Less: Utilised / transferred during the year for Interim Dividend / Dividend Tax		2,414.08
Closing balance	97,840.66	88,640.95
13.4 Surplus / (Deficit) in Statement of Profit and Loss		
Opening balance	(4,469.07)	(2,859.98)
Add: Profit for the year	9,866.63	12,322.17
Less: Interim dividend proposed to be distributed to equity shareholders ₹4 per share)	1,931.26	1,931.26
Tax on dividend		
Transferred to: General Reserve	9,200.00	12,000.00
Closing balance	(5,733.70)	(4,469.07)
Total	**92,693.96**	**84,515.88**

Note 14 Long-term borrowings	₹ in Lakhs	
Particulars	**As at 31 Mar 2026**	**As at 31 Mar 2025**
Term Loans From Banks		
Secured	59,615.48	60,385.52
Unsecured	-	-
Total	59,615.48	60,385.52

14.1 Details of terms of repayment for the other long-term borrowings and security provided in respect of the secured other long-term borrowings:

Particulars		₹ in Lakhs			
		As at 31 Mar 2026		**As at 31 Mar 2025**	
		Secured	**Unsecured**	**Secured**	**Unsecured**
Term loans from banks:					
Bank	SBI	1,566.85		2,377.85	
	DBS - Loan	10,299.78		11,238.83	
	HDFC	18,792.23		22,058.17	
	Federal	16,775.51		19,820.67	
	ICICI	3,324.53		5,229.42	
	SCB	1,971.12		2,819.85	
	Exim	16,666.67		10,000.00	
	CUB	134.19		226.92	
	RBL	6,240.74			
		75,771.62	-	73,771.71	-
Less: Amounts due within 12 Months		16,156.14		13,386.19	
Total - Term loans from banks		59,615.48		60,385.52	

14.2 Terms of Security / Repayment

All loans secured by the charge over Fixed Assets of the Company except the lands at Singampunari / Viralimalai.

14.3 Instalments Payable

	2026-27	2027-28	2028-29	2029-30	2031-32	2032-33	Total
SBI	1,047.00	519.85	-	-	-	-	1,566.85
DBS	1,962.00	1,962.00	1,962.00	1,962.00	1,962.00	489.78	10,299.78
HDFC	3,304.00	3,911.00	3,128.00	3,128.00	2,771.00	2,550.23	18,792.23
Federal	2,857.14	2,857.14	2,857.14	2,857.14	2,857.14	2,489.80	16,775.51
ICICI	1,905.00	1,419.53	-	-	-	-	3,324.53
SCB	1,126.00	845.12	-	-	-	-	1,971.12
Exim	3,333.00	3,333.00	3,333.00	3,333.00	3,334.67	-	16,666.67
CUB	102.00	32.19	-	-	-	-	134.19
RBL	520.00	1,040.00	1,040.00	1,040.00	1,040.00	1,560.74	6,240.74
TOTAL	**16,156.14**	**15,919.83**	**12,320.14**	**12,320.14**	**11,964.81**	**7,090.55**	**75,771.62**

Details of long-term borrowings guaranteed by some of the directors or others: **NIL**

For the current maturities of long-term borrowings, refer items 14.1 - Other current liabilities.

No default in the servicing / repayment of the loans.

Note 15 Other long-term liabilities		₹ in Lakhs	
Particulars		As at 31 Mar 2026	As at 31 Mar 2025
15.1 Trade Payables			
	Other than acceptances	-	-
15.2 Others	Rental Advance Received	145.31	222.87
	Payables on Purchase of Fixed Assets	-	1,265.95
	Advance for sale of Asset	-	-
	Advance from Customers	1,082.42	614.45
	Total	**1,227.73**	**2,103.27**

Note 16 Short-term borrowings	₹ in Lakhs	
Particulars	As at 31 Mar 2026	As at 31 Mar 2025
16.1 Loans repayable on demand from Banks		
Secured	36,584.38	38,080.92
Unsecured	11,175.64	6,671.18
Total	**47,760.02**	**44,752.10**

Note: Details of security for the secured short-term borrowings:

Particulars	Nature of Security	As at 31 Mar 2026	As at 31 Mar 2025
Loans repayable on demand from Banks	Hypothecation of Inventory/	47,760.02	44,654.16
	Book Debts		97.94
	Rate of Interest 5.80%		
Total - from banks		47,760.02	44,752.10
No Default in the Servicing of the facility availed.			

