MEMORANDUM OF ASSOCIATION

OF

M M FORGINGS LIMITED

(COMPANY LIMITED BY SHARES)

- I. The name of the Company is M M FORGINGS LIMITED.
- II. The Registered office of the Company will be situated in the State of Tamil Nadu.
- III. The objects for which the Company is established are:
- 1. (a) To carry on the business of manufactures, dealers in, importers, exporters, assemblers, repairers, cleaners, stores and warehouses of automobiles, motor bicycles, motor tricycles, motor quadricycles, motor lorries, omnibuses, bicycles, unicycles, tricycles, scooters, perabulars, carriages and vehicles of all kinds whether mechanically propelled by steam, oil, gas, petrol, electricity or otherwise and accessories and spare parts of automobiles, motor cycles and cycle lubricants, solutions, tyres, tubes, paints, glasses and all things necessary to the said company's business for the use of vehicles and machines dealt in by the said company;
 - (b) To carry on the business of mechanical engineers and manufacturers and manufacturers of all kinds of implements and machinery, tool markers, electric engineers and to buy, sell manufacture, repair and convert and alter, let and hire and deal in machinery, implements, rolling stock, hardware and chemical of all kinds and to carry on any other business (manufacturing or otherwise) which may seem to the Company capable of being conveniently carried on in connection with any of the business above specified or otherwise calculated directly or indirectly to enhance the value of any of the company's property and rights for the time being;
 - (c) To stock all kinds of electrical machinery, goods, accessories and other appliances;
 - (d) To carry on the business of designing, manufacturing, marking, developing, improving, hiring, repairing, buying, selling and dealing in forgings of all types of ferrous and non-ferrous metals, including steel, aluminum, brass, copper or any other material;
 - (e) To carry on business as iron—masters, Iron-founders, iron workers, steel makers, electric and blast furnace proprietors, brass founders and metal makers, refiners and workers, generally iron and steel converters, smiths, tin plate makers, manufacturers of industrial, agricultural and other fittings, parts and all kinds of machineries, tools and implements, made out of metal, boiler makers and metallurgists;
 - (f) * To carry on the Business of embedded systems, electronic devices, computer software & hardware designing, developing, processing, promoting, consulting, hiring, marketing, importing, exporting, trading and dealing in all types of computer software and hardware relating to operating systems, management information systems, IT Enabled Services, cloud and cloud-based services, Multimedia, CAE (Computer-Aided Engineering), CAD (Computer-Aided Design), CAM (Computer-Aided Manufacturing), animation, Intranet Electronic Commerce Based Business, other activities related to e-Commerce including knowledge management and project management, data management, Enterprise Resource Development / Enterprise Resource Planning Development Tools and Services, data warehousing, peer to peer computing and workflow design and Management and to provide customer support, in order to meet business to business (BZB) and Business to customer (BZC) requirements and to provide networking solution and services, development of engineering software and engineering test services and all business through internet.

*(changed with effect from 04 July 2022)