Note 17 Trade payables	₹ in Lakhs	
Trade Payables - Other than Acceptances	20,026.85	17,259.59
Total	**20,026.85**	**17,259.59**

Note 18 Other current liabilities	₹ in Lakhs	
18.1 Current maturities of long-term debt - Secured	16,156.14	13,386.19
18.2 Unpaid dividends	93.36	73.15
Total	**16,249.50**	**13,459.34**
Note : Current maturities of long-term debt (Refer Notes 14.1 - Long Term Borrowings for details of Securirty)		

Note 19 Short Term Provisions	₹ in Lakhs	
19.1 Provision for tax (net of advance tax)	1,477.78	1,244.80
19.2 Provision for proposed equity dividend	1,931.26	1,931.26
Total	**3,409.04**	**3,176.06**

Note 20 Revenue from operations		₹ in Lakhs	
Particulars		As at 31 Mar 2026	As at 31 Mar 2025
20.1	Sale of products	1,57,330.05	1,51,093.40
20.2	Other operating revenues	1,657.27	1,424.69
Total		**1,58,987.32**	**1,52,518.09**
20.1.1	Sale of products comprises		
	Manufactured goods		
	Steel Forgings	1,57,330.05	1,51,093.40
	Total - Sale of products	**1,57,330.05**	**1,51,093.40**
20.2.1	Other operating revenues		
	Power Generated	1,657.27	1,424.69
	Others		
	Total - Other operating revenues	**1,657.27**	**1,424.69**

Note 21 Other income			
21.1	Interest income from Bank Deposits	85.43	154.09
21.2	Interest Received	-	-
21.3	Dividend income: from long-term investments	1,092.50	1,696.93
21.4	Miscellaneous Income	375.92	268.29
21.5	Others	7.44	145.30
		1,561.28	**2,264.61**
21.6	Profit on Sale of business assets	54.92	5.66
Total		**1,616.20**	**2,270.27**

Note 22 Cost of materials consumed	**₹ in Lakhs**	
	As at 31 Mar 2026	**As at 31 Mar 2025**
Opening stock	12,285.09	12,139.60
Add: Purchases	68,179.02	66,236.85
	80,464.11	**78,376.45**
Less: Closing stock	16,707.45	12,285.09
Cost of material consumed	**63,756.66**	**66,091.36**
Material consumed comprises: Raw material Steel Billets		

Note 23 Changes in inventories of finished goods, work-in-progress and stock-in-trade		
Inventories at the end of the year:		
Work-in-progress Forgings	13,575.38	21,081.20
Inventories at the beginning of the year:		
Work-in-progress Forgings	21,081.20	21,184.09
Net (increase) / decrease	**7,505.82**	**102.89**

Note 24 Employee benefits expense		
24.1 Salaries and wages	14,512.07	11,146.50
24.2 Managerial Remuneration	1,437.02	2,051.70
24.2 Contributions to provident and other funds	573.07	1,766.81
24.3 Staff Gratuity	84.72	62.09
24.4 Staff welfare expenses	1,068.92	1,190.93
Total	**17,675.80**	**16,218.03**

Note 25 Finance costs		
Interest expense on:Borrowings	7,820.09	5,978.79
Total	**7,820.09**	**5,978.79**

Note 26 Other expenses			**₹ in Lakhs**	
Particulars	**As at 31 Mar 2026**	**As at 31 March 2022**	**As at 31 Mar 2026**	**As at 31 Mar 2025**
26.1 Consumption of Stores			4,207.57	3,938.15
26.2 Consumption of Tools			7,054.14	5,584.97
26.3 Outside Labour			1,487.70	1,562.06
26.4 Power and fuel			14,818.89	13,759.94
26.5 Repairs and Maintenance				
26.5.1 Buildings	115.78	204.74		
26.5.2 Machinery	1,181.50	1,497.44		
26.5.3 Machinery Spares	1,516.82	2,066.20	2,814.10	3,768.38
26.6 Selling Expenses			4,045.80	2,895.55
26.6 Export Expenses				
26.7.1 Packing & Forwarding	828.93	1,108.57		
26.7.2 Freight	1,819.25	3,058.45		
26.7.3 Commission	79.59	146.44		
26.7.4 Warehousing Charges	1,458.63	1,321.00		
26.7.5 Others	66.34	121.85	4,252.74	5,756.31
26.8 Loss on fixed assets sold / scrapped / written off			-	-
26. 9 Miscellaneous expenses			3,370.06	3,232.25
Total			**42,050.99**	**40,497.61**
Miscellaneous expenses includes payment to auditors comprising of :				
As auditors - statutory audit			48.04	43.72
For taxation matters			1.13	1.88
Reimbursement of Expenses / Service Tax			-	-
Total			**49.16**	**45.60**

Note 27 Additional information to the financial statements		**₹ in Lakhs**	
Particulars		**As at 31 Mar 2026**	**As at 31 Mar 2025**
27.1	Contingent liabilities and commitments (to the extent not provided for)		
27.1.1	Contingent Liabilities - Foreign Bills Discounted with Bank	5,064.72	5,054.72

Note 28 Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006	**NIL**	**NIL**

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
29.3	The year-end foreign currency exposures that have not been hedged by a derivative instrument or otherwise are given below:	Receivable/ (Payable)	Receivable/ (Payable)
	Receivable/ (Payable) in Foreign Currency	5,864.38	206.43

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
29.4	**Value of imports calculated on CIF basis**		
	Raw materials	238.39	-
	Consumable Stores / Tools	314.59	101.46
	Machinery Spares	-	-
	Capital goods	5,149.92	16,416.04
29.5	**Expenditure in foreign currency**		
	Travelling	333.40	188.78
	Export Expenses	1,458.63	1,357.37
	Staff Taining	19.15	19.48

29.6	**Details of consumption of imported and indigenous items**				
		As at 31 Mar 2026		**As at 31 Mar 2025**	
	Imported	**₹ in Lakhs**	%	**₹ in Lakhs**	%
	Raw materials	238.39	0.37%	-	0.00%
	Consumable Stores / Tools	314.59	2.79%	101.49	1.07%
	Machinery Spares	180.22	11.88%	22.60	1.09%
		733.20	0.97%	**124.09**	0.15%
	Indigenous				
	Raw materials	63,518.27	99.63%	71,746.70	100.00%
	Consumable Stores / Tools	10,947.12	97.21%	9,421.63	98.93%
	Machinery Spares	1,336.60	88.12%	2,043.60	98.91%
		75,801.98		**83,211.93**	

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
29.7	**Earnings in foreign exchange**		
	Export of goods calculated on CIF basis	53,257.29	54,886.92

Note 30 Disclosures under Accounting Standards (contd.)

Particulars		As at 31 Mar 2026	As at 31 Mar 2025
30.1	Details of government grants	243.00	-
30.2	Details of borrowing costs capitalised		
	Borrowing costs capitalised during the year		
	- as fixed assets / intangible assets / capital work-in-progress	1,052.39	1,358.58
	- as inventory	-	-
30.3	**- Claims against the Company not acknowledged as debts**	**NA**	**NA**

Note 31 Deferred Tax Liability		
Tax Effect of Items constituting the same:-		
on difference between book balance and tax balance of Fixed Assets	3,781.80	4,461.38