CERTIFIED TRUE COPY

For MM FORGINGS LIMITED

COMPANY SECRETARY

- (g) ** To carry on the business of automation products, and systems, including industrial automation products, home automation products, robotic products, industrial robotics systems, domestic robotics systems, cleaning robotics systems, humanoid Robotics, and product designs to manufacture, sell, export, import and deal in industrial automation, home automation products and robotic products and installations of such product designs.
- (h) To carry on in India or elsewhere the business of manufacturers, processors, fabricators, drawers rollers and re-rollers of ferrous and non-ferrous metals, steel, alloy steel, special and stainless steels, shafting, bars, rods, flats, squares from scrap, sponge iron, pre-reduced pellets, billets, ingots. Including manufacturing, processing and fabricating of pipes, utensils, wire, nails, wire ropes, wire products, screws, expanded metal, hinges, plates, sheets, strips, hoops, rounds, circles, angles and to act as exporters and importers and dealers in all such and allied merchandise;
- (i) To carry on the business of manufacturers, repairers, importers and exporters of and dealers in ferrous and non-ferrous castings of all kinds and in particular continuous castings, chilled and malleable castings. special alloys castings, steel castings, gun metal, copper bars and aluminum castings and foundry work of all kinds;
- (j) To carry on Hire Purchase Finance Business in respect of property or assets of any description, either fixed or movable and leasing business of all types of industrial and official plant, equipment, machinery, vehicles, buildings and real estate including those required for manufacturing, processing, transportation and trading business and other commercial and service business;
- (k) To promote, establish, acquire, manufacture or otherwise carry on the business of Chemical Industry, Plastic Industry or Elastomers industry or business of manufacture of and dealers of Chemical Products, Plastic Products and Elastomer product and materials, Thermoplastic and Thermosetting, raw material used in such industries and of wax, Bakelite, celluloid products, resins, moulding, powders and compounds chemicals or allied products or processes including reclaimed and recycled products or by products thereof;
- (1) To carry on business of manufacturers, repairers, selling I buying agents, consultants, stockists / distributors, convertors / hirers / lessors, research and development in energy (including solar energy), bio-technology, electronic equipments and sub-assemblies thereof, electronic components, all kinds of electronic instruments and products of whatever description and importers and exporters of all products whether manufactured by the Company or not;
- (m) To carry on business of manufacturers, selling I buying agents, consultants, stockiest / distributors, convertors / hirers / lessors, research and development in energy, generating power with conventional and / or non-conventional energy sources including but not restricted to solar energy, wind energy, biogas or any such form of natural occurring or manufactured or combination thereto of solid l liquid 1 gaseous fuels and or other forms of conventional and / or non-conventional types of energy for either captive consumption or operate, maintain, sell, transfer, store or distribute or in any manner deal with such power or energy as per the provisions of the State and Central Electricity Acts and things allied thereto.
- (n) To enter into an agreement to invest, acquire I buy the shares, debentures and / or any other securities or derivatives or other financial instruments of a foreign company and establish overseas investment or by joint venture or by establishing wholly owned subsidiary with or without technical collaboration and all things allied thereto.
- (o) To deal, buy, import, develop, grow, cultivate, multiply, build gardening facilities, green house, other infrastructure to store back, transport, distribute, sell, export tissue culture, plantlets, in vitro condition or otherwise and of various varieties of fruits, dry fruits, honey, spices, cardamom, pepper, cashew, dates, including forestry products and plantation and non-plantation crops, waste land crops, vegetable products, agriculture products, medicinal crops, herbal cosmetics and the like and all things allied thereto.
 ** (changed with effect from 04 July 2022)

(p) To carry on the business of farming, tissue culture, horticulture, floriculture, sericulture, dairies, cultivation of all kinds of food grains, seeds, fruits or orchids and trades, export. Import and sell off and deal with products of farming, tissue culture, horticulture, floriculture, sericulture, dairies, cultivation, etc., and all things allied thereto.

(k to n been added with effect from January 25, 2005, original k to m been renumbered as o to q)

- (q) To purchase, take on lease or in exchange hire or otherwise acquire any immovable and / or movable property and/or any rights or privileges in respect thereof and further to get assignment or mortgage bonds and similar other instruments which the Company may think necessary or convenient for the purposes of its business and further to sell, exchange, improve, manage, develop, lease out, mortgage, dispose of, turn to account and / or otherwise deal with all or any such immovable or movable property, rights and privileges thereof, upon any terms and far any consideration as may be thought fit by the Company;
- (r) To carry on the business of manufacturers of plant. machinery, equipment and all things allied thereto;
- (s) To carry on research and development in respect of any of the above objects.

(f to g been added with effect from 04 July 2022, original f to g been renumbered as h to s)

- 2. To draw, make, accept. endorse. execute. issue and negotiate bills of exchange. promissory notes. cheques. drafts. hundies and other instruments of every description.
- 3. To issue debentures, debenture stocks (whether perpetual or otherwise). to grant and issue letters of credit, circular notes. bills, drafts and other instruments and securities. whether payable to bearer or otherwise and to make the same or any of them assignable free from equities.
- 4. To acquire the whole or any part of the property or business of any person, firm or company possessed of property suitable for any of the purposes of the Company. Carrying on or in the case of a Company formed to carry on any business which the Company is authorized to carry on and in connection with any such transaction. to carry on any such business and to undertake any liabilities relating to the business or property acquired and to carry on, pending a sale or realization. any business which the Company may as mortgages have taken possession of or acquired by foreclosure.
- 5. Generally, to purchase, take on lease for the purpose of exchange or otherwise and to take or give in exchange, hire or otherwise acquire any immovable or moveable property. business rights or privileges, which may seem suitable or convenient for the purpose of the business of the Company or directly or indirectly conducive to its interests or the acquisition of other property or may seem calculated to facilitate the realization of any securities held by the Company or to ensure any advantage or to prevent or diminish any apprehended lessor liability and for any of the purposes aforesaid to erect and construct and equip, adapt or constructor alter buildings and works of all kinds.
- 6. To sell. mortgage, let. exchange. manager. improve, develop. dispose of, turn to account or otherwise deal with all or any part of the property. rights, privileges of the Company upon any terms and for any consideration.
- 7. To distribute among the members in specie or otherwise any property of the Company.
- 8. To contribute money to any fund or institutions or for the purpose of founding or establishment any fund or institution calculated to benefit, directly or indirectly, persons employed by the Company or other Companies carrying on business similar to that of the Company or the relations, connections or dependents of such persons, otherwise advance the interests of the Company or its members and to grant pensions, allowances or donations to any persons who are or have been employed by the Company or by any persons, companies or associations whose business may have been wholly or in part, acquired by the Company or to the relations, connections or