CASH FLOW STATEMENT FOR COMPANIES OTHER THAN FINANCE COMPANIES				
Particulars (₹ in Lakhs)	**Consolidated**			
	For the year ended 31 Mar 2026		**For the year ended 31 Mar 2025**	
A. Cash flow from operating activities				
Net Profit / (Loss)before extraordinary items and tax		11,482.11		16,573.80
Adjustments for:				
Depreciation and amortisation	10,312.05		9,325.82	
(Profit) / Loss on sale / write off of assets	(54.92)		(5.66)	
Finance costs	7,820.09		6,404.35	
Interest income	(85.38)		(579.65)	
Dividend income	(1,092.50)		(1,696.93)	
		16,899.34		13,447.93
Operating Profit / (Loss) before working capital changes		28,381.45		30,021.73
Changes in working capital:				
Adjustments for (increase) / decrease in operating assets:				
Inventories	763.87		321.61	
Trade receivables	(7,072.99)		(2,187.15)	
Short-term loans and advances	(816.33)		(1,928.05)	
Long-term loans and advances	(3,445.98)		(980.63)	
Other current assets	(0.24)		(4.90)	
Other non-current assets	1,483.20		(876.21)	
Adjustments for increase/(decrease) in operating liabilities				
Trade payables	3,362.17		(4,210.48)	
Other current liabilities	2,777.14		2,950.45	
Other long-term liabilities	(980.66)		960.78	
		(3,929.81)		(5,954.58)
Cash generated from operations		24,451.64		24,067.15
Net income tax (paid) / refunds		(1,688.27)		(5,905.10)
Net cash flow from / (used in) operating activities (A)		**22,763.37**		**18,162.05**
B. Cash flow from investing activities				
Capital expenditure on fixed assets, including capital advances		(18,990.74)		(40,274.23)
Proceeds from sale of fixed assets		210.82		7.66
Long Term Investments		(600.00)		1,900.00
Interest received		85.38		848.93
Dividend received		1,092.50		1,696.93
Net cash flow from / (used in) investing activities (B)		**(18,202.04)**		**(35,820.71)**
C. Cash flow from financing activities				
Proceeds from long-term borrowings(Net)		16,279.87		34,588.05
Proceeds from Issue of Preference Share Capital		-		
Repayment of long-term borrowings(Net)		(14,290.24)		(12,319.67)
Advance to Subsidiary Company		-		-
Issue of Share Capital		-		2,414.08
Net increase / (decrease) in working capital borrowings		3,084.73		2,394.37
Proceeds from other short-term borrowings		684.05		-
Repayment of other short-term borrowings		(81.42)		-
Finance cost		(7,820.09)		(6,673.63)
Capital Subsidy		243.00		-
Dividends paid		(1,931.26)		(1,931.26)
Increase / Dec in unclaimed Dividend		20.21		-
Net cash flow from / (used in) financing activities (C)		**(3,811.15)**		**18,471.94**
Net increase/(decrease) in Cash and cash equivalents (A+B+C)		**750.19**		**813.28**
Cash and cash equivalents at the beginning of the year		21,793.63		20,980.32
Cash and cash equivalents at the end of the year		22,543.82		21,793.59
		750.19		**813.27**

For and on behalf of the Board

For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
Chairman - Audit Committee
DIN: 10153304

G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary

Annexure			
Form AOC-1			(₹ in lakhs)
Statement containing salient features of the financial statement of Subsidiaries			
Part "A" : Subsidiary			
Name of entity consolidated	**D V S Industries Private Limited**	**Suvarchas Vidyut Private Limited**	**Abhinava Rizel Private Limited**
Type of entity consolidated	Indian Wholly-Owned Subsidiary	Indian Wholly-Owned Subsidiary	Indian Subsidiary
Reporting period of the subsidiary concerned, of difference from the holding company's reporting period	N.A	N.A	N.A
Reporting currency and Exchange rate as on the last date pf the relevant Financial year in the case of foreign subsidiaries	N.A	N.A	N.A
Share Capital	159.30	100.00	264.00
Share Capital - Non controlling interest	-	-	36.00
Reserves and Surplus	(4,291.99)	(1,042.16)	1,321.59
Total Assets	10,205.94	1,192.14	8,116.60
Total Liabilities	14,338.61	2,134.32	6,495.01
Investments	Nil	Nil	Nil
Turnover	10,362.22	275.60	10.87
Profit before taxation	(1,021.63)	(238.72)	0.01
Provision for taxation / Deferred Tax	-	4.47	-
Profit after taxation	(1,021.63)	(234.25)	0.01
Proposed Dividend	Nil	Nil	Nil
% of Shareholding	100%	100%	88%

Note
1. Names of subsidiaries which are yet to commence operations: Nil
2. Names of subsidiaries which have been liquited or sold duirng the quarter : Nil

Part B - Associates and Joint Ventures

Statement pursuant to Section 129(3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures – NOT APPLICABLE