- dependents of such persons; and to subscribe or guarantee money for national, educational, charitable, benevolent or economic objects or for any objects of public or general interest.
- 9. To establish, promote, form and subsidies or otherwise assist in controlling, promoting, forming and subsidizing business which may seem to the Company capable of being conveniently carried on in connection with the above or calculated directly or indirectly to enhance the value of or render profitable any of the Company's property or rights.
- 10. To enter into partnership or into any arrangement for sharing profits, amalgamation, union of interests, co-operation, joint adventure, reciprocal concession or otherwise with any person, partnership, firm or company.
- 11. To carry out all or any of the foregoing objects or any of them, as principals or agents and by or through trustees, agents or otherwise and either alone or in co-partnership with or upon a joint account or as a joint adventure with any corporation, person, firm or association and in any part of the world.
- 12. To do all such other things as may be considered to be incidental or conducive to the attainment of its objects or any of them.
- 13. To insure with any person, firm, association or company against losses, damages, risks and liabilities of any kind which may affect the Company either wholly or partially and if thought fit, to effect any such insurance by joining or becoming a member of any mutual insurance, protection or indemnity association, federation or society and to accept any such insurance or any part thereof for the account of the Company.
 - TO GUARANTEE the payment of money secured by or under or in respect of Debenture Bonds, Contracts, Mortgages, charges, obligations and securities of or otherwise to Guarantee the due performance of any obligations or contracts of, any Company or of any authority supreme, local or otherwise or of any persons whomsoever whether corporate or incorporate, or to INDEMNIFY any person, Company, firm or association of persons against any damage or loss that may be sustained by that person, company, firm or association of persons.
- 14. To carry on any of the foregoing business together or separately, to establish branches and appoint agencies for or in connection with any of the objects of the Company in any part of the world provided however that the directors may always circumscribe the scope of business in a particular place and authorize the agents of each such business to carry on only business of a specified nature and execute power or powers-of-attorney to the agents of each business defining the limits of his authority in the carrying on of the business.
- 15. To transact every kind of agency.
- 16. To undertake and execute contracts of all kinds.
- 17. To borrow or raise or secure the payment of money in such manner as the Company shall think fit and in particular by the issue of debenture or debenture stock (perpetual or otherwise) and to secure the repayment of any money borrowed, raised or owing by mortgage, charge or lien upon the whole or any part of the Company's property or assets (whether present or future) including its uncalled capital and also by a similar mortgage, charge or lien to secure and guarantee the performance by the Company of any, obligation or liability it may undertake.
- IV. The liability of the members is limited.
- V. The Capital of the Company is Rs.39,00,00,000 divided into 3,90,00,000 Equity Shares of Rs.10/- each with power to increase or reduce such capital as per provisions of the Companies Act, 1956 and to issue the same as Equity Shares. ***
 - *** Altered pursuant to the Scheme of Amalgamation of M/s. Cafoma Autoparts Private Limited with M/s. MM Forgings Limited approved by the Hon'ble NCLT, Chennai Bench vide its order dated 03 May 2024.



We, the several persons whose names and addresses are subscribed hereto are desirous of being formed into a Company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

Sl. No.	Names, Addresses and Descriptions of Subscribers	No. of shares taken by each subscriber	Witness
1	K. Eswara Iyer Merchant "Sudhama" Sir Desikachari Road Mylapore, Madras	10	R. Mrithyunjayan Steno-Typist S/o Ramakrishna Iyer 161, Big Street Triplicane Madras
2	R S Ramasubba Iyer Merchant 5, Conran Smith Road North Gopalapuram, Cathedral Road, Madras	10	
	TOTAL	20	

Dated at Madras this 21Stday of February, 1946.