In terms of our report of even date

For and on behalf of the Board

For G Ramesh Kumar & Co.,
Chartered Accountants
FRN 003010S

Vidyashankar Krishnan
Chairman and Managing Director
DIN: 00081441

Shankar Athreya
Director and
Chairman - Audit Committee
DIN: 10153304

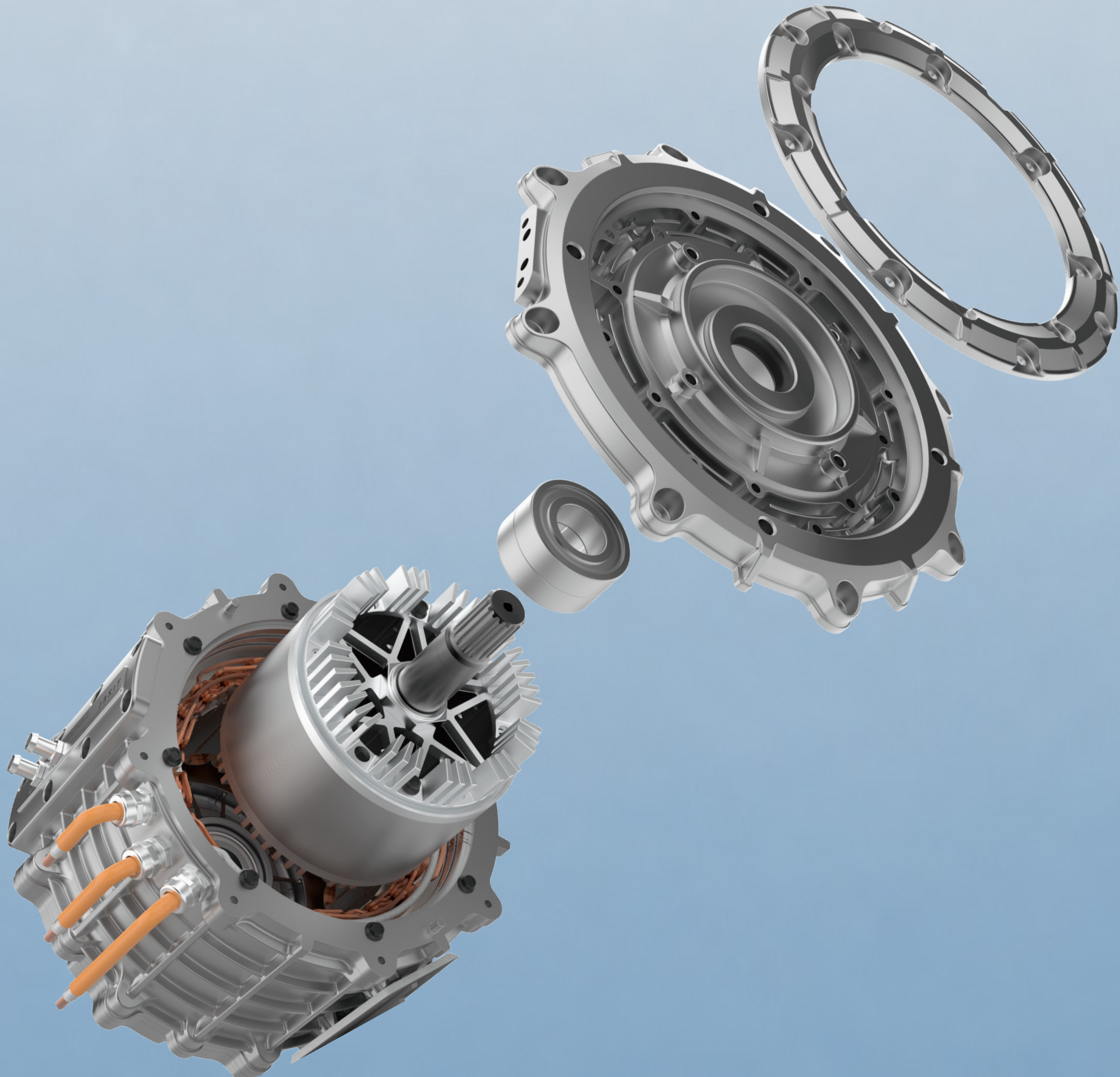
G. Ramesh Kumar
Partner
Membership No. 018663

Sumita Vidyashankar
Director
DIN: 00059062

Date: 27 May 2026
Place: Chennai

R. Raghunathan
Chief Financial Officer

Chandrasekar S
Company Secretary



M M FORGINGS LIMITED
SVK Towers, A25, 8th Floor, Industrial Estate
Guindy, Chennai, India - PIN: 600032